



After Akers Finding a successor to the IBM throne



US TV shake-up Networks re-tune their strategies



German recycling

Green dot misses the point



FINANCIAL TIMES

Europe's Business Newspaper

Croats ignore UN reprimand and continue advance

Croat forces ignored a reprimand from the United Nations Security Council and pressed forward in their drive to secure control of strategic Serbheld territory in Croatia.

But President Franjo Tudjinian of Croatia offered to withdraw his army if Serh militia handed over heavy artillery seized from UN-supervised arms depots in Croatia's four UN-monitored zones Page 18; Geoeva talks risk being victim, Page 2

Hoover move sparks French threat: France has threatened to take Britain to the European Court over the decision by Hoover lo close its vacuum cleaner plant near Dijon and switch production to Scotland. Page 18

Stora, Europe's biggest pulp and paper group, announced a preliminary loss of SKr1.4bn (\$190m) for 1992, a sharp turnround from last year's SKr1.1hn profit. Page 19

EuroDisney said it incurred a net loss of FFr492m (\$92.4m) in the first quarter of the current financial year, worse than analysts expected and confirming fears that the company will make a sizeable loss this year. Page 19; Lex, Page 18

Russian court sets trial date: Russia's Supreme Court set April 14 for the trial of 12 ex-communists accused of staging the August 1991 coup and ordered their temporary release from jail. They will face charges of high treason. Russia urged to favour pro-reform, Page 2

Havel elected Czech president: Vaclav Havel was elected president of the new Czecb Republic for a five-year term, according to unofficial results released by state television.

Rabin attacks UN over expulsions



Israeli prime minister Yitzhak Rabin attacked a call by UN secretary-general Boutros Boutros Ghali for the Security Council to take "whatever measures are required" to force Israel to reverse the mass expulsion of Palestinians to Lebanon Mr Rahin says the

expulsions were a justified response to a wave of fundamentalist killings. Page 4: Editorial Comment, Page 17

American Express share price fell sharply on the news that James Rohinson has managed to salvaged his joh as chairman of the US travel and financial services group, and to have himself named chairman and chief executive of Shearson Lehman, the troubled investment bank and hrokerage subsidiary. Page 19: Top cards fail to deal a winner, Page 22

Curfew on Indian towns: Curfews were clamped on two Indian towns after communa violence broke out, marring the country's Republic Day celebrations. Yeltsin redefines relations with India, Page 4

Pressure on Japan: Official figures showed that consumer confidence in Japan is still deeply depressed, increasing the pressure on the government to stimulate the stagnant economy. Page 5: Japan urged to open markets, Page 3; Sumitomo Bank lowers profits forecast by 84%, Page 22

Tanker adrift: The tanker Lyra, with 378,000 gallons (1.43m litres) of beavy oil in its engine tanks, broks loose from a tug and was adrift off the North Carolina coast as a storm loomed, the Coast Cuard said. Danish tanker fire ont, Page 5

Inspectors resume Iraq search: UN nuclear inspectors resumed their search for secrets of lraq's nuclear weapons programme, the first team in Iraq since December. Iraqis face humanitarian

EH Aquitaine, the French oil group, is scaling back investment this year as "policy of prudence," after announcing a 36.7 per cent fall in net profit last year to FFr6.2bn (\$1.16bn) from FFr9.8bn in 1991. Page 20 Wessex Waste Management, joint venture

between Wessex Water and Waste Management International of the US, is huying the waste division of transport and logistics specialist NFC for £113m. (\$171.7m). Page 19; Details, Page 24; Lex, Page 18

Cilnton chooses ambassador: President Bill Clinton has selected Thomas Pickering, a former US ambassador to the United Nations during the Bush administration, to be ambassador to Russia, the White House announced. Clinton inherits thick file of trade problems, Page 8

STOCK MARKET INDICES STERLING

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IBM chief Akers quits as dividend is slashed

By Louise Kahoe In San Francisco

INTERNATIONAL Business Machines, the troubled US computer giant, yesterday said Mr John Akers would step down as chief executive. IBM also announced that its quarterly dividend would be slashed from \$1.21 to 54 cents, the first time the company has cut its pay-out to shareholders.

In an unprecedented move, IBM said the search for a new chief executive will be conducted outside the company as well as within the ranks of IBM's senior

The management shake-up and the dividend cut reflect the severlty of IBM's problems and rising pressure from shareholders,

Last week IBM reported a net loss of \$4.9hn on sales of \$64hn for 1992, the largest annual loss in US history, after taking restructuring charges of \$11.6hn to cover the cost of drastic reductions in manufacturing and 40,000 joh cuts.

But yesterday's moves drew a positive reaction on Wall Street. IBM's sbares, which bad been languishing at under \$50, down from more than \$100 in July, rose sharply to almost \$53 wben trading opened. By midday, they bad dipped to \$50%.

The management changes were widely seen as a signal that IBM was prepared to take radical measures to return the company to profitability as quickly as possi-

The dividend cut, although clearly a disappointment to shareholders, had been expected Ailing computer giant to look elsewhere for executive talent after \$4.9bn setback



John Akers: stepping down

after last week's earnings announcement. "These actions are clearly posi-

tive, but the long-term bealth of IBM remains a question," said Mr John Jones, Salomon Brotbers' computer analyst. IBM may need to take addi-

tional write-offs. The company must also demonstrate that it has the ability to maintain its overall market share in the \$350bn worldwide information technology market, he added. Mr Akers, who is 58 and had

been expected to retire at the end of 1994, proposed that a search for a replacement be accelerated



Frank Metz: early retirement

at a meeting of IBM's board of directors in New York on Monday, 1BM said. "It is the right time in IBM's

husiness transformation to Iden-tify new leadership," Mr Akers said in a statement yesterday. He will remain as chairman, at least for the time being.

Sharply underscoring the dra-matic cultural changes that have shaken IBM under Mr Akers, be is its first chief executive to retire early and the first for wbom the board is seeking an outside replacement.

Moreover, IBM's non-executive directors have gained consider-

able power over IBM's executives in recent days. It was not immediately clear whether they had forced Mr Aker's resignation, as their counterparts had recently done with the chief executives of General Motors and American Express, but they won the right to select Mr Akers' replacement.

Throughout Its history, IBM's executives, enjoying the perorgative of great success, had cosily selected their successors. Mr Akers and the other executive directors, fighting a seemingly endless battle to revive IBM, have bowed to the outside direc-

The selection of a new chief executive will be made by the new nominating and executive compensation committee, a group of outside directors chaired by Mr James Burke, former chairman of Johnson and Johnson and a long-time member of IBM'a board.

In other top management changes, Mr Frank Metz Jr. IBM's chief financial officer, who is 59, will retire a year earlier than expected. He will be succeeded by Mr Paul Rizzo, a former IBM vice-chairman.

Mr Jack Kuehler, 60, will relinquish the title of IBM president. and becomes a board vice-chair-

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Mercedes plans radical overhaul of model range

By Kevin Done, Motor Industry Correspondent, in Stuttgart

MERCEDES-BENZ, the luxury carmaker, is to embark on a radical transformation of its range, in a move which signals a dramatic

change in strategy.

Mr Helmut Werner, chief executive-elect of the automotive subsidiary of Daimler-Benz, Cermany's higgest Industrial corporation, said yesterday the company planned to develop dur-log the 1990s a small city car; a "people carrier" or multi-purpose vehicle; and a four-wheel drive leisure/utility vehicle.

Foreshadowing a decade of upheaval, he said that Mercedes-Benz's current models had been "over-engineered" and warned that future ranges could be "priced out" of the market if such over-engineering was allowed to continue through the 1990s.

Mr Werner sald radical changes in the structure of the world market had "necessitated the strategic reorientation". He also beralded a marked price realignment for future models. implicitly accepting that they should compete more closely with the luxury cars produced by Japanese manufacturers.

The group is also to be drastically reorganised with management layers reduced from six to four, a substantial cut in the 7,200-strong central staff in Stutt-gart and introduction of decentralised "performance centres". The company will also acceler-

■ Slaughter of a sacred cow ■ Porsche sales set to fall ■ Daf delays recovery plan

opment of components. Mr Werner said the company would be transformed from a traditional maker of exclusive luxury cars into an "exclusive fullline manufacturer offering highquality vehicles in all segments of the market". Its products would be extended "substantially" beyond the present three

car ranges. This strategy includes plans for

the development of: a "people carrier" or multipurpose vebicle to compete with products such as Recault's Espace and Chrysler's Voyager in one of the fastest-growing segments of the world market, Codenamed T0, the vehicle will be produced in Spain and launched in

late 1994 or early 1995.

• a four-wheel drive lelsure utility vehicle to rival products such as Land Rover's Range Rover and Discovery, Chrysler's Grand Cherokee and the Mitsuhishi Pajero/Montero/Shogun. The vebicle would be developed by Mercedes-Benz alone, Mr Werner said, after the failure of partnershlp talks with Mitsuhishi of Japan and Peugeot of France.

• a small city car to be introduced during the second half of the 1990s. This vehicle could be similar in size to the Twingo recently launched by Renault and would probably include an electrically powered version.

Boeing plans sharp cut in aircraft production Pratt & Whitney to slash employment by a quarter

Worldwide aviation industry suffers major blow

By Martin Dickson in New York

THE SEVERE recession in the world's avlation industry was underscored yesterday when Boeing, the largest commercial aircraft manufacturer, announced a sharp cut in production and Pratt & Whitney, a leading engine supplier, said it would slash employment by a quarter over the coming two years.

The cuts at Boeing include the 747 jumbo let, its higgest and most profitable product and its only model to have avolded production slowdowns announced over the past year.

Output of the 747 will be

reduced from five alreraft a month now to three a month in the second quarter of 1994. Pro-duction of all Boeing's models will drop from 32.5 a month to 21 a month over the same period.

The cuts are a response to the financial difficulties facing many of the world's leading airlines, particularly US carriers, which have forced them to make big cuts in their capital apending

Boeing said it had yet to deter-mine the impact of the cuts on employment but it was expected to be "significant." The company cut some 7,600 jobs lo 1992.

quarter net earnings hefore accounting changes of \$377m, or \$1.11 a share, on sales of \$7.5hn, down from earnings of \$403m, or \$1.17 a share, on sales of \$7.8hn in the fourth quarter of last year.

Separately, United Technologies, the parent of P & W, yesterday unveiled a fourtb quarter loss of \$333m, or \$2.77 a share, on sales of \$5.7bn after taking pretax charges of \$701m or \$3.45 a share. That compares to a loss of \$1.22bn, or \$10.33 a sbare, on sales of \$5.8bn in the same period of 1991.

The charge - against the operations of P & W, as well as Boeing also announced fourth United Technology's flight

systems division and general corporate expenses - iocludes \$447m for credit and other exposures to the airline industry, \$169m for contract matters, and \$85m for additional restructuring.

P & W, which lost some \$500m last year, said it planned to streamline its operations and cut employment to no more than 30,000 by the end of 1994, compared to 40,664 at the start of this year and 52,000 at the end of 1990.

Mr Dean Thornton, president of Boeing's commercial alreraft group, said the company remained optimistic about the long-term prospects, hut "the present reality is sobering".

Boeing insisted its cutbacks were not tied to any particular customer, however, Japan Airlines, one of the biggest 747 customers, indicated earlier this month that it would delay taking delivery of some of aircraft. Analysts said at least two US carriers, Northwest and United Airlines, had also signalled they wanted a stretched out delivery

timetable. Boeing is cutting production of its 737 jets from 14 a month now to 10 a month next October. while 757 production, scheduled to drop from 8.5 a month to five in September. Production of the 767, now at five a month will drop to three a month in October.

Britain cuts interest rates by 1 point to 15-year low

THE British government yesterday stepped np support for economic recovery by cutting interest rates to their lowest level for more than 15 years.

A 1 percentage point cut in commercial banks' base rates to 6 per cent sent share prices sharply higher and was swiftly followed by announcements from mortgage lenders that they would cut rates by just over 1/2 point. The surprise move was generally welcomed by British indus-

try, which expressed the hope that It would bring down borrowing costs for thousands of struggling husinesses. However, it had a lukewarm reception among rank-and-file Conservative MPs and among the government's political opponents on the

he enough. Mr Norman Lamont, chancellor of the exchequer, said Britain now had the lowest interest rates in Europe and that prospects were becoming "better and better". Speaking in New Delhi, Mr John Major, prime minister, said the cut was necessary to boost

grounds that the move might not

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economic confidence and return Britain to "a secure pattern of The London stock market saw

the biggest daily rise since Sep-tember 18, two days after the UK left the European exchange rate mechanism, as investors took the view that the cut in horrowing costs would at last hring recovery from the longest recession since the 1940s. The FT-SE 100 index rose 63.8, to close at 2,835.7, within a whisker of the all-time high recorded on January 4. Investor satisfaction at the move spilled over to the government securities market where prices

gained up to 1 point. The foreign exchange markets, however, took a dim view of the fourth 1-point cnt in intsrest rates since Britain left the ERM. After heavy selling of sterling for

other currencies, the pound closed in London at DM2.4240, down 2% pfennigs on the day. It also closed just over 2 cents lower at \$1.5380. The interest rate cut came

shortly after the Bank of England reduced the rate at which it lends to the banking system, hy the unusual devica of announcing a minimum lending rate.

The Bank's move, coming just before today's auction of £2.5hn (\$3.85bn) of medium-dated gilt-edged stock, infuriated many market-makers. Because of the rise in gilt prices, they face losses estimated at £25m in their auction operations.

The decision to take short-term UK interest rates more than 3 points below Germany's Lombard rate came after a string of bleak economic indicators including a sharp rise in unemployment, a fall in manufacturing output and sluggish broad money growth.

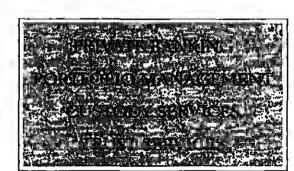
In a Treasury statement, Mr Lamont said the cut in rates was "appropriate" given Britain's economic background. The government believed the move was "consistent with the necessary restraining influence on infla-

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Italy faces threat of big rise in unemployment

The worsening jobs outlook has jumped to the top of the political agenda, writes Robert Graham

T NEMPLOYMENT has jumped to the top of the Italian political agenda with warnings from the Bank of Italy and Prime Minister Gluliano Amato of big rises to come.

Preeident Oscar Luigi Scalfaro took the unprecedented step of writing to the prime minister urging him to tackle unemployment, which had reached levels "an industrial democracy could not tolerate in the long term". Then vesterday the theme was taken up by Mr Bruno Trentin, head of the CGIL, the largest trade union confederation.

Figures vary of the number of jobs at risk. According to Censis, the social research institute, at least 700,000 jobs may go this year. The government has talked of 500,000 potential joh losses.

Concern is Increasingly evident in the near daily worker protests over joh cuts. Last week hrought a two-hour stoppage in all Pirelli plants, a march through Naples hy employees of the troubled state aerospace group Alenia, and a rally in Rome by 5,000 workers of Enichem, the lossmaking state chemicals group.

The unemployment rate is estimated at 11.2 per cent. Although this is similar to that of Britain and nearly a point higher than France, economists say Italian unemployment is increasing

Industrial production is falling sharply (down 3.7 per cent this month compared to January 1992). Public and private sector companies are struggling to remain



President Scalfaro (right) with Mr Amato: democracy cannot tolerate long-term high unemployment

competitive amid a growing burden of deht. Hard decisions about job cuts in steel, defence and chemicals have yet to be made. Added to this, clvil eervice recruitment is frozen and the public administration

is about to be overhauled. The latest figures for heavy industry show that in October employment was 6.8 per cent 1991. At the same time, the play its traditional role, absorbing excess labour from industry: employment here is etagnant. The real unemployment picture, however, is obscured by the employers' ability to lay off

workers for up two years on near-full pay largely subsidised by the government. Use of this lay-off facility increased 10.9 per cent in 1992 and now embraces 327,000 workers. Many of those industrial

Lower Italian inflation figures made a cut in official interest rates likely in the near term, according to the industrial employers' federation Confindustria, Reuter reports from Rome.

"We expect a reduction in the discount rate relatively soon," said Mr Innocenzo Cipolletta, head of research.

Italian inflation fell to 4.3 to 4.4 per cent year-on-year in January from 4.8 per cent in December, according to data from the city of Bologna. The figures are unofficial but are taken as an accurate guide to consumer inflation. Official figures are released early next month. The discount rate now stands at 12 per cent. Meanwhile, the Italian

budget minister, Mr Franco Reviglio, said yesterday that the forecast of 1.5 per cent GDP growth for 1993 was unrealistic and that the government now expected growth of between 0.5-0.9 per

cent this year.
"A GDP growth of 1.5 per cent, as forecast, is now nnrealistic. Today we expect a GDP growth for 1993 of between 0.5 and 0.9 per cent," Mr Reviglio told journalists.

"Every one point fall in GDP adds L10 trillion lire to the budget deficit," he added. Tha 1993 hudget deficit target is L150 trillion.

concerns in the north of the country resorted to this mechanism in mid-1991 at the onset of the economic downturn, and the time limit will be up this year. In early 1991. the government

introduced a variant to subsidised lay-offs - funding a job mobility scheme. Those on this waiting list, held open for two years, also are excluded from the unemployment figures. On February 7, the first 70,000 on this scheme who have not found jobs become formally unemployed and then have no formal support from

the state. But the most disturbing aspect of the figures is both the high proportion of youth unemployment and the disproportionate number of jobless in the south. Thosa aged between 14 (the echool-leaving age) and 29 represent on average 29 per cent of the total unemployed. In the south of Italy, youth unemployment represents 42 per cent of the total against 15 per cent in the centre and

Last week, the government announced that close to L50,000hn (\$36hn) was available, part in unspent previous budget allocations, to stimulate and sustain employment. Of this L10,000hn was earmarked for public works. L10.000bn for transport, and L10,000bn for the south. But yesterday the CGIL's Mr

Trentin dismissed this kind of assistance as being of limited use in promoting real economic growth and sustaining real jobs. He warned that entire regions in risked de-industrialised and said It was eesential for the government, unlons and employere to consider meaenras which brought longer-term economic benefit.

which have contributed most

to the UN protection force in

Croatia and Bosnia, France

and Britain, are entirely on

the same wavelength, Both

governments have said their forces (5,000 French and 2,400

British) are there only in a

peacekeeping role. But the loss

of several soldiers' lives has

led both governments to send

German unions warned on pay

By Christopher Parkes in Frankfurt

EXCESSIVE wage rises or any other avoidable increases in inflationary pressure will rule out cuts in German interest rates, Mr Helmut Schlesinger, president of the Bundesbank, threatened yesterday.

In an unusually direct criticism of trade union ambitions he singled out this year's 26 per cent pay claim for eastern German metal workers in a renewed attack on the danger of inflation

It would be impossible to offset such an increase with rate cuts, however hig they might be, he said in Leipzig, Saxony. Any increase in inflationary tendencies "which can still be avoided" would rule out interest rate reductions, he warned in a speech at the installation of Mr Olaf Sievert as president of the central bank of Saxony

and Thuringia.

He was speaking after local
IG Metall union leaders rejected a 9 per cent pay offer for members in Saxony. The union insisted on a 26 per cent rise, agreed in 1991 as part of a... package assuring eastern mem-bers of pay parity with the west by 1994. The issue will now go to arhitration. Mr Schlesinger's epeech coin-

cided with figures from Baden-Württemberg showing a jump in inflation this month to 4.2. per cent a year, compared with 3.5 per cent in December. Mr Schlesinger's choice of words suggest that while this month's increase in value added tax and persistently rising rents - due to a national housing shortage - could be regarded as "unavoidable", inflationary pay increases,

could not. An over-generous award to Saxony's engineers would almost certainly be followed by similar deals for their colleagues in other eastern states and increased pressure for equal treatment for other workers in the former GDR.

either in the east or west,

EC court to clarify pensions

THE European Court of Justice heard arguments yesterday in a case that should clarify how far employers must go to equalise men's and women's pensions, Reuter reports from

Luxembourg.

A key question is whether the court's landmark May 17, 1990 ruling ordering equal penslon rights in the European Community applies to benefits earned before the indement was issued.

The court will hear detailed arguments over the next few months. The Advocate General is then expected to issna a report. A final judgment is expected around mid-year.

The new case joins suits

from four parties in Britain, Germany and the Netherlands. One involves pensioners from Britain'e Coloroll Group, which

has gone into receivership.
in the 1990 judgment, Barber
vs Guardian Royal Exchange,
the court ruled that a provision of the Treaty of Rome outlawing sex discrimination in pay schemes applied to pensions. It limited the degree to which the ruling could be ret-

roactive, but in technical language that was not clear. EC leaders tried to clarify the situation by adding a protocol to the Maastricht treaty saying the Barber ruling would apply only to benefits tied to an employea's service after May 17, 1990.

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Record **French** trade surplus

By William Dawkins in Paris

FRANCE produced a record FFr30.55bo (£3.71bn) trade surplus last year, a sharp turnaround from the FFr29.55bn deficit in 1991, thanks to a gain in market chare by industrial exporters and a slowdown in demand for imports. Mr Micbel Sapin, the finance

minister, said the result was tbe fruit of French companies' other costs, which had improved their competitiveness by 10 per cent over the past five years.

They would continue to gain market share, np by nearly a percentage point to 7.4 per cent in the Organisation for Economic Co-oparation and Development over the past three years, despite the recent declines in some European currencies, he predicted.

The result, the biggest reversal of nearly 13 years of French trade deficits, is vital good economic news when the Socialist government is facing electoral defeat partly because of its inability to reduca record unemployment of 10.5

The news helped strengthen the franc against the D-Mark yesterday, a further sign that it may be recovering from tha receot waves of speculative

A BOMB threat, a walk-out of

MPs and an inconclusive vote marred the election of presi-

dents in the new Czech and

Slovak republics yesterday,

writes Patrick Binm in

In Prague a homb threat

caused parliament to be evacu-

ated as Czech deputies were about to vote. Later Czech tele-

vision said former Czechoslo-

had won with at least 109 votes

in the 200-seat assembly.

Spanish judge refuses to charge ex-KIO team

By Tom Burns in Madrid

A MADRID court vesterday refused an application by Grupo Torras, the Spanish investment arm of the Kuwait Investment Office, to bring criminal charges against seven former senior executives who had masterminded the KIO's now troubled investment drive in Spain.

Judge Miguel Moreiras of Madrid's senior monetary court ruled that the action did not contain "a single indication" that fiscal crimes had heen committed by those it accused.

The judge's decision constituted a sharp reversal for a new Kuwaiti team, headed hy Mr Mahmoud al-Nouri, which took over the management of both the KIO and Torras mid-

way through last year. In a series of controversial decisions the new management cut off funds to Torras companies and put the holding's big chemical conglomerate, Ercros, into receivership last July.

Accusing the former management of an "apparent misap-propriation" of funds and of "mismanagement on a massive scale", the new team put Torras Itself into receivership last month citing losses of \$4hn.

Torras lawyers had filed a criminal lawsult two weeks ago alleging a series of irregularitles, including fraud, tax that the compan were studying it was a possible appeal.

Czech and Slovak polls marred

walk-out after an attack on Mr

Havel hy right-wing opponents who accused him of

responsibility for a crime wave

following his amnesty of pris-

oners during his 1990-92 presi-

none of the candidates for the

Slovak presidency won enough

parliamentary votee to he

elected. Deputies are to vote

again today after what are

likely to he hectic talks

between parties to try to put

Earlier, deputies staged a together the necessary 90 votes

Meanwhile In Bratislava,

evasion, falsifying public deeds and price manipulation. The lawsuit accused Sheikh Fahad al-Sabah, the KIO's former chairman and a cousin of the Emir of Kuwait, as well as Mr Fouad Jaffar, the KIO's former general manager, Mr Javier de la Rosa, former dep-uty chairman of Torras, and four other former senior managers of causing "fraudulent losses for the company well in excess of Pta100bn [\$877m]".

The judge said that Sheik Fahad, as chairman of the KIO. had express authority from Kuwait's Finance Ministry to manage the office's investments abroad as he saw fit and that the office's Spanish executives had at all times informed the KIO, "up to the last detail", of investments and disposals

conducted by Torras. The ruling seemingly upheld the claims of Mr da la Rosa and others included in the lawsuit that the new KIO management was seeking to settle political scores rather than run the

assets under its control. "All this has had to do with internal Kuwaiti politics," Mr de la Rosa said last night. "The new management has been shown up in a ridiculous

A Torras official said the ruling had "caused surprise" and that the company's lawyers were studying it with a view to

needed for a candidate'e election in the 150-seat Slovak assembly.

The inconclusive first round

is a setback for Mr Vladimir

Meciar, prime minister and leader of the Movement for a

Democratic Slovakia (HZDS),

who had strongly backed Mr

Roman Kovac, a former mem-ber of the Slovak Communist

party and current deputy

Mr Kovac received the sup-

port of only 69 of the HZDS's 74

Geneva talks risk being victim

Contingency plans are being made to withdraw British troops from the former Yugoslavia although the government has no

immediate intention to pull out, Baroness Chalker, Britain's

overseas development minister, said yesterday, writes Sheila

Jones. "Like any good army we have to be prepared for any eventuality," Lady Chalker said. "There is real and perfectly

understandable worry about troops and ald workers. I believe we

should be seeking to continue as long as we reasonably can."

By Robert Mauthner

THE international consensus so laboriously built np on the former Yugoslavia, and which has invested the Geneva peace talks with the required weight and authority, risks being one of the many victims of the renewed Serbo-Croat fighting in the enclave of Krajina.

All the main powers have so far backed the diplomatic negotiations on Bosnia-Her-cegovina, chaired by Mr Cyrus Vance and Lord Owen, as the best way to reach a settlement, hnt the past few days have revealed cracks in the common

The Croat offensive to reclaim some former territory occupied by the Serbs in the 1991 war has simultaneously deprived the Geneva talks of their momentum, led countries such as France and Britain, with peace-keeping forces in Croatia and Bosnia, to re-ex-amine their role, and reawakened old alliances like those between Russia and Serbia. Confusion has been compounded by the agonising Britain's 2,400 troops, helping to guard UN aid convoys, would continue to play a humanitarian role so long as it was safe to do so and would not be drawn into fighting. reappraisal of US policy towards the former Yngoslavia, and Bosula in particu-lar, by President Bill Clinton's new administration. If, as widely reported, Washington is leaning towards lifting the embargo on arms deliveries to the Boenian Moslems, cur-

rently applied against all the

warring factions in Bosnia, such a step has become more controversial following the Croatian attack in Krajina. Traditionally sensitive about

what it has always seen as the western powers' hias against the Serbs, Russia has become more ontepoken in its demands for a more even-handed approach. Moscow's warning that it might ask for

UN sanctions against Croatia shows how the wind is blow-

The least that can be said is that Russia will oppose a selective lifting of the arms embargo which would favour the Bosnian Moslems in their civil war against the Bosnian Serbs, as long as punitive action was not taken by the international community against the Croats.

Mr Vance is doing his utmost to persuade the new US secretary of state, Mr Warren Christopher, that the lifting of the arms embargo, let alone direct military intervention, would be a recipe for disaster and lead to worse fighting.

Not even the two powers

naval task forces, incloding aircraft carriers, to the Adri-The French government has come under pressure from public opinion to reconsider its opposition to military intervention in Bosnia, following the killing of 11 French soldiers since the UN started erations there. By contrast

British public opinion appears to favour withdrawal of British forces from Bosnia, following the death of one British soldier. The co-chairmen of the

Geneva conference believe the Croatian and Serbian leaders will still try to limit the fighting. But their mediation efforts will have to show results rapidly if the peace process is not to collapse.

DALLETTE THE PARTY OF THE PARTY

The French aircraft carrier Clemenceau, ordered to the Adriatic yesterday after fighting between Croats and Serbs worsened

Russia urged to favour pro-reform areas Ukraine cabinet backs

By Anthony Robinson

THE collapse of the rouble against the dollar on Moscow's narrow inter-bank market yesterday underlines the wider problems caused by shortage of capital, the need for positive interest rates to attract capital, and the importance of concentrating investment in specific regions of Russia where promarket reformers are in power. This was the conclusion of discussion on "local power and

economic change in Russia"

conducted by Prof Philip Han-

son of Birmingham University

national Affairs yesterday. President Mikhail Gorbachev. The size of the country, lack of a consensus on reform, lack of a functioning legal system or the means of coercion, means local power is crucial to the outcome of economic reforms," be said.

His views on the importance of the local factor, in a country which has disintegrated into 82 administrative regional units ranging from cities such as Moscow and St Peteraburg to obscure geographical outposts, were reinforced by Mr Grigory Yavlinsky, architect of the still-born "500-day raform pro-

To prevent the "chaotic, disintegration of Russia accompanied by frustration and vlo-lence", Moscow should concentrate on re-establishing monetary discipline and control of banking, credit and monetary policy accompanied hy maximom devolution of other powers. "Devolution is preferable to disintegration. It recognises the reality that, for the first time in its history, Russia bas to keep itself

together without force applied

through a centralised bureau-

cracy." he told a meeting at the

European Bank for Reconstruc-

tion and Development.

Mr Yavlinsky is working with the EBRD and International Finance Corporation on fostering privatisation in Nizhny Novgorod, one of the reformist areas receptive to market reforms which, if successful, could serve as models for wider emulation. "Microprojects of the Nizhny Novgorod type provide an example of civilised decentralisation and the basis of new types of linkages" to replace Russia's authoritarian structures.

itles must raise real interest rates to encourage higher savings and more rational investment. Russia must also push on with privatisation of key sectors like land, energy, gold and diamonds, to ensure the irreversibility of reform. ■ The Soviet coup leaders are to be freed from jail but prevented from leaving the country pending a trial set yesterday for April 14, Leyla Boulton writes from Moscow. Of the 12, eevan have already been released from custody; the With the Russian economy remaining five were allowed now on the hrink of hyperhome yesterday on grounds of

economic reform plan cent of GDP to 6 per cent. It By Chrystia Freeland in Kiev

THE Ukrainian cablnet yesterday approved a tougb economic reform programme which seeks to steer Ukraine towards a market economy over the next year.

The plan, supported by both the conservative and progressive wings of the government, suggests the Ukrainian prime minister, Mr Leonid Kuchma, has succeeded in converting his government to reform.

The programme includes a stabilieation policy to reduce the budget deficit from 36 per

also aims to bring inflation down to 3 or 4 per cent a month by the end of 1993. To do that the government bas pledged to cut social welfare payments and state subsidies. The plan calls for rapid privatisation of small-scale enterprises and the transformation of large state concerns into

joint stock companies. The programme is likely to further anger Ukraine'e excommunist dominated parliament which has already called for the repeal of a number of liberal government decrees.

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Big Three may act over car imports

By Nancy Dunne

THE Big Three US car makers yesterday Ihreatened to file "unfair trade" cases in order to get stiff dumping duties imposed on all Japanese cars. Mr Steve Harris, a Chrysler

spokesman, said the companies had long been monitoring the pricing practices of Japanese companies. However, a final decision on whether to go ahead had not yet been taken.

"At the very least, the situa-tion is unfair," he said. "If we determine that it is also a violation of US laws, we will take appropriate action."

The New York Times reported yesterday that the car makers had already decided to hring dumping action against all car imports. Mr Harris said they were "not looking closely" at filing cases against European producers.

Since the election of President Bill Clinton, the Big Three have been considering various strategies which they believe are now possible in a more receptive climale. They were the only industry group received by the president in Little Rock during the transi-

At the time industry officials said they wanted to ensure that the president fulfilled his campaign promise to ralse import tariffs on Japanese mini-vans and sport utility

vebicles. But clearly wider action against imports was under consideration.

Company spokesmen yesterday were emphasising the "chronic" US motor trade imhalance with Japan. They said even US-produced Japa-nese cars contained only 40-50 per cent US parts - the equivalent of another \$1hn (£649m) in imports.

"The Japanese have to address this problem," said Mr Al Chambers, director of corporate communications for

Ford Motor Company.
"The fact that they maintain these imbalances year after year means they are not acting like good trading part-

The car companies could have much to gain from dump-ing suits, according to Mr Jim Bovard, a trade expert and author of The Trade Fraud. Although the suits will cost the car companies millions of dollars, it is easy to prove dumping in the US.

"Almost everything is dumping," he said. "Normal husiness practices are considered unfair dumping." Whereas forelgn companies are assigned an 8 per cent profit margin in the calculations, "the Big Three have lost lots of money

and that's legal", Sales of US-made cars and light trucks are running above

British seek financial business

Indian insurer in joint venture

By Stefan Wagstyl and Ralph Atkins in New Delhi

SUN LIFE Assurance, the UK life company, is planning a joint venture in India to market unit-linked life assurance - the first move into the Indian life industry by a foreign company in recent years.

The venture is expected to be launched this year in partnership with the Life Insurance Company of India (LIC), the state insurance monopoly.

Mr Peter Grant, Sun Life's chairman, won informal approval for the venture this week from the Indian Finance Ministry. He is visiting India as a member of a delegation of senior British husinessmen who have accompanied Mr John Major, the prime minister, on an official visit.

Life insurance has been a state monopoly in India since the industry was nationalised in the 1960s. LIC has to lend most of its premium income to the government and its managerial freedom is limited.

Nevertheless, in line with the indian government's eco-

nomic deregulation programme, LIC is being encouraged to develop new products and services.

Sun Life plans to take a 20-30 per cent stake in the new venture and to snpply expertise in marketing and managing unitlinked schemes, in which insurance is combined with

The remaining 70-80 per cent would be held mainly by LIC, possibly with other Indian partners.

Mr Major was yesterday the chief guest at celebrations marking india's Republic Day, which passed off with great pomp and without incident. The British prime minister has made promoting British husiness the main purpose of his

Local husinessmen urged him to help the Indian government embark on the privatisation of state-owned industries. He is likely to offer UK

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expertise on selling formerly loss-making nationalisad industries when he addresses businessmen in Bombay today. Yeltsin visits India, Page 4

Japanese urged to open markets

alise.

By Charles Leadbeater

BRITAIN yesterday called on Japan to hasten moves to allow more foreign competition in its financial markets, the most difficult to penetrate among the world's leading momies, according to a British official. A team of officials from the

UK, led hy Sir Nigel Wicks, the second permanent secretary at the Treasury in charge of international affairs, concentrated on persuading the the Japanese to open the insurance, pension fund manage ment and government bond markets particularly.

Sir Nigel praised the progress made in the last year to deregulate interest rates and the anthorities' commitment to continue with liberalisation in the face of the severe downturn in the financial sector. However, he added: "It is snrprising when we see the

the strength and size of the financial houses in both banking and securities that they take such a long time to liber-

"Of all the G7 economies, no financial market is so difficult for foreign finance houses to panetrate as Japan's," Sir Nigel sald. encouraging

signs that the Japanese government was planning gradnally to open up the insurance market to competition. But Sir Nigel said his Japa-

nese counterparts had been unable to justify their unwillingness to open further the government bond market and sion fund management.

About 60 per cent of Japa-nese government bonds are anctioned, with the rest sold through a tender system, closed to foreign finance honses. Tha British team callad for all government bonds to be sold by auction.

Wärtsilä wins power orders for SE Asia

FINLAND'S Wartsila Diesel has strengthened its position in south-east Asia with orders for power plants worth FM650m (£80m) from the Philippines and Indonesia, writes Christopher Brown-Humes in Stockholm. The main orders have come from Enron Power of the US and Northern Mindanao Power of the

The former has ordered a 110MW plant which will start produc-Ing electricity for the Philippines island of Luzon next January. Northern Mindanao has ordered two turnkey diesel plants with a combined output of 110MW. Both will be supplied by Wartsila Diesel in co-operation with the Japanese trading house Tomen.

Clinton inherits thick file of trade problems

HE US is expected today to levy steep tariffs on allegedly dumped steel products, the first action on an agenda jammed with potential trede conflicts which now awaits the attention of the Clinton administration.

If trade history repeats itself, the tariffs, postponed from yes-terday, will result in a series of hllaterai "suspension agreements" and a new round of "voluntary" steel quotas with price floors as a new

They may also provoke new enthusiasm for a multilateral agreement to limit government subsidies and lower trade bar-riers to steel around the world. As part of a US administra-

tion which talks of providing its own subsidies to assist the development of new technologies, Mr Mickey Kantor, the new US trade representative, may find it much less difficult to wrap up agreement than did his more ideological predeces-SOLS

The same may not be true for the Uruguay Round talks. Evidently briefed by some of the American farm groups, who are dissatisfied with the US-EC farm deal, Mr Kantor indicated "concern" about the much-trumpated Blair House deal. That deal was supposed to sweep away obstacles to successful conclusion of the

It is widely helieved that

Nancy Dunne in Washington spells out some of the main issues confronting the new administration

Contenders for Clinton's trade agenda

 Enforcement of US-Japan semi-conductor agreement Response to pressure from the US auto lobby for action against Japanese imports and Japanese production in

 Renegotiation of Uruguay round draft agreement on: Intellectual property anti-dumping subsidies standards

technical berriers

multilateral trading

the US

agreement has been reached to open the draft Uruguay Round text prepared hy Mr Arthur Dunkel, director general of the General Agreement

on Tariffs and Trade (Gatt), for

changes necessary to get a deal through Congress. The US has insisted on amendments to the texts dealing with intellectual property, anti-dumping, subsidies, stan-dards, technical barriers to trade, and the proposed multilateral trading organisation.

aide agreements on: labour

import surges decision on how far to push Mexico on internal standards Multilateral trade

agreement on steel Retaliatory action on the EC utilities directive Review of the Generalised System of Preferences Trade policy towards the former Soviet republics

Some progress has heen made in talks on lowering tar-iffs on manufactured goods, at which the US has reportedly agreed to cut its tariff "spikes" in exchange for negotiations to reduce several tariffs to zero (le on paper, wood products and nonferrous metals).

US officials helieve a deal cannot he achieved hefore March 2, the deadline for informing Congress that the administration intends to proceed towards a Galt deal. However, there have heen talks between trade officials and Congress about extending the deadline (for the second and last time) hy between one and six months.

Mr Kantor has offered to meet the Senate finance committee over the EC utilities directive, which gives advantages to local companies in bidding for government procurement contracts for telecommunications and heavy electrical equipment. He may soon ask industry to suggest a sanctions list totalling about

\$1hn (£649m). Then he may turn his attention to the US-Japan semiconductor agreement, which set as its goal a 20 per cent Japanese market opening to foreign semiconductors by the end of 1992. The final figures will not be available until March, but initial findings auggest that Japanese companies have fallen 4 percentage points abort

on the pact. Mr Kantor told the finance committee that by law he is probably free to impose sanc-tions, hut he also stressed that the 20 per cent was a goal, or "expectation", rather than a The US motor industry has already put in its hid for favours from the Clinton administration, it would like tighter "voluntary" restraints on Japanese imports and even restrictions on the number of vehicles produced in the US by Japanese subsidiaries. The lat-

Tariffs on steel products seem likely to be the first action on the agenda

ter request is unlikely to win support, but the administration may agree to reclassify Japanese minivans as trucks rather than cars, which would raise their tariff levels from 2.5 per cent to 25 per cent.

The toughest decisions have already heen taken over the North American Free Trade

President Clinton has said he must have side agreements covering labour standards as well as the environment and

import surges. Without these Nafta will never get through Congress. The administration must still

dectde how far it can push Mexico on internal standards without interfering with its

national sovereignty, thus set-ting a precedent it may later regret.
Mr Kantor will soon have to advise the president on whether to continue the gener-

alised system of preferences which extends duty-free access to the US for products from developing countries.

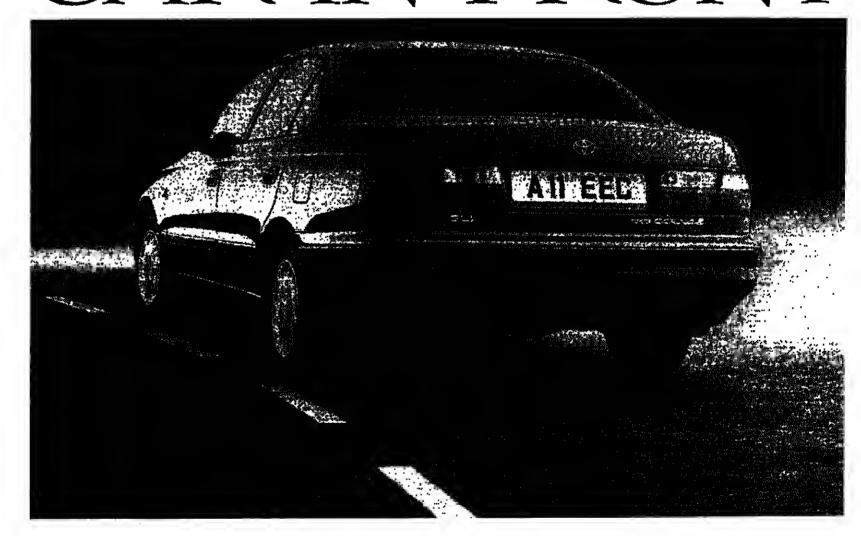
It is unlikely that a Demo-

cratic president - no matter how centrist – would slash a programme meant to help poorer countries. But this Democratic president is under pressure to save the \$500m a year the programme costs the US Treasury.

President Clinton has said be

wants to provide more help to the republics of the former Soviet Union. His prede had been able to have it both ways. He gave grain credits to Russia and called them "ald," hut when Moscow defaulted on repayments, the "aid" was

firmly withdrawn. The new administration must decide whether to discard the pretence that the republics can repay anytime soon and make a gift of the surplus grain, which in any case is fast piling up in storage hins and depressing US prices.



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THE WELSH ADVANTAGE.

Rabin attacks UN chief on deportees

By Hugh Carnegy in Jerusalem

ISRAELI Prime Minister Yitzhak Rabin yesterday attacked a call by Mr Boutros Boutros Ghali, the United Nations secretary-general, for the Security Council to take "whatever measurea are required" to force Israel to reverse the mass expulsion of Palestinians to Lebanon.

In the latest of a series of tough statements on the issue - which threatens the progress of Middle East peace talks – Mr Rahin said Mr Boutros Chali's call was "an exampie of double standards...ao almost unprecedented demand from the Security Council to act against Israel, something I cannot recall."

Mr Rabin has refused to overturn the expulsions, saying they were a justified response to a wave of killings by Islamic fundameotalist mili-

But the Palestine Liberatioo Organisation says it will not resume peace oegotiations Test for Clinton, Leader Page

Rabin said he hoped the US would veto any move in the Security Council to impose sanctions against Israel, as it has always done in the past. Mr William Harrop, the US

ambassador in Tel Aviv, said the Clinton administration was "most unlikely" to allow the imposition of sanctions. But he said Washingtoo wanted a prior solution to the issue to avoid any question of the US having to use its Security Council veto for the first time in two years.

There is support for a compromise within the Israeli government despite Mr Rabin's uncompromising public stance. Mr Shimon Peres, the foreign minister, said Israel wanted to avoid a clash with the UN and preserve the peace process. Mr Nayef Hawatmeh, a radi-

cal Palestinian leader, said yes-terday the US, Israel and Egypt were discussing a proposal for a phased return of the deportees over 24 months.

Iragis face humanitarian crisis, says Oxfam

By Edward Mortimer

"ORDINARY Iraqis are still facing a humanitarian crisis. according to a team of aid workers that has just returned

The team, from the Britishhased charlty Oxfam, spent two weeks in lraq visiting Baghdad, the south and the

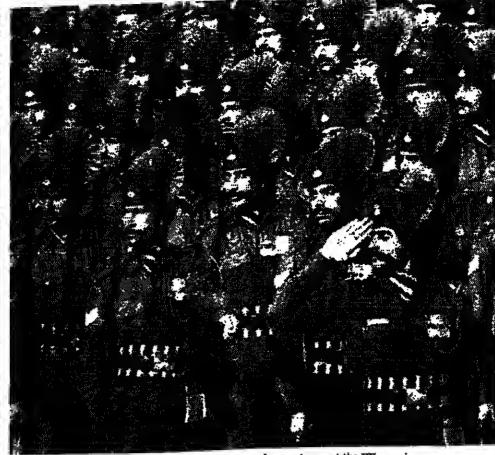
They were especially coocerned by the lack of sewage treatment and clean water supplies in the south (where many urban areas are ankle deep in 70 per cent raw sewage) and by the lack of heating oil In the north, where oak forests are being felled for firewood in the absence of other fuel.

The shortage of textbooks, blackboards and other educa-tional aids throughout the country was another big area

At a press conference in London yesterday Mr David Jones. Oxfam's associate director who led the team, urged the UN and Iraq to resume negotiations on oil sales to finance the purchase of food and other humanltarian supplies not subject to UN sanctions.

He also called for the sanctions regime to be re-examined to allow more exemptions, notably for educational supplies, the lack of which was "stunting the mental development of a generation of Iraqi





John Major and Indian PM Rao celebrate Republic Day yesterday Eyes Right: A regiment of Indian army border guards marches past the UK premier

Yeltsin redefines relations with India

Shiraz Sidhva on an old debt that is stunting a mutually beneficial relationship

USSIAN Presidant Boris Yeltsin arrives in India tonight for a three-day visit that will define Russia's future relationship

At the top of his agenda will be the resolution of a long-standing dispute over India's Rs380hn (£8.5bn) debt to the former Soviet Union. Neither country has been able to arrive at an acceptable settlement after the rouble's rapid collapse from its previously fixed rate. However, Russia needs the money, and would like to retain its biggest customer for military equipment, and India wants to ensure an uninterrupted supply of arms, including the sensitive hightechnology weapons it cannot secure from the west.

Mr Yeltsin, who is accompanied by a high-powered delega-tion including Russian Foreign Minister Andrei V. Kozyrev, Defence Minister Gen Pavel S. Grachev, and Minister for External Economic Relations

S. Y. Glaziev, assured India on Monday that Russia would respect a 1991 contract for the sale of three cryogenic rocket engines, despite concerns expressed by the US, "If some agreement is signed we should follow it, we cannot stop it," Mr Yeltsin said.

For more than 40 years India has been dependent on the former Soviet Union for Its defeoce equipment. It was one of the largest beneficiaries of the former Kremlin policy of supplying arms to developing countries with little means of paying for them. The country also enjoyed a

special trade arrangement with Moscow which allowed military equipment to be procured on soft credit and against payment in rupees - which are not convertible currency. "In the changed scenario,

India and Russia have a chance to forge a new, more equal relationship," a senior Indian diplomat said. "It seems absurd that an old debt can be allowed to stand in the way." Realising the potential for trade in India, Rusaia has shown interest in a joint venture co-producing spares for MiG-21 fighter aircraft, These would be marketed to countries flying 6,800 of the Russian-made aircraft.

of the agenda will be the row over an £8.5bn debt

At least 10 hilateral agreements - including a new treaty of friendship and co-operation to update the existing one signed 20 years ago - are to he signed during the forthcoming summit.

However, the planned exclusion of clauses on military aid, in the event of an armed attack on either country, has drawn criticism from Indian Foreign

Ministry officials. "These are the clauses that made the 1971 pact meaningful," one diplomat said. "A friendship treaty makes no sense with India and Russia no longer sharing the same geopolitical and strategic In addition, a hefty defence

package including proposals for the co-production of military hardware, the joint development of Light Combat Air-craft (LCA) and the updating of MiG-21Ms, is due to be agreed. A \$400m (£263.1m) Indo-Russian arms deal was also signed after Defence Minister Sharad Pawar's visit to Moscow last September.

Reports yesterday suggested that Mr Vladimir Shumeiko, Russian first deputy prime minister, and Mr Manmohan Singh, indian finance minister, might have worked out a deal on the debt issue. Indian Commerce Ministry officials said it was for Mr Yeltsin and Prime Minister Narasimha Rao to announce the details of the compromise, hut the Russian news agency Tass reported Moscow could make on India's dues was up to 28 per cent of an amount pegged hy Russian officials at \$15hn. India agreed last week to pay

45 per cent of its deht pegged at Rs380hn, amounting to about Rs180bn. Mr Shumeiko, who ranks

number two in the Russian cabinet and is co-chairman of the joint Indo-Russian commisaion on trade and economic co-operation, returned to Moscow yesterday after preparing the ground for Mr Yeltsin's visit. The abundance of skilled manpower, management expertise and cost effective technology in India, together with Russia's vast industrial base, offered huge potential for the two countries to set up joint ventures, he said. He boped Indian and Russian entrepreneurs would deal independently without depending on governments.

Britain cautious over UN remarks

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New Bridge

By Our Foreign Staff

BRITAIN yesterday expressed reservations over remarks by the new US secretary of state, Mr Warren Christopher, suggesting it might be desirable at some time to raise the number of permanent members on the UN Security Council.

British Prime Minister John Major hinted on his tour of India that he did not see a case for early council changes: "I wouldn't wish to do anything to make it less effective." Mr Major, who is anxious to form a good relationship with President Bill Clinton, added: These are matters that will have to be discussed if there is a general will for them to be discussed. But they are not new ideas. Thay've been around for some time."

In a wide-ranging discussion with State Department staff in Washington on Monday, it was put to Mr Christopher that . the permanent members of the Security Council. . : re-Dect the realities of world power in 1945. Is it time for a change? Should the Security Council be expanded? And do you think any further nations should be offered a seat on the permanent membership of the Security Council?"

He replied: "Yes, I think it's time for some reorganisation of the UN to bring it into keeping with modern realities. During the campaign, President Clin-ton said that he could envisage the addition of Germany and Japan to the permanent mem-bers of the Security Council at the UN. And I suspect we'll see some developments in that

"But, at the same time, I would want to acknowledge the complexity of that decision. I'm sure we've all heen in organisations, and when you begin to make changes, there are other people who feel they are entitled to a seat at the table. So, I wouldn't want to underestimate the complexity of making that change, hut I think it is time to hring the IIN into tune with 1993 realities rather than, as you say, with 1946 realities."

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February 1993 at 11.00 sm for the purpose of having laid before it a copy of the report prepared by the administrative receivers, under Scotleo 48 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors by or under the Act.

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b) there has been lodged with me any proxy

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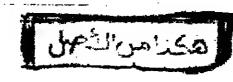
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promptly called in some old friends.

Unless the bodget revives a lapsed

economic reform programme, paves the way for the renewed agreement with

the International Monetary Fund, sets

in train further rescheduling of

Nigeria's \$29bn (£18.9bn) external debt, and helps restore creditor confidence,

the country's prospects remain bleak.

It is a formidable task. In the seven months to the installation in August of

an elected government, Chief Shonekan

and his team will be trying to impose

fiscal and monetary discipline which

has been lacking during much of the

Chief Shonekan himself, one of the

military regime's past seven years.

test for Nigeria.

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The second second

Brindlays

y Bank

Japan under pressure to lift economy

THE JAPANESE government is under mounting pressure to stimulate the stagnant econ-omy, after a clutch of official figures published yesterday which show that consumsr confidence is still deeply

Government figures show that bousebold spending in November rose by just 0.2 per cent from a year before, after adjusting for inflation.

Household spending rose by

0.5 per cent in the first 10 months of last year, compared with the same period in 1991, as consumers slashed spending on furniture, household appliances, electronics and gifts, according to figures from the Management and Co-ordination Agency.

Prospects for an economic recovery largely hinge on s revival in consumption, which accounts for about 57 per cent of gross national product.

The continued weakness of consumer sentiment is fuelling pressure on the Bank of Japan to cut official interest rates and on the government to pledge to cut income taxes this

Mr Tsuneo Wakai, chairman of the Federation of Bankers'

to recent calls by other leadere for an employers' ome tax cut.

Ministers emerging from a regular cabinet meeting acknowledged the mounting pressure for further moves to resuscitate the economy.

Mr Hajime Funada, the head of the economic planning agency, said cuts in bousing-re-lated taxes were being considered alongside a straight income tax cut. Mr Yoshiro Mori, the trade and industry minister, said the Bank of Jspan was seriously considering a further cut in interest

However, the Finance Ministry is still holding out against a tax cut which would lead to s rise in government borrowing. The ruling Liberal Demo-

cratic party yesterday agreed to a Finance Ministry mediumterm plan which envisages the government's dependence on bonds falling from 11.2 per cent of the budget this year to 4.9 per cent in 1995.

The economy is likely to remain depressed for the first half of the year, according to the economic planning agency's index of leading indicators which forecast the state of the economy three to six months

Danish tanker fire out

SALVAGE tugboats yesterday were reported to have extin-guished the fire that had burned for five days on the Danish supertanker Maersk Navigator, AP writes from involved in a collision at the northerly entrance to the Strait of Malacca last Thurs-

Foam sprayed by the tues smothered the blazing crude oil gushing from the 255,000 tonne tanker, according to a statement issued by AP Moller, owner of the ship.

A terse message from the Dutch salvage company Smit Tak, hired hy Moller, said: Foam attack was successful and now cooling. All resources standing hy in case of a flare-up. Preparing for oil pol-

Polintion experts flying over the stricken ship said it was spilling oil more slowly. However, a 35-mile-long, milewide slick has drifted to within 10 miles of the coralringed sonthern coast of

Indla's Great Nicohar But the men in key posts offer a combination of husiness experience and "Our coastguards are on full technical expertise which could well alert. Ws are closely watching the slick," the Indian environimprove the country's economic perfor-mance - provided they get the backing from President Ibrahim Babangida. ment minister Kamal Nath

HEN Chief Ernest Shonekan was landed with one of Africs's toughest jobs he country's most respected businessmen, has been seconded from the chairman-ship of United Africa Company Nigeria, the Unflever subsidiary. He has brought Inaugurated on January 1 as the with him Mr Isaac Aluko-Olukon, one of his closest advisers who is a leading

Old problems dog Nigeria's new team

IMF looks to a budget which revives reform, writes Our Own Correspondent

chairman of Nigeria's transitional coun-cil, he had less than a month to preside over the preparation of the 1993 hudget. Mr Oladele Olashoro, who has the finance portfolio, is a former head of First Bank of Nigeria, one of the big Along with other Harvard Business School graduates in Nigeria, Chief Shonekan had helped to prepare an annual three clearing banks. Mr Philip Asiodu, the new oll minister, ran the State-owned Nigerian National Petroleum pre-budget policy paper for the past sev-This time it was the real thing. Three Company (NNPC) in the 1970's and had weeks later a reworked civil service a distinguished career as a senior civil draft was ready. The result, due to be delivered in Ahuja today, is a critical

Capable as the team is, it faces strong istance from senior military officers and from civil servants to reductions and controls on government expenditure. Recent indicators show how neces-

During the first nine months of 1992, net domestic credit grew by 22.3 per cent, compared with 11.7 per cent in the same period 1991, according to World Bank figures, reflecting a sharp increase in net credit to the federal government of 38 per cent.

Inflation more than doubled, from 23 per cent at end 1991 to 51.3 per cent at end-August 1992 (year-on-year basis).

Alongside cuts in spending, and improvements in the taxation system (the federal government derives nearly 80 per cant of its revenues from oil exports), western donors will be watching for action on petroleum products

Some of the business community in



Shonekan: daunting task

Nigeria regard the removal of the subsidy as essential to the credibility of the transitional council. They argue that it would save the government approximately N8Obn (£2.56bn) a year, enough to wipe out most of last year's budget deficit at a stroke. Proceeds, they argue, could be used to provide public trans-

Opponents of a drastic cut in the subsidy believe that this would only solve

half of the problem. The lack of accountability in Nigeria's public finances would make it very difficult for the transitional council to ensure that the saving from the subsidy was

spent on economic development.
Since controls on government spending are very weak, the additional income could well go on military purposes and on uneconomic industrial

Above all, there are fears that a cut in the petroleum subsidy would lead to riots. Nigerians not only cherish their access to the cheapest petrol in the world; they faced a sharp rise in other consumer prices since the 40 per cent devaluation of the naira in March 1992. Observers will be cautious about making any assessment of today's budget based solely on the figures presented to the National Assembly, bowever. In recent years hudgeted and

cial statistics have been unreliable. The Central Bank of Nigeria has recently published its 1991 annual report, for example, which states that stead of the government surplus of N100m for 1991 which was announced in last year's budget speech, there was a hudget deficit in 1991 of N35,3bn. This deficit is about 12.5 per cent of GDP, well shove IMF guidelines. The surplus in the 1992 budget looks likely

actual figures have not tallied, and offi-

1991, according to local bankers. The real test of the new government say observers, will not be the budget but how it puts it into practice.

to result in a deficit even larger than in

Seoul cuts rates to boost investment

By Jack Burton in Seoul

SOUTH KOREA yesterday cut the central bank's rediscount rates in an attempt to revive tha sluggish economy.

Government officials hope that the interest rate reductions will encourage companies to increase investments and pull the economy out of its slowest growth period since

The Bank of Korea, the central hank, recently estimated that the economy grew by 4 per cent last year against 8.4 per cent in 1991.

The slowdown was primarily caused by the government's strict monetary policy to cool the overheated economy and reduce inflation.

But the measures proved to be more effective than officials had expected, curbing growth far below the target figure of 7

The government wants to achieve a growth rate of at least 6 per cent this year. The reduction in the rediscount rates, which is what the

central bank charges on loans

to other banks, is the sbarpest

They include lowering the rediscount rate on commercial

trade hills were cut by one percentage point to 6 per cent. This will result in the com-

mercial banks' general lending rates being lowered by 1.5 to 2 percentage points from the current range of 10 to 12.5 per The finance ministry esti-

mates that lower interest rates will raise the profitability of Korean companies this year hy cutting financial costs by more than Won 3,000bn (£2.47bn) and reducing their interest payments to 5.4 per cent of sales from 6.2 per cent last year. But a cut of one to three percentage points for deposit rates, which were also announced yesterday, are likely to decrease bank profits this year as the gap between deposit and

nding rates is reduced. Tha government predicts that the interest rate cuts will add one percentage point to economic growth this year and 1.5 percentage points annually over the next five years if companles use the money for

But some warned businesses may be tempted to use the funds instead for property speculation, as Seoul recently eased restrictions on property purchases by large companies.

industrial investments.

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Needless to soy, there were fewer of them looking by the time they'd finished serving. For more information please

contact your local Jobcentre. If you need the number phone 0800 39 00 00 free of chorge.

bills by two percentage points Singapore may relax

By Kieran Cooks

MR LEE KUAN YEW, Singspore's senior minister, has said Singapore might relax some of its rigid policies on savings in order to allow entrepreneura to start husinesses and make more wide-ranging investments.

"There is merit in the view that the government should not over-protect people and give them opportunities to take sks and enrich themselves," Mr Lee said.

Several economists and academics have said that Singapore is saving too much and not properly utilising its considerable capital reserves.

policies on savings The Central Provident Fund (CPF), s compulsory social security schema funded by employers and employees, has accumulated funds in excess of S\$50bn (£19.6bn) while Sings pore's foreign exchange reserves are officially put at

HS\$40bn (£26bn). Savings stand st 47 per cent of GDP, one of the highest savings rates in the world. Mr Lee said that, while the gov ernment could not allow people to squander their savings, he agreed with suggestions that soms CPF funds could be released. Mr Lee has heen urging Singaporeans to become more adventurous and invest

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CRIMINAL LIABILITY OF THE BOARD OF DIRECTORS

Explosive health costs likely to fuel deficit

By Michael Prowse in Washington

THE US budget deficit is likely to reach \$650bn (6.8 per cent of gross domestic product) within a decade unless Congress and the White House agree austerity measures, Mr Robert Reischauer, director the Congressional Budget Office, an independent advisory body. said yesterday.

Sharp increases in the deficit towards the end of the decade from the present level of about \$300bn (£197.3bn) would mainly reflect explosive growth of federal spending

on health care. Mr Reischauer, however, was pessimistic about the chances of bealth-care reform generating significant budgetary savings before 2000.

This was because reforms were likely to extend insurance coverage to 35m more people, improve the benefits provided under federal programmes and raise reimbursement rates in the public sector, to bring them more closely into line with private sector payments

to doctors and hospitals. He was more optimistic about sbort-term economic prospects. The economy had entered a period of sustaining" growth, said Mr Reischauer and would expand at an annual rate of about 3 per cent over the next two

This would bring unemploy-ment down to about 6.5 per

President Bill Clinton's first state of the union address will be delivered on February 17, the White House announced yesterday, Jurek Martin reports from

This will beat by a symbolic one day President Ronald Reagan's initial state of the union message in 1981. Far more than last week's more spiritual inaugural address, it will encompass legislative priorities at home and external foreign policy objectives, though the fine print of Mr Clinton's

extensive list of domestic proposals is unlikely to be ready before mid-March. As part of the preparation,

cabinet this weekend to his Camp David retreat to debate policy options. On Monday he named his wife Hillary Clinton to head the health-care reform task

cent by the end of 1994, compared with 7.3 per cent today. Consumer prices were likely to increase at an annual rate of only 2.75 per cent over the next

before the Senate budget committee following the release of the CBO's semi-annual ecosceptical about his forecast which implies employment rising at a monthly rate of 200,000 over the next two years, much

faster than in the recent past. Consumer confidence figures released yesterday showed the Conference Board index fell slightly to 77 against 78.1 in December. The stabilising of confidence does not imply economic weakness but suggests that some of the surge at the end of last year was a tempo-rary reaction to President Bill Clinton's election victory.

Mr Robert Reich, labour secretary, said yesterday that a \$15bn-\$20bn fiscal stimulus was likely this year. Mr Reis-chauer reacted unenthusiasti-cally, pointing out that a small fiscal stimulus would do little for growth and worsen the longer-term problem of reducing the deficit.

The latter was likely to climb modestly over Mr Clinton's first term, from \$310bn this fiscal year to about \$357bn in fiscal 1998, he said. It would then nearly double over the next five years, pushing the ratio of federal debt to 80 per cent of gross domestic product, the highest since the aftermath of the second world war.

The main problem was run-away growth of spending on Medicare and Medicaid, the federal programmes for the elderly and poor, which would account for 7 per cent of GDP by 2003 against 3.7 per cent today.



Hillary Clinton smiles as her husband, President Bill Clinton, speaks at a meeting

Opposition grows in Congress

Clinton faces fight * on military gays

By George Graham In Washington

PRESIDENT Bill Clinton faces a possible battle with Congress over his campaign promise to end discrimination against homosexuals in the armed

Mr Clinton, who already faces the hostility of his top military commanders, has now run into opposition from many members of Congress, including one of his staunchest allies, Senator Sam Nunn of Georgia.

White House officials insist that the president remains committed to ending discrimination against gays in the armed forces solely on the basis of their sexual preference, while at the same time maintaining military morale and

But fulfilling his campaign promise may now force Mr Clinton into a grualling congressional battle and require the expenditure of a good deal of political capital

Administration officials hope in a first stage simply to direct Mr Les Aspin, the secretary of defence, to stop asking new recruits whether they are bomosexual, and to freeze proceedings to remove declared homosexuals from

Mr Aspin wants to proceed much more slowly on drafting an executive order formally lifting the ban on homosexuals in the services, and hopes to win over the military commanders by involving them fully in discussions of how such a move could be imple-

But Senator Nunn warned the presi-dent that many of the actions needed to end the ban - such as revisions to the aegis of Congress, not the executive

Brit £201

stud

Some Republican senators are also planning to introduce a motion supporting the current policy. Democratic leaders have warned Mr Clinton that he could count on no more than 30 votes against such a motion in the 100-member Senate.

Senator Edward Kennedy, who supports Mr Clinton's efforts to end the ban, acknowledged yesterday that it would take time to implement a new

"It isn't a question of whether there will be gays in the military. There already are. The question is whether they have to lie about it," he said. Congress moved swiftly yesterday to revive the family leave bill vetoed by President Bush last year. Jurek Martin adds from Washington.

The measure would require compa-nies with more than 50 employees to offer unpaid leave of up to 12 weeks a year to meet family exigencies, such as illness and childbirth. The Senate labour committee approved it easily, as it did another bill to revitalise the National Institutes of Health bill, also vetoed by Mr Bush.

Revival of the family leave bill was a Clinton campaign promise, similar to the series of executive orders he issued last Friday lifting many of the previous administration's restrictions on abortion. The NIH bill is most noteworthy for provisions facilitating the use of aborted foetal tissue in medical research

Republicans will seek to offer alternative legislation on the family leave issue, involving the use of tax credits.

Brazil's drug companies face anti-trust action

By Christina Lamb in Rio de Janeiro

THE Brazilian government is to use anti-trust laws against pharmaceutical companies in an effort to force down

Mr Paulo Haddad, economy minister, yesterday began legal processes against pharmaceutical companies accused of "abusive price increases" on 150

products.
Mr Haddad claims that between
March 1990 and November 1992 medicine prices increased by 613 per cent above inflation. He said one company had increased prices by 192,000 per cent

compared to accumulated inflation of 26,687 per cent.

Abifarma, the association of pharmaceutical companies, says that medicine prices were under government control until last April and that they are simply making up for past losses.

The 40 companies facing legal action have not been named but are believed to include several leading multinationals. Foreign companies make up the lion's share of Brazil's \$4bn pharmaceu-

tical industry.

Mr Ruy Coutinho, head of the economic defence department, blames the price rises on the oligopolistic nature of

the sector, where, for example, seven the antibiotics market. Last year he fined six multinationals \$100,000 for

repressing stocks to force up prices. The companies now have 15 days to send details of their cost structures to the Justice Ministry. If it is proved that they are making "arbitrary profits" then they will have to adjust prices to levels set by the government, In the meantime the government bas decided to import 260 products

> "The central preoccupation of this government is protecting the con-sumer," said Mr Haddad. "This is a

legal and civilised way of doing so" However, analysts fear that the attempt to control pharmaceutical prices might spread into other sectors as the government tries to contain inflation, now running at 28 per cent a

President Itamar Franco began the so-called "Medicine wars" in November by complaining that recent price rises. including for his own ulcer cream, had been excessive. Mr Franco said yesterday: "These

companies are more trooblesome than

children and when children are badly

behaved we put them in play-pens."

By George Graham

THE Clinton administration is "actively reviewing" US policy towards Angola, and diplomats believe it could soon establish full diplomatic relations with the Luanda government for the first time since the civil war that followed independence from Portugal in 1975.

Mr Venacio da Moura, Angola's foreign minister, is expected to meet senior State Department officials in Washington this week, although the

precise level of the meeting has not yet been arranged.

US may change Angola stance

Under the Bush administration, US patience with its longtime ally, the Unita resistance movement led by Mr Jonas Savimbi, was already wearing US officials were irritated by

Mr Savimbi's refusal to accept the results of last year's elections, which they viewed as Democrats in Congress have

never been as convinced as

Republicans that Mr Savimbi

communism, and the new administration is expected to have few qualms about aban-doning Unita. Indeed, administration officials last week stiffly warned Mr Savimbi not. to attack US-owned oilfields in the province of Cabinda,

was a heroic fighter against

However, with peace talks between Unita and the MPLAled government due to begin in Ethiopia, the Clinton administration is expected to delay any formal move to recognise the Luanda government.

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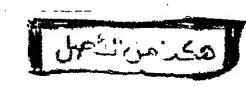
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6% per annum.



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Girobank

4.

By Peter Marsh,

BRITAIN faces the possibility Of tax Increases totalling £20bn over the next few years, according to a new report by the Institute of Fiscal Studies, a research group, in collaboratioo with the US investment bank Goldman Sachs.

The study says extra taxes are needed to combat the "dramatic worsening" in the UK's finances, mainly brought about by extra social security spending and lower tax income, triggered by the recession.

As a tax iocrease in the March 16 Budget would put at risk tentative signs of recovery, the government will probably delay any fiscal tightening until this year's December Budget, which applies to 1994-95 and is part of a new Treasury system for planning fiscal policy and public spending at the same time.

The IFS-Goldman Sachs study - called The Green Budget - says the government is likely in December to start clawing back the deficit through tax increases of £5bn to 16hn. That could be done by higher national insurance contributions and by extending the scope of value added tax. If, over the next few years, VAT was levied on all items such as food which are zero rated at the moment, that

By John Gapper,

Banking Correspondent

THE BANKING omhudsman

scheme is to be extended to

cover complaints from small

husinesses, Mr Norman Lam-

ont, chancellor, anoounced

yesterday as he disclosed that

a survey had cleared banks of

failing to pass on cuts in base

The Bank of Eogland survey,

which found that average loan

margins had "hardly changed"

could raise up to £11hn a year. Other posalbillties are for new "environmental taxes" which could apply to carbon-based fuels, higher taxes oo savings such as pensions and the phasing-out of mortgage tax relief. Even though non-indexation of income tax allowances could bring in extra revenues an increase in income tax rates is considered "politically impossible."

The study says Mr Lamoot should try to stimulate a recovery over the next few months looser monetary policy. Once the recession bas

clearly ended, the government should start regaining control of public finances through tax increases phased over two or three years.

The IFS-Goldman Sachs team thinks the public sector borrowing requirement will be £38bn in 1992-3, against Treasury projections of £37hn. It may climb to about £54hn in 1993-94, significantly more than the Treasury'a £44hn estimate.

Assuming 3 per cent a year growth is achievable, the study says the Treasury should aim to reduce the FSBR to about 3 per cent of GDP by the mid to late 1990s. Because only modest public spending cuts are likely in this period, that leaves most of the "black hole" in public finances to be filled by a tax increase of 3 per cent of GDP - about £20bn.

since June 1991 although fees

had risen by 5 per cent, was

welcomed by banks but critic-

The Bank survey found that 61 per cent of small business

loans linked to base rates fell

exactly in line with the 4.5 per-

centage point cut over the

period. Margins widened on 30

per cent of loans, and nar-

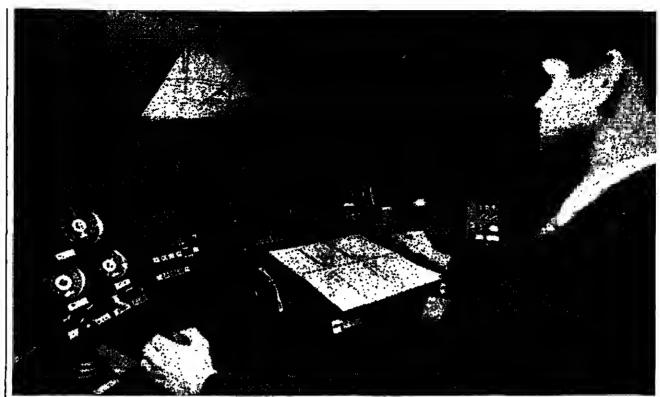
Mr Lamont has agreed with

rowed on 9 per cent of them.

the British Bankers' Associa-

tion (BBA) to extend the

ised by the Labour party.



European Passenger Services, the BR subsidiary that will run Eurostar rail services to Paris and Brussels through the Channel tunnel, has novelled a £1.7m driving simulator at London's Waterloo station which will be used to instruct train crews

Fraud office seeks halt to Maxwell hearings

THE Serious Fraud Office has asked a House of Commons select committee to halt public bearings into the alleged theft of funds from the Maxwell compacy pension schemes because many of those to be called are material witnesses in forthcoming trials.

Rippon and Lord Stevens as well as officials of Lehman Brothers International, Capel-Cure Myers and Bank of Amer-

Mr Frank Field, chairman of the select committee on social security, yesterday abruptly called off the scheduled questioning of Mr Basil Brookes, former finance director of Maxwell Communication Corpora-

tion, after receiving a letter on Monday from the Serious Fraud Office. The SFO explained that MPs

were likely to question witnesses about matters that the SFO itself was pursuing in criminal proceedings.

So far, Mr Maxwell's sons Kevin and Ian, plus Mr Larry Trachtenherg and Mr Robert Bunn have been charged in connection with the alleged

theft of more than £440m from the pension schemes. Some select committee mem-

bers privately expressed frustration with the request, hut said they would have little choice but to co-operate.

MPs are concerned that those charged in connection with the theft may try to claim that adverse pre-trial publicity prevented them from getting a fair hearing.

Britain in brief UK's most soccessful private-ly-beld engineering groops, is significant development in the European market for skid-steers - compact machines which can be used for a variety of light eogineering work. JCB is known to have been considering entering the skidsteer market for a decade.

Bull group Total European sales surged from 3,600 units io 1985 to set to win about 10,000 in 1992. £100m order Safety drive

An initial contract expected to lead to a £100m computer order for the British army has been awarded to a consortium ied by Buli Information Systems, UK subsidiary of Groupe Bull of France.

Bull woo the £1m trials contract against two other consor-tia, one ied by Hewlett-Packard and including British Telecom, the other led by computer services company EDS-

The Unicom system will provide the army with an integrated computer network for the administration of personnel, training, pay, catering, stores and equipment. Leading snb-contractors are Northern Telecom and the Logica software group. Trials are to be beld next year, and the full system is scheduled to be in place by 1997.

Wider role for defence agency

The Defence Research Agency, which runs the four armed forces research establishments, is to become a trading concern from April 1.

The DRA is the ninth government executive agency to become a trading fund. required to manage ita finances much more like a commercial company. It faces increasing competition for the research work it carries out for the Defence Ministry.

JCB loader Europe-bound

J C BAMFORD Excavators (JCB), the largest UK-owned earthmoving equipment maker, yesterday made its iong-awalted entry loto the European market for skidsteer loaders with the iaunch of the JCB Robot.

The move by JCB, one of the

cuts lost ships

Pressure from insurers oo owners of older ships to improve safety standards has led to a reduction in the number of ships lost at sea, claim marine

Figures issued by the Insti-tute of London Underwriters (ILU) show that 111 ships were lost in 1992, compared with 182 in 1991 and 144 in 1990. Tonnage lost fell to 1.08m tons, compared with 1.74m in 1991 and 1.36m in 1990. The total cost to insurers will exceed \$500m, though final figures are still not available.

In its annual commentary or the marine insurance market, the II.II said this reflected a vigorous campaign by insurers against "older, unsafe tonnage." Underwriters had begun to discriminate against "sub standard" ships by making insurance dependent oo owners carrying out structural surveys and implementing recommendations.

London council cuts pensions

Westminster City Council is set to cut the pensions of 600 former employees, on the grounds that existing payments are too generous under

One-in-six of Westminster's pensioners will be deprived of an average of £750 a year, about 15 per cent of their pension. They were nearly all made redundant at age 50 or above within the past five years, mostly as a result of restructuring or competitive tendering of services. The cuts are expected to save the council's superannuation fund £450,000 a year.

On the basis of advice from lawyers, Westminster believes pensions paid under the redundancy package exceeded those prescribed by the law.

testify were Lord Walker, Lord

and Alison Smith

Among those scheduled to Banking ombudsman scheme to cover small businesses

> £1m. Banks Initially resisted this suggestioo. Mr Lamont said be welcomed the confirmation of cuts in loan margins but said the extension of the scheme which until now has covered only personal customers and non-incorporated husinesses would provide "an independent

omhudsman scheme to cover

complaints of maladministra-

tion from incorporated busl-

ness with a turnover helow

Sir Nicholas Goodison, president of the BBA and chairman of TSB Group, said banks had been concerned that Mr Laurence Sburman, banking ombudsman, would be asked to adjudicate on matters of "commercial judgment" such as loan margins, but they were

erence. Mr Gordon Brown, Labour's chief finance spokesman, said the largest four hanks had increased charges by £1.5bn in

happy at the final terms of ref-

31/2 years, and the chancellor had been a "pushover for the banking establishment". Mr Brown said the report

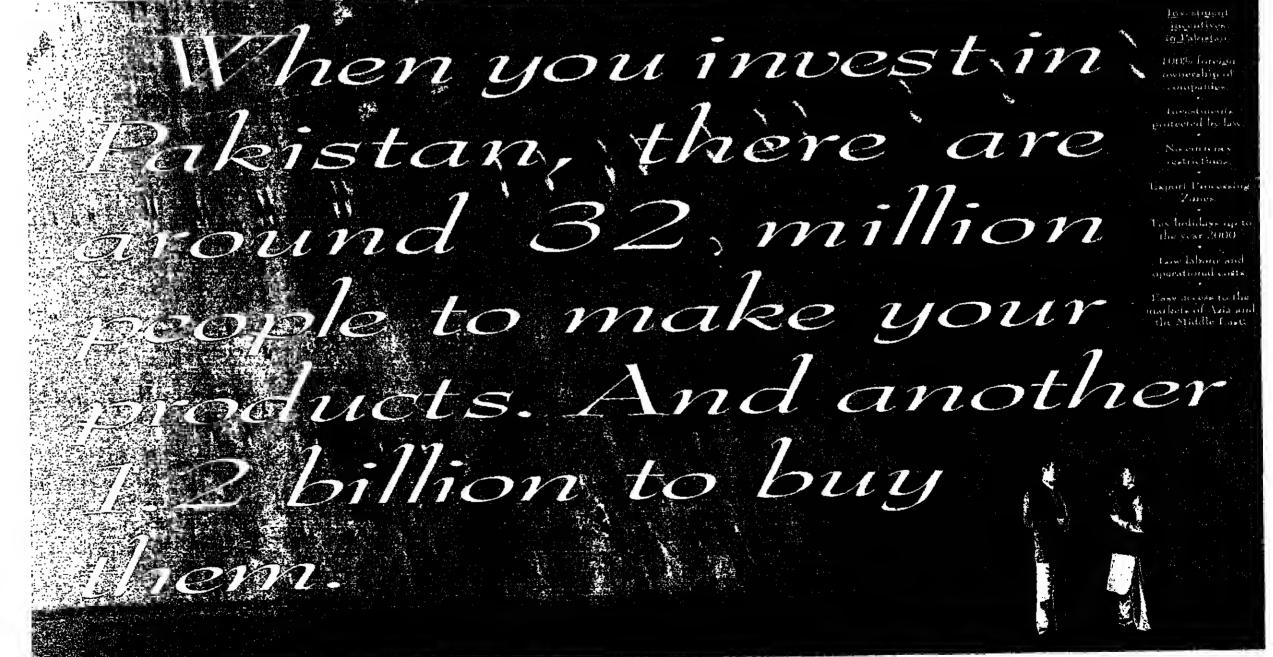
offered "no comfort at all to

thousands hit by bank charges, high margins and overcharging".
Its "minimalist recommendations" showed the government dragging its feet in the face of

complaints, he added. The hanking ombudsman scheme is funded by banks, and last year received 10,109 complaints - an increase of 60 per cent on 1991. The ombudsman's council said it boped for "an early start" to new arrangements after it recruited

Mr Derek Wanless, chief executive of National Westminster Bank, said his bank had considerably strengthened its internal complaints procedures in the past 18 months, and be did not think the ombudsman would face a wave of com-

plaints.



Liberal economic reforms and high returns on investments are attracting multinational companies to Pakistan on an unprecedented scale,

Some, like Gillette and Coos-Cols, have come to take advantage of the seventh largest domestic market in the worlds over 114 million people and a current GDP of 6.5% growth. Others, such as Daewoo, Alcatel and Shell, are capitalising on the government's aggressive privatisation programme. They are playing a major role in developing Pakistan's infrastructure by building roads, expanding telecommunications and powering the nation.

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NEWS: UK

traders 'furious' with Bank

By Peter Marsh, Economics Staff

LEADING gilt-edged market makers clashed with the Bank of England over the timing of yesterday's cut in interest rates. They allege this caused disorderly conditions in the gilt market and cost them about £25m.

The market makers are a group of about 20 big international investment groups. The four higgest are SG Warburg Securities, Greenwell Montagu. UBS Phillips & Drew and Barclay de Zoete Wedd.

The gronps are npset that the rate cut came just before today's auction hy the Bank of £2.5bn of 8.5 per cent Treasury stock maturing in 2007.

Ahead of the anction many market makers had already sold, at relatively low prices large quantities of the stock to clients such as pension funds.

The investment groups were dismayed that yesterday's events, which triggered a 1 point jump in gilt prices, will leave them having to huy at the anction from the Bank stock at significantly higher prices. That seems likely to leave them with a net loss of about £25m.

There was particular concern in the market that the Bank's move in cutting rates, made in accordance with instructions from the Treasnry, may have soured the relationship with the market makers ahead of a hig programme of gilt issues. In 1993-94 the Bank will probably need to issue £1hn of gilts a week to pay for Britain's large public sector deficit.

One market maker satd: "There is unmitigated fury in the market. The Bank may have cause to regret its action. If you want to sell newspapers, you don't shoot the news ven-

The Bank said: "There is no way we can guarantee not to cut interest rates the day hefore an auctton. Market makers know that being part of the gilt market means they have to contend with a certain amount of risk.

Gilt-edged ■ Speculation over pound's value ■ Retailers and industrialists welcome move ■ Lenders react cautiously Money markets surprised by scale of base rate cut

THE POUND sank by more than 3 pfennigs yesterday, bottoming out at DM2.42 after currency markets reacted with surprise at the scale and timing of the cut in British base

The question now on the mind of currency dealers, treasury managers and British politicians is whether the pound will sink even further against the D-Mark and US dollar. Most foreign exchange dealers had

rates before the March hudget, in the wake of last week's very poor figures for unemployment and retail sales. Mr Paul Chertkow, head of

research at UBS Phillips and Drew in London, believes that the pound will fall to the critical level of DM2.40 against the D-Mark within the next week, and may test the all-time low against the D-Mark of

He believes the pound's fall will be checked If the Bundesbank cuts

been expecting a cut in UK base short-term interest rates in the next few weeks - a move that would make the the German currency a less attractive short term investment compared to other European curren-

> There are doubts, however, over when - and by how much - the Bundesbank will cut rates.

Mr Chertkow said the pound could come under heavy pressure. "in the absence of a German rate cut in the order of 200 basis points this year. the pound will go below its historic

lows," he said. "You could see DM2.30 or even DM2.20."

A perception in the currency markets that there is no clear framework to UK monetary policy may also undermine the pound.

Mr Mark Brett, a currency analyst at Barclays de Zoete Wedd in London, said dealers were uncertain over exactly which economic indicators were driving policy, and by what criteria the chancellor had decided to cut rates yesterday. "The need to get the recovery

going is now the keynote of UK eco-nomic policy." he said. "But the markets are therefore drawing the conclusion that the government is prepared to see the currency drop to

wer levels." Mr David Cocker, an economist at Chemical Bank, also agreed that the vague presentation of policy by the UK authorities might undermine the currency in the short-term.

"It would be nice if we saw the government being pro-active rather than reactive," he said. "The government could, for example, have cut base rates before the unemployment figures came out last week.

Some dealers believe, however, that the pound will remain underpinned by the stronger prospect for economic growth created by yester-

> Editorial Comment, Page 17 Lex, Page 18. Government bonds, Page 23 London shares, Page 27 Currencies, Page 34

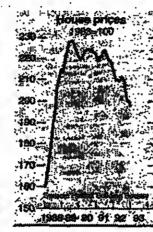
LOWEST BASE RATE FOR MORE THAN 15 YEARS

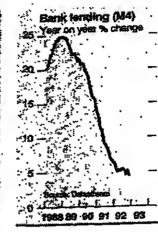
Rate cut may bolster the housing market and lift lending . . .

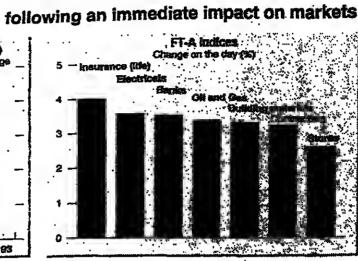


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Economists doubt prospects of controlling inflation

THE SURPRISE one point cut in hase rates yesterday delighted retailers and industrialists but left many economists doubtful about prospects

for keeping down inflation. The reduction in borrowing rates should provide a filip to consumer spending by easing the hurden of household deht and releasing disposable income - good news for shopowners whose sales failed to

recover over Christmas. But economists fear that further depreciation of the pound and the resulting rise in import costs will put upward pressure on inflation.

We are very pleased with this latest cut in rates," said Mr John Clare, group manag-iog director at Dixons, the Emma Tucker finds the delight of retailers tempered by caution UK's higgest electricals higher inflation and rates back

retailer. "Our husiness has historically moved in line with interest rates and we believe that lower rates are a prerequisite for getting the country out of recession." But he was cautious about further reductions. "It is also important for us that the exchange rate is protected as far as possible, because we import a lot of products and we

His thoughts were echoed hy Mr David Kern, chief economist at National Westminster Bank. "The news is good," he sald, "hut it entails a cost;

are starting to see prices go

up again hy the end of the

Mr Nigel Whittaker, corporate affairs director of Kingfisher retail group, was less concerned ahout the price implications of lower base

"It is very good news. Even though there is some inflationary impetus from a lower pound, there is such a weak level of demand that there is some question as to whether higher import prices will get passed on." he said.

Ford of Britain, extensively criticised for raising prices by up to 10.5 per cent following

sterling's departure from the investment climate in the UK and he helpful to British indus-European exchange rate mechanism said the pound would try in its efforts to recover have to drop hy "a very considerable amount further" before from recession. any more price rises could be

Mr Ken Minton, chief executive of Laporte, the speciality chemicals group said the rate cut came too late.

"It will make the situation for our German competitors even more uncomfortable, hnt we won't be tempted to cut prices to gain market share," he said.

Sir Denys Henderson, chair-man of ICI, said the cut in James Capel. rates should improve the

At the Confederation of British Industry, Mr Andrew Sentance, chief economist said be expected a pause in monetary easing. This will allow time for the effects of cheaper money - hase rates have fallen from 10 to 6 per cent over the last 6 months . feed through the system," he

The news was greeted more sceptically hy Mr Keith Skeoch, chief economist at "Interest rates have fallen

from 15 per cent to 6 per cent and still nothing is happening. The government believes that chopping interest rates will generate a recovery, hut all the polls tell us that it is fear of unemployment which is generating an impasse in the economy. Cutting rates won't necessarily help."

At Ikea, the furniture group,

Mr Jeff Dolin, the finance director said he was not convinced that base rates of 6 per cent, rather than 7 per cent would make an enormous amount of difference. "It is welcome as a step in the right direction, but whether tt will help our husiness depends on whether it is enough to stimulate the bousing market," said

Savers face **further** squeeze

SAVERS rather than borrowers seemed to be the main concern of banks and huilding societles, as they reacted to the base rate cut. Instead of greeting the rate with optimistic forecasts of the effect on the housing market. lenders emphasised the consequences for savers, writes

Lenders which announced new mortgage rates are not passing on the full percentage point cut to horrowers. The new market rate appears to be 7.99 per cent, down from the previous industry standard of 8.55 per cent.

Halifax, the largest society, said it would be cutting its mortgage rate by just over half a point, leading to a monthly saving of £19.83 on a £50,000 endowment mortgage

The society, which has 15m savings accounts and 1.8m borrowers, said it had given "special consideration" to its savers in setting the new mortgage rate of 7.99 per cent (down from 8.55 per cent).

Halifax will cut savings rates hut was not yet ready to announce hy how much. Last year, huilding societies took advantage of the reduction in base rates to widen margins. However, Mr John Wriglesworth, huilding society analyst at UBS Phillips & Drew, did not expect margins to widen much further. "Societies cannot afford to hring down savings rates by more than 0.5 per cent," he said.

Interest Rates effective from 27th January 1993

DEPOSIT ACCOUNTS	gross interest rate p.a.	gross compounded annual rate
Three Month Reserve Account		
£50,000+	5.2 5 'ኤ	5.35%
£25,000-£49,999	5'ኤ	5.1%.
£10,000-£24,999	4.5%	4.58%
Reserve Account for Personal C	ustomers	
£50,000+	4%	4.06%
£20,000-£49,999	3.5%	3.55%
£5,000-£19,999	3%	3.03%
Reserve Account for Businesses	/Charities/	Societies
£100,000-£1 million	3.5%	3.55%
£25,000-£99,999	3.25%	3.29%
£10,000-£24,999	2.5%	2.52%
7 Day Notice Deposit Account	1%	1%
TESSA	5.75%	5.88%
Charity TESSA	5.125%	5.22%

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from interest credited or paid (which may be reclaimed by resident non-toxpayers). Subject to the required registration form, interest will be paid gross.

Where appropriate, Basic Rate Tax will be deducted

Gold Card Overdraft Facility 11% p.a. Coutts Unauthorised Borrowing Rate (where print agreement has not been made) Personal Loan Rate 25.9% APR Classic Card Credit Facility 22.3% APR



THE CZECH REPUBLIC - 23RD MARCH 1993 THE SLOVAK REPUBLIC - 22ND MARCH 1993

FT SURVEYS

NTERES CHANGE

Allied Irish Banks p.l.c. announces that with effect from close of business on 26th January 1993 its Base Rate was reduced from



7% to 6% p.a.

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and until further notice.

Hitl Samuel Bank's Base Rate is

6.0% perannum.

All facilities (including regulated consumer credit agreements) with a rate of interest linked to ill Samuel Bank's Base Rate will be varied accordingly.

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With effect from the close of business on **Tuesday 26th** January 1993 and until further notice, TSB Base Rate is decreased from 7.0% p.a. to 6.0% p.a.

All facilities (including regulated consumer credit agreements) with a rate of interest linked to TSB Base Rate will be varied accordingly.



INTERNATIONAL TAXATION

The FT proposes to publish this survey on

February 18 1993. Should you be interested in acquiring more information about this survey or wish to advertise in this feature, please contact: Sara Mason

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FT SURVEYS

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THE EUROPEAN PROPERTY SURVEY

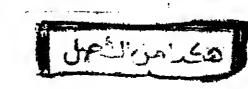
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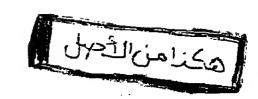
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FINANCIAL TIMES WEDNESDAY JANUARY 27 1993

 FINANCIAL TIMES SURVEY

UKRAINE

Wednesday January 27 1993

Agriculture: Reforms aim to free the farmers.........Page 4

Savers faces

Facing harsh realities

If it succeeds, Ukraine's programme

of reforms will set an important

example for other former Soviet

of relief from its eastern European

Chrystia Freeland and Edward Balls

republics and also elicit a sigh

neighbours. This survey by

FOR the rest of the world, Ukraine's emergence as a fully independent state has come as a not entirely welcome surprise.

Just a few months hefore Ukraine's referendum on independence on December 1 1991, US President George Bush solemnly lectured Ukrainian leaders on the need to remain within the Soviet Union.

The day after an overwhelming 90 per cent of Ukrainians voted for sovereignty, former Soviet President Mikhail Gorbachev appeared on television to tell them that their ballots did not reflect a popular desire to leave the Soviet Union.

In defiance of this advice, Ukraine has quietly but firmly prevented the Commonwealth of Independent States from growing into anything more than a talking shop. At the same time, the government of President Leonid Kravchuk put muscle behind its diplomacy by winning the allegiance of former Soviet soldiers serving on Ukrainian territory, giving Ukraine the largest army in Europe to the west of Russia.

Europe to the west of Russia.

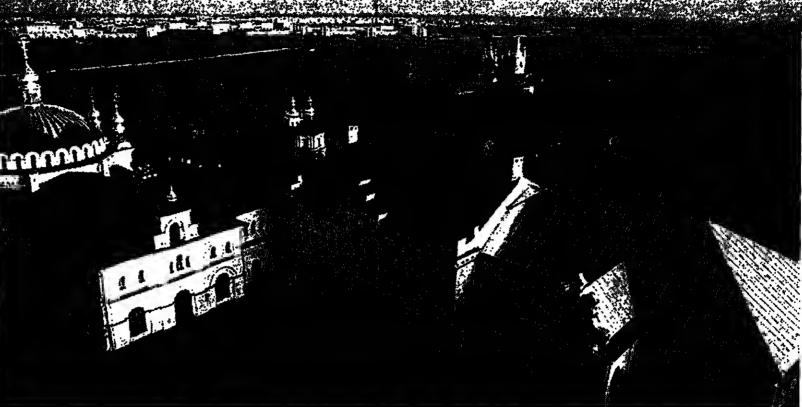
At home, Mr Kravchuk has developed a national vision sufficiently tough to secure the loyalty of fiercely patriotic western Ukraine, yet mild enough not to alienate the Russified east. By initially putting together an ideologically diverse coalition of nationalists and former communists in the

capital city, be has earned for his country a reputation as one of the most stable, if least progressive, former Soviet repub-

But independent Ukraine, with a population nearly as large as Britain's and a territory the size of France, has not met with the warm western emhrace many nationalist politicians anticipated in the first heady days of sovereignty. The US has been concerned chiefly with trying to bully Ukraine into giving up its nuclear missiles while western Europe remains largely indifferent.

Russia. meanwhile, has yet to come to terms with having an independent, and not necessarily co-operative, Ukraine on its western border. Negotlations over the division of military and financial assets have been tense, while Moscow became so exasperated with the Ukrainian government's refusal, under the leadership of Mr Vitold Fokin, former prime minister, to stop creating ronble bank credits that it effectively forced Ukraine to leave the rouble zone last November.

Only Ukraine's eastern European neighbours, happy at last to have a strong state separating them from Russia, have greeted Ukraine with enthusiasm. For the most part, Ukrainian leaders have been forced to draw the conclusion expressed in a recent interview by Mr. Leonid, Euchma, the



Kley and the River Dnelper: Here Ukrainians accepted Christianity in 988 but since then the nation has enjoyed only brief periods of independence

new and economically progressive prime minister. "We know that independent Ukraine is a bone in the throats of many countries," be said. "Many nations would prefer that Ukraine did not exist."

A year ago, when Ukraine was preoccupled with establishing its place in the world, no one in Kiev would have dared to speak so bluntly. Ukraine today is at the same time more self-confident and more coldly realistic. As the country's economic problems have mounted, Mr Kravchuk and his romantic nationalism bave faded into the background, and a team of economists and industrialists, led by the hard-headed Mr Kuchma, has taken centre stage.

nian leaders have been forced to draw the conclusion expressed in a recent interview by Mr. Leonid Kuchma, the attributes of indepen-

dence – flags and anthems
– and its guarantor – the
army – has given way to dismay at the collapse in the
value of Ukraine's fledgling
currency against both the dollar and the rouble. The World
Bank estimates that Ukraine's
economy contracted by 20 per
cent last year while inflation

the reform
will continhave taken
There is someone
another pe
would take
think it ex-

After less than three months in office, Mr Kuchma – previously director of the world's largest rocket factory – basconcluded that the only solution is a radical move to the market. His government tripled state food prices in December and abolished most agricultural subsidies. It is now pressing ahead with plans to commercialise state enterprises and privatise retail and agriculture sectors.

was 2,500 per cent.

"I cannot imagine doing anything other than maintaining

the reform programme and I will continue with the steps I have taken," Mr Kuchma says. "There is no other path. If someone could show me another path and say it were possible not to raise prices I would take it, but I do not think it exists."

Mr Kuchma's government has the anthority to rule the economy by decree until May and has already used its expanded power to produce a stream of market-oriented decrees.

Yet, few of the really tough decisions have been taken. The real test will be whether the government can act to stop the extension of credits to struggling state enterprises; the first steps in this direction bave already provoked fierce opposition from factory directors, and from workers who will lose their jobs, particularly in the eastern regions which are

heavily dependent on coal-mining, and least loyal to the new Ukraine. In the short term, Mr Kuchma has the political strength to push through unpopular measures. Parliament, under pressure from its reformist chairman, Mr Ivan Pliushch, agreed in November to restrict its own right to pass economic legislation. In theory, parliament can reject any decree within 10 days after the cabinet has issued it. However.

given the legislature's sluggish

reaction time and Mr

Pliushch's skill at riding rough-sbod over dissenting voices, Mr Kuchma has considerable authority in in Kiev.

Whether the reforms will succeed depends, in large part, on whether they are implemented locally. The network of presidential representatives, created last year by Mr Kravchuk to extend his authority to

foreign relationship remains that with Russia. Last year. Ukraine's chief worry was that Russia would stand in the way of its independence drive and pursue unresolved territorial claims over the Crimean peninsula; this year Ukrainians are concerned that Russia's insistence on world prices for its oil will, in Mr Kuchma's words, result in "a complete paralysis of Ukrainian industry." Ukraine, like eastern Europe two years ago, will be required to pay a stiff price for its independence.

One solution to Ukraine's

halance of trade crisis with Russia might he a western financial aid package to support Ukrainian reforms and help wean the Ukrainian economy away from its dependency on Russian oil. Yet, western aid could hinge on the outcome of the escatatiog dispute between Ukraine and the US over the 176 Inter-Continental Ballistic Missiles located on Ukrainian territory. The Ukrainian parliament is hesitating over ratification of the Strate gic Arms Reduction Treaty (Start 1), which provides for the dismantling of all the Ukrainian missiles, in an attempt to extract security guarantees and economic aid

America has been slow to listen to Ukralne's demands, expecting Kiev to cave in to strong diplomatic pressure. But Ukrainian leaders bave yet again taken the State Department by surprise. Mr Kuchma's reaction has been to accuse America of "treating Ukraine like a puppet" and to point out that, having given Ukraine little aid, America has

the regions, is now responsible

to the prime minister as well. But the reforms risk being

blocked hy the state bureau-

crats and factory and farm

directors who are profiting

from the chaos in the Ukrai-

The government wants to

use economic reform to reduce

the power of the bureaucrats

and Mr Kuchma has launched

a high-profile anti-corruption drive. But these vested inter-

ests will put up a formidable

fight against market measures.

face powerful enemies at home

in their efforts to find solutions

to the economic problems

which are at the top of this

year's political agenda, the

external issues which preoccu-

pied Ukraine last year will continne to influence the govern-

Ukraine's most important

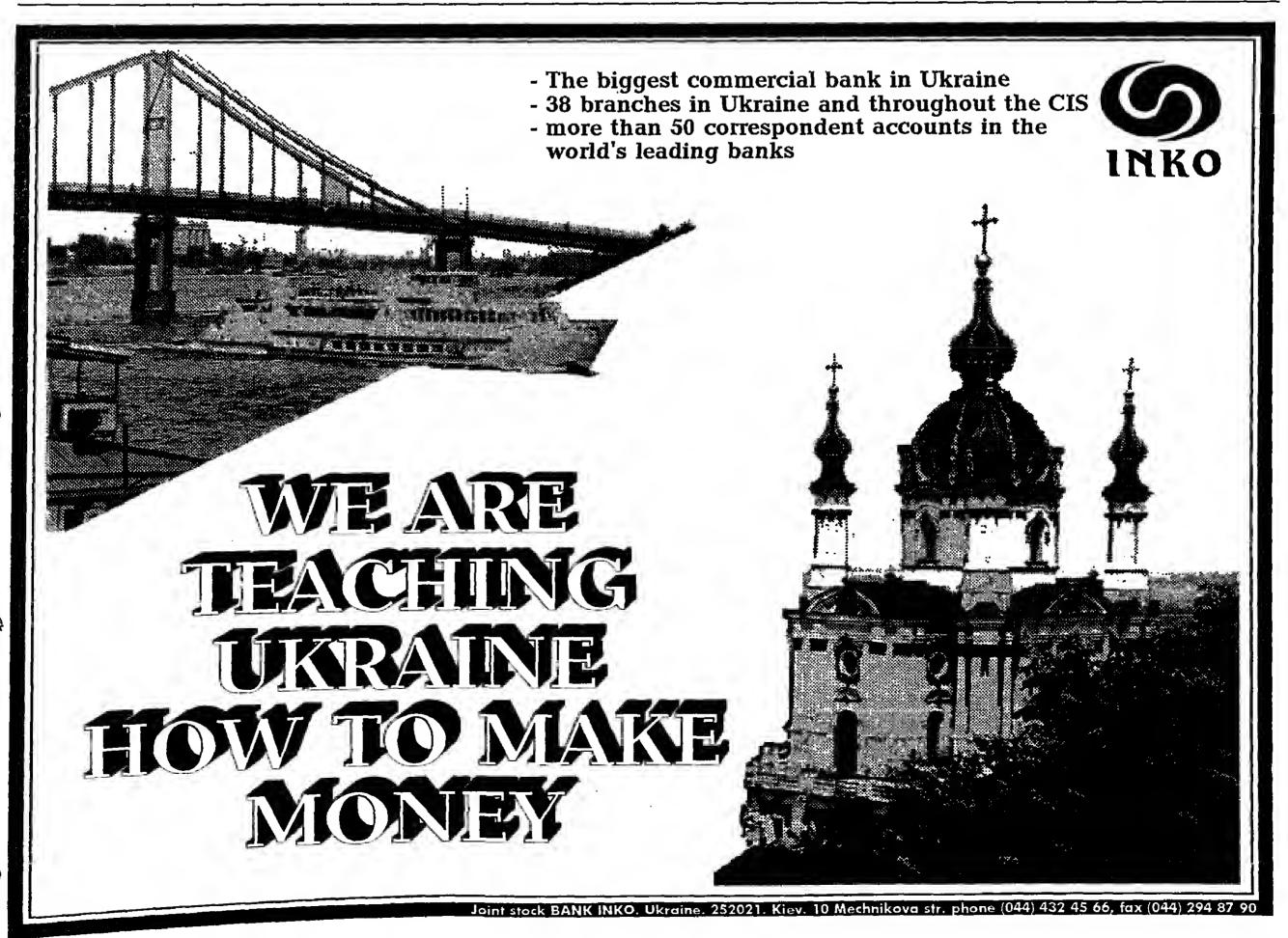
While Ukrainian reformers

nian economy.

ment's course.

little leverage.

Over the next few months, America and the other G7 countries may find themselves compelled to take Ukraine more seriously, and oot just because of the nuclear missiles. If it succeeds, Ukraine's reform programme will set an important example for other former Soviet republics and elicit a sigh of relief from its eastern European neighbours. If it fails, the existence of an economically collapsing Ukraine alongside a troubled Russia could imperil the security of the entire region.



ROSEPT ARE FEEL AND A SOUTH

TANDERS FOR MAINTE

HARRY STRVET

SURVEYS

UKRAINE 2

■ FOREIGN POLICY

Low international profile

UKRAINE, the second most populous and powerful former Soviet republic, is a large question mark on Europe's eastern flank.

Nelther the west nor Ukraine has come to terms with the geopolitical significance of this fledgling country which possesses the largest army in Enrope and shares borders with four eastern European nations.

Part of the explanation for Ukraine's low international profile lies in the success of Ukraine's foreign policy. Widespread fear of overt conflict between Ukraine and Russia did not materialise.

Thanks to the diplomatic skills of Mr Leouid Kravchuk. the Ukrainian president, and the political restraint of his Russian counterpart, Mr Boris Yeltsin, quarrels over the rustlush Crimean Peninsula did not erupt into a fight.

The second reason for the west's oversight of Ukraine is less commendable. As diplomats stationed in Kiev are wont to remark sadly, their governments have not yet worked ont where Ukraine fits

into the redrawn map of Bush, outgoing US President. One possibility, which senior

American officials admit is favoured by some quarters in the US State Department is that Ukraine, while nominally independent, could remain within the Russian sphere of influence.

Ukrainian leaders, however, are adamantly opposed to such an outcome. In the 176 ICBMs stationed on Ukrainian territory they appear to have found a means of compelling the west to focus its attention specifically on Ukraine. The missiles, many of which

are guarded by soldiers loyal to Kiev, are scheduled to be dismantled under the provisions of the Strategic Arms Reduction Treaty (Start 1). But while Ukrainian leaders remain committed to becom ing non-nuclear in the long run, the parliament is stalling over ratification of Start 1 in an effort to extract financial assistance and security guar-

antees from the west. Ukraine's nuclear hargaining position has been strength. ened considerably by the Start 2 pact with which Mr George

and Mr Yeltsin ushered in the new year. Without Start 1, Start 2 cannot go ahead. Thus, the international disarmament process, as well as the agreement on non-nuclear proliferation, depend upon Ukraine.

However, horsetrading with ICBMs could hackfire. If Ukraine takes an overly recalcitrant stance it could earn a reputation in the west as a bellicose and immature state for years to come. Worse, hardliners in Moscow could force a Ukraine-Russia confrontation over the nuclear missiles which might compel Ukraine not only to give up the nuclear weapons without further hesitation but also to surrender some of its independence in

foreign policy. While the nuclear issue has the greatest ramifications beyond Ukraine's borders, for Kiev It is only the tip of the iceherg. Ukraine's nnderstaffed and inexperienced foreign ministry must cope with the question of what role newly independent Ukraine should play in the world.

In the first months of sovereignty. Ukraine pinned its

about our decision on price lib-

eralisation, especially the good

ones because the good farms subsidised the weak farms.

The people who are opposed to it are the local hureaucrats

countries such as Canada and the US, home to powerful Ukrainian emigre communities. European nations such as Germany and France, and Ukraine's eastern European

■ INTERVIEW

Mr Viktor Pynzenyk, deputy prime minister with responsibility for

economic reform, talks to Edward Balls and Chrystia Freeland

Bnt, as time wore oo, Ukrainian leaders realised the west was in no hurry to embrace Ukraine. Kiev's focus has since shifted to the Middle East and Asia - as exemplified by burgeoning relations with Turkey, Iran, India and China - and an effort to renew economic, though not political, ties with former Soviet repoblics, including Russia.

Even so, relations with Russia remain a sore point. Mr Leonid Knchma, the new Ukrainian prime minister, has - with a sharp rejection of the nationalist rhetoric of his predecessor - made a point of reestablishing trading relations with Russia, Ukraine's most important trading partner and its principal source of oil. However, his efforts are

imperilled by the insistence of some Russlan leaders that working conomic ties be accompanied by closer politi-

cal links. This latent friction between the two Slav neighbours recently exploded at the Commonwealth of Iodependent States summit meeting in Minsk, where Ukraine clashed with Russia over its refusal to sign a new CIS charter which sooght effectively to transform the organisation into a confederation. Ukrainian leaders fear that Russia will retaliate by cutting essential fuel supplies. If the influence of the hard-

liners continoes to grow in the Kremlin, disputes over the military and borders could also erupt between Ukraine and Russia.

Over the past year, the Russian military establishment has watched with impotent rage as Kiev has taken full command over the 650,000 soldiers who make up the conventional forces stationed in Ukraine and assumed administrative control over many of the strategic nuclear weapons stationed on Ukrainian soil.

A resurgence of nationalists in Moscow could also unravel the delicate agreement reached this summer by Mr Kravchuk and Mr Yeltsin over the Bleck Sea fleet and, hy extension, the Crimean Peninsula, which is part of Ukraine but eyed covetously by many leaders in Russia. A disagreement could also emerge over Ukraine's eastern territories, which border Russia and are inhabited by a large Russian



BELARUS

minority. Ukraine's generous treatment of its 11m-strong Russian minority has already helped to avert conflict in these regions, but the tensions provoked in eastern Ukraine by economic reforms could disrupt the stability Mr Kravchuk has achieved with his sensitive handling of Ukrainian minorities.

Unlike their confreres in the Baltic republics and central Asia, Russians have not suf-

What we have to do is find a

balance between an acceptable

level of unemployment and an

acceptable hudget deficit. This

is a very serious problem for

us which can influence the fur-

ther course of the reforms and

we cannot avoid taking it into

fered overt discrimination in independent Ukraine. Many key government posts, including the ministry of defence, are occupied by ethnic Russians. Other minorities have also fared well: Jewish organi sations say that the Ukraine government is more helpful than that of any other former Soviet republic.

Mr Kravchuk has created this relative ethnic harmony hy espousing a new notion of

Q: Can you link the decommis-

what it means to be Ukrainian. In contrast with the Ukrainian nationalists' emphasis on ethnic Ukrainians, Mr Krav. chuk has encouraged all inhabitants of Ukraine, regardless of their ethnic background, to consider themselves fully fledged citizens of

the new state. His task in Ukraine's second year of independence will be to define the role of that state in the world at large.

Question: What are the goals and methods of your economic reform programme?

Answer: The goal of the reforms is to stabilise the economy and to create circumstances which will be favourable for its growth. But we are opposed to the view that we should have stabilisation first and then structural reform.

The lesson we have drawn from Russia's experience is that a pure monetary approach which looks very good on paper is nearly impossible to implement in ao almost entirely monopolised economy. You cannot expect that with a single "hig bang" liberalisation you can initiate all of the necessary structural changes in

For example, one of the most profitable sectors in the economy is metallurgy but these profits are due entirely to its monopoly position. Until we manage to de-monopolise this sector we cannot free prices. Another problem is that there are effectively no owners

controlled by the directors hut no-one controls the directors. This has led to very serious abuses. We have seen the slow growth of a very strong alternative economy - an uncon-trolled process of free or spon-taneous privatisation. Before we can stabilise the economy

the state sector. Q: How will you liberalise the economy and tackle corrup-

commercialise enterprises and transform them into open joint stock companies. We also plan to transform collective farms

The other way that these enterprises will change their form is through hankruptcy. The decision we have taken to liberalise prices and end subsidies will lead to the almost immediate bankruptcy of many collective farms. Most collective farms were very positive

of state property. Property is

tion?

to open stock companies.

A: Wherever you have a closed stock company you should look for corruption. So we must

> year. Not all of this food reaches the people because the central system of procurement was not interested in using these garden plots as a source

The only mechanism which

can get food from the countryside to the cities is private small trade and this year we are chiefly interested in smallscale privatisation to encourage this. Already there are

because our decisions have small private concerns which restricted their authority condrive around the countryside siderahly. But these days the huving food which they then private garden plots are the sell in the cities. main source of food for the Q: So why not just push ahead cities. They had a rise of 50 per with mass, small-scale privaticent in their production last

A: The problem is that many monopolist trading organisations have gone over to a leasing arrangement, thus preventing commercialisation of the trading system. But we plan o decree which gives the state

the right to break the leasing arrangement if privatisation occurs. Then we will have established the legal basis for a

move forward. But there is another problem. When some government officials talk about the interests of the people they are talking about their personal interests. The private racket takes 10-15 per cent of the profits of the private retail stores but the state racket hands 50 per cent of state store profits to local bureaccrats. Opposition to commercialisation comes from people who have very specific economic interests which they are protecting. So before we can push ahead with commercialisation we have to

take much stricter control of state enterprises.
Q: Are you going to fire the corrupt regional presidential representatives?

A: We cannot fire presidential to the President that they should be fired. But today the presidential representatives have a dual subordination (to the president and to the prime minister). What we want is for the whole presidential administration in the regions to be dually responsible as well if we do not manage to secure this lie between central authorities and regional authorities then our decisions will hang in

Q: What is the timetable for capping credit emissions and how loog will it take before we see effects on the inflation

A: We are now preparing e decree which will limit credit emission to 80 per cent of our inflation targets. We expect a significant slowing of inflation only in March when the government will enact its decision to freeze the average wage and impose high taxes oo enterises which pay higher wages. Q: Can you control inflation and meet the budget targets

without western aid?

A: I think it is realistic to aim for a hudget deficit of 6 per cent of GDP by the end of this year and we think we need to cover about 1 percentage point of this with western aid. There is a danger that if we meet this target then the unemployment rate will rise to 10 per cent, although in our economy there has always been a category I call the working unemployed.

sioning of nuclear weapons to A: No, I do not think that is realistic. A realistic path is to Crooked path to reform

implement serious economic reforms in order to attract foreign investment. No-one is going to invest here when the economic situation is so uncertain. But at the moment we are concerned about getting a rehabilitation loan from the

Q: How long do you expect to keep your joh?

A: The government has been granted expanded executive authority for only six months and in this time we can manage to achieve only the first

positive changes. Once westart implementing the economic reform programme we are always going to have to be taking corrective actions and we are going to have to change many details of our programme to make it more politically acceptable. But you have to assess our programme not on the written plan but on the actions that are taken.

We have a good saying in Ukraine: a crooked path is faster than a straight path if it avoids the bureaucrat The straight path for us could be very dangerous but this is one of those times when we can take a crooked path. It will be









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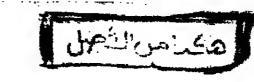
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The cabinet, has been followed

hy a flurry of market-orien-

But the reformers have

inherited a bleak and chaotic ccunomy from Mr Kuchma's

conservative predecessor, Mr

Vituld Fokin. The collapse of

industrialised Ukrainian econ-

omy, dependent on military

production, Russian trade and

cheap oil. Months of drift and

indecision have meant a rever-

sion to a primitive combination

Not surprisingly, the arrival

of the reformers has coincided

with a battery of bleak eco-

nomic statistics. Rising state

spending, now equivalent to

more than 60 per cent of total

gross output, and dwindling

tax revenues mean that the

government budget delicit has

grown to 36 per cent of gross

domestic product, which is

It was the persistent release of these credits that provoked

the Russian government to

stop recognising Ukrainian is-

sued rouble credits last sum-

mer. This in turn led to

Ukraine's departure from the

rouble zone in November and

effectively made Ukraine's gov-

ernment-issued coupons an

independent currency. But the

breakdown in monetary rela-

tions with Russia bas left

Ukrainian enterprises with

Rbs426bn in unpaid bills from

Russian enterprises, and no

convertible currency in which

The montbly inflation rate has

risen to 50 per cent (13,000 per

cent a yearl, fuelled for the

moment by the liberalisation of

state food prices in December.

In the lilegal currency black

markets that cluster around

the eotrance to Kiev's main

department store, Ukraine's

fledgling curreocy has col-

lapsed in value against both

the dollar and the rouble,

although the Ukrainian popula-

The result is hyperinflation.

to conduct essential trade.

financed by credit creation.

of barter and corruption.

ie Soviet Union left an over-

tated reforms.

backwards is a dead end.

Coupons per dollar 600 1992



representative in the Nykolayev region. "I see my role as the fulfilment of the decrees of Employees by sector (% of total employment, 1990) the council of ministers."

Whether Ukraine's politicians can manage to achieve the delicate balance between a politically acceptable level of unemployment and an economically manageable bodget defi-cit will depend on whether they can find new markets for their agricultural and industrial production in Europe and the Middle East and whether western aid materialises.

Ukrainian leaders are keen to develop trade agreements with western Europe. But to date. Ukraine has received little interest and only miserly assistance and investment from the west, although its nuclear weapons and decaying nuclear power plants could represent a significant bargaining chip and a number of World Bank project loans are

Mr Kuchma, while disappointed at the lack of western aid, says that the western attitude is too short-termist.

road back will be much worse."

1991

ness, bemused by fucl shortages and rising prices, there is no mistaking the new mood of optimism among Ukraine's western advisers. World Bank officials have been closely involved in drawing up the government's reform pro-gramme while the International Finance Corporation, the World Bank's private finance arm, which only recently was considering pulling out of Ukraine, is now pressing ahead with plans for small-scale auc-

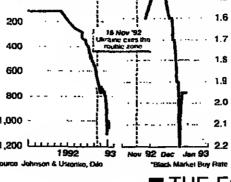
western Ukrainian city of Lviv. Even the resident representa-tive of the international Monetary Fund walks the streets of Kiev with a spring in his step, as IMF teams from Washington tour government offices in search of meaningful statistics before negotiations over a stand-by agreement can begin.

tions of state property in the

be Cabinet of Ministers' draft reform programme sets ambitious targets, By the end of 1993, Mr Viktor Pynzenyk, minister of the economy, hopes to reduce inflation to between 3 and 4 per cent a month and cut the budget deficit to 6 per cent of

One advantage of delay in starting reform is that Ukrainian officials, and their western advisers, have been able to learn from the failure of the Russian government to stabilise inflation and encourage private employment. All agree that the reformers must take steps to reduce the budget deficit, stabilise the currency and tax excessive wage increases. But the prevailing wisdom in Kiev, accepted by both Ukrai-nian leaders and western officials, is that budget austerity cannot work without liberalisation and privatisation.

The powerful industrial tion remains surprisingly willing to use the coupon.
Yet while Kiev's citizens lobby, which undermined Russla's attempt to stabilise its wearily go about their bust-



THE ECONOMY

March to market begins

Inflationary credits from the central bank, is also responsi-ble for Ukraine's Inflation.

The Black Sea shipyard at Mykolaiv, for example, received Rbs3bn ln low interest credit over the past six months in order to pay its 25,000 largely idle workforce. This practice explains why Ukraine's output has fallen by 20 per cent over the past year but the registered unemployment rate remains only a little over 1 per cent.

Simply to cut off the credits at once, however economically desirable, would bankrupt not only industries but whole cities and regions, particularly the politically unstable eastern regions of Ukraine. The solution, argues Mr Daniel Kaufman, the World Bank mission chief in Kiev, is to press ahead with rapid small-scale privatisation, especially of retail stores, trucks and farmland. and to remove all legal barriers to the registration of new businesses in order to generate

alternative employment. This is the strategy that Mr Kuchma's government appears to have embraced, at least on paper. The government has liberalised and partially privatised agriculture, simplified the system of corporate taxes and plans to adopt mass small-scale privatisation on the Lviv model. In the meantime, it also wants to commercialise state enterprises as fast as possible but to keep potentially profitable large enterprises affoat.

"We will pay money for the conversion of the military industrial complex," says Mr Pynzenyk, but we will only inflation rate by demanding pay these subsidies when we

see a concrete programme for conversion. We want to privatisc some military establishments as soon as possible, while others will simply have to close but keep paying their wages for two or three years."

Yet the real test is wbether

the government can face up to the many hard choices which it must make if it is to bring the budget deficit down to a manageable level. Some have have been taken, for example the Introduction of meanstested welfare payments which reduced the number of recipients from 20m to 2m. But the government watered down its decision to cut food subsidies, which caused many food prices to triple overnight, by doubling the minimum wage in the face of popular protest.

r Kuchma has not managed to rein in this credit emission as he promised when be assumed office last November. Central bank officials say that in the last two months of 1992 there was a net emission of 100bn coupons while Ukraine's coupon currency has continued to slide on the black market. Until the government manages to stabilise the inflation rate, it dare not implement its plan to introduce a new and convertible currency, the Hryvnia. intelligent people in Ukraine today realise that the road More fundamentally, the government has made little progress in establishing an effective monetary anthority or although the road forward is banking system with which to control credit emission and finance trade with other republics, including Russia. After two months of delay, the gov-

a new National Bank governor. "Wbatever the government says it will do now, the reform programme cannot succeed without credible and stable institutions, including an independent central bank. laments Mr Oleksandr Sharov, the bank's deputy governor,

ernment has still not appointed

The biggest uncertainty which hangs over the reformers' prospects is wbether the Cabinet of Ministers will be able to implement any of its decrees. It will face opposition from recalcitrant local bureaucrats and powerful factory directors who have assumed much power over the past year as the hand of the central state has withered, a problem that Mr Pynzenyk highlights in the interview opposite.

Still, compared to Russia, the Ukrainlan reformers have some advantages, not least the executive powers that parliament has granted under pressure from the chairman of par-

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a third of its population, means

the pockets of future genera-

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lively small geographic size compared to Russia, with only that the government in Kiev can bope to bave more power in the regions than the reformers in Moscow, especially as Mr Kravchuk's presidential representatives now also take orders from the prime minister.

steeply uphill," be says.
"But all we are doing now is Even the best laws require a mechanism for implementaconsuming what we already tion in the regions," says Mr Anatoli Kinakh, presideotial have and crawling further into

said to be in the pipeline.

"If this government fails then the next government will be one which goes back to the old system," he says. "But the

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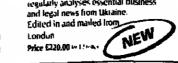
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■ he contrast between Ukraine's prosperous farms and the sparse shelves in Kiev's state stores provides a dramatic demonstration of the breakdown of the planned economy. Ukraine's farmers are no looger willing to sell their produce to the state market now that the threat of retribution from the centre bas disappeared. So the government is trying to bring the market economy to the Ukrai-

nian countryside. Agriculture is Ukraine's most efficient and potentially profitable export industry. Last year, Ukraine's farms produced 39m tonnes of grain, despite a mild drought. But the Ukrainian government, once responsible for 25 per cent of grain productioo in the entire Soviet Union, was forced to import 3m tonnes of grain last year to make up the short-fall in its 17m-tonne

Ukraine's new reform-minded govarnment hopes that the agricultural sector will be the first to reap the fruits of reform and shake up Ukraine's 8.000 collective farms, many of which are inefficient and inert. It has abolished subsidies for almost all agricultural products, raised the food prices in state stores by 300-500 per cent and is preparing a package of agricultural reforms which aim to free farmers to sell their produce at market prices and dismantle the system whereby the state pro**■** AGRICULTURE

Reforms aim to free farmers

vided farms with all of their inputs. The plan, intended to erode the power of Ukraine's vast agricultural bureaucracy and bankrunt the most inefficient farms, is political risky. But Mr Viktor Pynzenyk, minister for the economy and architect of the government's overall reform programme, is confident that the government can succeed in implementing its agricultural package.

A decision to continue the old practice of setting a target for government grain purchases, with the official "state order" for 1993 pegged at 13 million tonnes, illustrates the reformers' technique for evading criticism by conservatives. On the face of it, no single measure could be more threatening to reforms because it is the state order system which has been used to force farmers to sell to a single monopoly purchaser - the government.

But, as Mr Pynzenyk explains, officially perpetuating the state order system is a cosmetic effort to appease political apponents of reform. While the state order will

exist on paper, farms will be able to fulfil their state order by selling their grain anywhere, including for export. "The state order is just a formality, a formal sacrifice we are making to some of our bureau-

cracy," he explains. The aystem of central state orders and subsidies may be the main reason for the relative inefficiency of the agricultural

year's crop to the state, and is trying to sell more of its output independently. Small meat and vegetable processing factories have been set up on the farm to give it independence from the monopolistic state

food processing industry. Chemicals bought from the west have boosted grain yields to nearly double the Ukrainian average. Mr Vasyl Vasylenko,

For more immediate and dramatic results, the government is focusing its attention on giving plots of land to its citizens

sector. But those farms which have begun to free themselves from state control have a long way to go.

The 40 Years October (as in "October Revolution") collective farm, in the village of Ustynivka about 70km south of Kiev, is one of the more progressive collectives in the region. The 2,000ba farm, which employs more than 500 people, began a co-operative venture with ICI nearly a decade ago. It sold only 70 per cent of this the chief economist, welcomed the government's price liberalisation. The old system of state-controlled food prices, coupled with the sudden increase in Russian fuel prices to world levels, made milk and meat production loss-making activities and forced 40 Years October to cut its dairy

cattle herd by 100 head last year. But Mr Vasylenko will be less pleased by nther reforms that the government is planning to implement. In recent years, as the

hand of the state has withered, farms sucb as 40 Years October have converted themselves into closed joint-stock companies dividing the farm into non-tradeable shares owned by the former collective

farm members. In practice, this has allowed farm directors throughout Ukraine to assume control of the assets, according to research by Mr Simon Johnson of the Fuqua School of Business at Duke University and Ms Zanny Minton-Beddoes of Harvard Univer-

The government plans to compel the 50 per cent of collective farms which have become closed stock companies to convert to open joint-stock companies so that workers can trade their shares and inefficient or corrupt directors can be replaced. For more immediate and dramatic

results, the government is focusing its attention on giving plots of land to its citizens, similar to those which collective farm members have always possessed. More than 13m citizens now farm these

smallholdings. The loosening of state controls in 1992 triggered a 50 per cent increase in the output of these plots which now provide nearly 2 third of total agricul-

tural production. Earlier this month the government passed a decree giving the cultivators of private plots full ownership of their land It is now seeking to increase the size of the garden plots. "These garden plots are the main source of food for the citles" says Mr Pynzenyk.

In Ustynivka, the importance of the garden plots to the general health of the Ukrainian economy is evident. In the 0.6 hectare garden plot behind her immaculate, white-washed house Mrs Paraska Mykhnenko, a retired member of the 40 Years October collective farm, feeds an entire extended family.

With her pigs, cattle, chickens, turkevs and vegetable garden, Mrs Mykhnenko supports herself and ber busband, her daughter and grand-daughter and the fam-

ily of another daughter who lives in Kiev. We always gave her almost all of her food." Mrs Mykhnenko says of the daughter in Kiev. "But earlier, she was reluctant to take it. Now, with the very high prices, she takes everything we give her. It is harder to live in the city. Here we do not feel the crisis. We grow everything we

■ PROFILE: Ukrainian entrepreneurs

The power of sausages

THE success of the Kyryshko brothers, a was forced to journey to the distant fortrio of bearded glants, each 6ft 6in tall and weighing in at more than 250lb, is nne of the most hopeful signs that 70 years of Soviet rule has not snuffed out the entrepreneurial instinct of the Ukrai-

nian people. From their home base in Bila Tserkva. a provincial city 100km sonth of Kiev, the three brothers have built no a food processing empire which achieved a turnover

of \$1m and 1.5bn roobles in 1992. The biggest obstacles the Kyryshkos face are the endless changes to Ukrainian law and the breakdown in trade with the former Soviet republics. The collapse of the inter-republican banking system, and the difficulties of trying to pay for raw materials with Ukraine's new currency, have persuaded the Kyryshkos to revert to barter in almost all of their trade ont-

"We produce sausage" explains one of the brothers, Mr Ivan Kyryshko, "and in the uncertain economic conditions of our country, sausage is hetter than money." To obtain glass jars for his vegetable canning factory last year, Mr Kyryshko

ests of Siberia in order to hny lumber in exchange for sausage and a cash payment. The lumber was sent to Kazakhstan, so that steel could be made and shipped to Tiumen so that caustic soda could be sent to Kiev where Mr Kyryshko's glass jars were produced.

Building on the power of sausages, the Kyryshkos have created a business which has a staff of 175 and an additional 150 part-time workers. The brothers have a contract with farmers in the sonthern Ukrainian region of Myknlaiv - chosen because the land there has not been seriously affected by Chernobyl - to produce ables for their canning factories and feed for their 2.000 cattle and 600 pigs. Altogether Mr Ihor Kyryshko, another

brother, says the business produces as much meat and vegetables as the entire Bila Tserkva region. The Kyryshkos also operate a textile factory, have shares in a leading Ukrai-

nian bank and commodities exchange. and own three Ukrainian newspapers, a local TV station and a volleybali team. The Kyryshkos bring a religious zeal to

filment after perestroika, when I could hecome a husinessman," says Mr Ihnr

This attitude seems to be shared by the Kyryshkos' employees. Mr Serhii Kasianov, manager of the Kyryshko canning factory where 36 workers produce 8m cans a year, explained that he has developed a new work ethic since he left his job at a state canning factory, not surprisingly as his salary is now triple the sverage Ukrainian wage.

Despite the many frustrations that Ukraine's fledgling entrepreneurs face every day, the Kyryshkos are cantiously optimistic about Ukraine's reform-minded government. They describe Mr Leonid Kuchma, prime minister and himself a former factory director, as a man who can get things dane.

Businessmen are the people who should be running Ukraine, in the view of Mr Ihor Kyryshko, who does not rule out a political career for himself. "If not us then wbo?" asks the man wbom Ukrainian newspapers hava dnbbed "The Capi■ PROFILE: Western investors

A rash of difficulties

WHEN Tambrands, the US tampon company, first began tn make their cotton products in Ukraine, back in 1989, tampons were as unfamiliar to Ukrainian women as a market economy. Today, billboards featuring slightly plumper gymnasts than might appear in a western magazine advertise tampons nn the streets of Kiev and television viewers are blitzed with commercials.

But if Tambrands, the first Fortune 500 company to begin manufacturing in Ukraine, has found a ready market, it has also encountered a rash of difficulties since it began producing tampons with 36 employees at a plant 20 kilometres nutside Kiev on March 8, International

Women's Day. Four bundred employees now produce 14m tampons a month at a brightly-lit, spotless plant in the town of Boryspil. Seventy per cent of production is sold within Ukraine, but the plant also exports to eastern Europe and the UK. Tambrands plans to increase production to about 250m tampons

a year, still only about 2 per cent of the potential market. Mr Terry Manniex, the Britisb plant director, has been pleasantly surprised by the high quality of the Ukrainian workforce, recruited locally and attracted by an average wage of 18,000 coupons a month, more than doubla what they could earn in Ukrainian factories. Tambrands is using part of its locally-generated funds to build 104 high-quality

apartments for its workforce. "I am very surprised that there are not more companies producing here," Mr Manniex says. "The skills of the local people are excellent."

But the management of Tambrands Ukraine has been faced with a double-headed problem: the challenges of doing business in a crumbling post-Soviet economy and the additional obstacles created by governmental mis-management, both of which combine to make It difficult for the plant to do more than cover its running

costs and service its debts.

"It is difficult to operate in this country", says Mr Manniex, who is scheduled to leave later this month when the factory will be turned over completely to Ukrainian manage-ment. "Every day there are

little surprises."
Tambrands Ukraine started out in 1989 as Femtech, a joint venture formed by Tambrands' wholly-owned British snbsidiary, Tambrands Ltd. and GPU. the Ukrainian pharmacy monopoly. The arrangement floundered when GPU was disbanded by the Ukrainian government and Tambrands was forced to buy nut its Ukrainian partner and replace the joint venture with a western-owned company, Tambrands Ukraine. Tambrands, like all other

western investors in Ukraine. initially enjoyed a two-year tax boliday. This has now run out and the company has been subjected to the same irrational and fluctuating taxation system which has crippled many Ukrainian enterorises.

The plant is also vulnerable to an erratic supply of electricity and water and has had painstakingly to educate Ukrainian producers in order to obtain the quality product Tambrands requires.

A further reason why more western companies have not been tempted to set up manufacturing operations in Ukraine may be the sort of difficulties which the political convulsions in the former Soviet Union have created for Tambrands.

Ukrainian government officials say that when Vnesheconombank, the Soviet bank for

foreign economic activity. retaliated against Ukraine's declaration of independence by freezing all Ukrainian accounts. Ukraine lost more than \$1bn. Some \$1m of this belonged to Tambrands.

More damaging still for Tambrands has been the disintegration of the rouble zone. The initial concept behind stepping up production in Ukraine was to buy all inputs domestically, using the proceeds from the sale of finished tampons.

Since Ukraine's withdrawai from the rouble zone last antumn, this scheme has fallen apart because Tambrands' suppliers of cotton in Uzbekistan will not accept Ukrainian coupons as payment. This has forced Tambrands to experiment with the same complex barter arrangements which take np so much of the energy

of Ukrainian enterprises

The difficulties of producing in Ukraine have made just-intime delivery a distant dream for Tambrands. Instead, as Mr Roman Luchkiv, the 31-yearold Ukrainian who will take over from Mr Manniex, explains, they have built a spe-cial warebouse where 74 tonnes of cotton are stored to cushion the factory against fluctuations in supply.

But there could be a light at the end of the tunnel if the Ukrainian government pulls off its ambitious market reform programme. Mr Manniex welcomes a plan by Mr Leonid Kuchma, prime minister, to make the Ukrainian currency at least internally convertible in the fourth quarter of 1993.

"The main success for us would be if the conpon becomes convertible," Mr Manniex says. "Then we are home



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MANAGEMENT

t was not love at first sight, but a match hased on the sheer wealth of the rudely aggressive suitor. Many onlookers pronounced with relish that it would all end in lears.

Yet after 18 months of married life. American Telephone & Telegraph's \$7.5bn (£4.9bn) takeover of NCR, the US computer company, seems to be shaping up rather better than the Jeremiahs predicted.

NCR and AT&Te much smaller

NCR and AT&T's much smaller computer husiness have combined their product lines and sales forces relatively smoothly, and without any evidently serious loss of customers. And whereas AT&T's old computer business lost money for years, the merged entity is modestly profitable.

Nor is there any of the rancour which critics feared could linger between the two companies in the wake of AT&T's hostile bid.

However, these are still very early days and the combined husiness has a long way to go to justify the \$7.5hn paid hy AT&T or the strategic thinking behind the take-over - that the convergence of computer and telecommunications technology will give a competitive advantage to a company which suc-cessfully combines both skills

Still, the progress so far does point up some lessons for the management of computer sector mergers, which in the past have proved difficult to execute, either because of differences of technology, making it bard to put customer bases

together, or of corporate culture, Four main factors have belped overcome such potential difficulties: the way in which AT&T approached the takeover, the technological similarities between the two companies; the compatibility of their product mixes and customer bases; and the execution of the merger.

Arguably most important was AT&T's decision from the outset of the bid that, although it would be acquiring NCR, it wanted NCR to be in the driving seat as the computer operations of the two companies

were merged. There were very good reasons for this. NCR, the fifth Lrgest computer manufacturer in the US, was a large and reasonably successful business, Founded as National Casb Register in Dayton, Ohio, in the late 19th century, it had expanded far heyond its origins in retail sales tills into general business information systems, though its slowness to move from electro-mechanical to electronic equipment in the 1960s and 1970s had left it in the second

rank of computer companies. However, at the time of the bld, NCR had just started introducing a new product range which correctly anticipated a move by the industry towards open systems, which allow

Martin Dickson looks at how AT&T and NCR bucked the trend of failed computer marriages to form a successful partnership

The toddler begins to show promise

computers made by different many facturers to operate together, rather tban proprletary products, which lock the customer into one company's products.

By contrast, AT&T's computer operations were only founded in the mid-1980s, were much smaller and were awash in red ink. AT&T essentially handed this business to NCR and said: "Take what you want, dis-card the rest, but make sure you keep customers happy and are prof-

Charles Exley, the NCR chief executive who beaded the fight against AT&T, left the company when the hid was successful but his place was taken by another NCR executive, Gilbert Williamson, the former president. AT&T's clear-cut approach to the post-merger power structure meant, he says, that there was no waste of energies discussing who's going to sit in the corner

NCR only took on about 2,000 of AT&T's 7,500 computer staff and AT&T formed a special unit responsible for redeploying the discarded employees elsewhere in the group. As a result, NCR did not become

bogged down in politicking or administrative minutiae and could remain externally focused, concentrating on the critical tasks of com-hining product offerings and reassuring customers that they would continue to be served properly.

In so doing, it was helped by the fact that both companies were pur-suing the same technological strat-egy of open systems based on Unix, the computer operating system devised by AT&T, with microprocessors manufacturered by Intel.

The two companies shared a belief that the future of the industry lies in what Williamson likes to call the "new way of computing". Apart from a commitment to open systems, this involves computer power being distributed hy networks across an enterprise, using many small desktop machines, rather than being centralised in a mainframe computer.

Transition teams, involving peo-ple from both companies, began integrating the product range the



moment the takeover was clinched. and three months before the deal was legally consummated.

They found there was a lot less overlap than many had expected. Take, for example, network interface boards, the peripherals which allow a computer to connect to local and wide-area networks. There was only one serious conflict among 36 products made by the two entities. Nor was integration of the sales

force too difficult, since the two companies bad different areas of strength, NCR was particularly well placed internationally (some 50 per cent of its revenues came from outside the US) and in finance, retailing and state and local government:

AT&T was essentially North American and better represented in telecommunications, transport, manufacturing and the federal gov-

Culturally, too, the two hoslnesses were a relatively good fit. Both were members of the eastern business establishment, but both had been through big shake-ups in the recent past. AT&T, once a slowmoving, paternalistic bureaucracy, was turned into a more profitoriented operation through a restructuring in the late 1980s. Since the merger, AT&T bead-

quarters has largely left the computer business to run itself, though NCR bas been been exposed to AT&T's business methods by representation on the parent company's management committee and numerous cross-business initiatives.

But while the combined business is reporting profits, these are modest and are partly dependent on NCR's two large non-hardware businesses - computer services and business forms.

Moreover, while NCR is faring

reasonably well in a depressed computer market, it still seems less dynamic than some of its most direct US competitors, such as Hewlett-Packard, which has been enjoying double-digit revenue growth.

Nor is it clear how strongly NCR will grow when the US and Euro-

pean markets recover. Its areas of greatest strength, cash registers and banks' automated teller machines, are mature although the link-up with AT&T will help it introduce more sophisticated offer-ings, such as an ATM which identifies customers by voice, rather than the numbers punched on a key-

Significant growth is likely to depend on gaining market share in the ferociously competitive general business computer market, and on using the AT&T link to provide both innovative products and dis-tinctive ways of solving clients computer networking and communications problems.

NCR now has one of the indus-try's hroadest product lines, which is compatible across the range and fully dedicated to open systems. Elton White, the company's president, reckons AT&T has given the company much stronger network-

ing products.

However, open systems by definition allow customers to pick and choose equipment from the cheapest manufacturers or those who are fastest to market with new prod-ucts, and neither AT&T nor NCR have traditionally been known for strength in these areas.

Moreover, some of the greatest

profit opportunities in computer networking come from providing software. Many industry analysts feel NCR still lacks muscle here, though company officials argue that AT&T's celebrated Bell Laboratories may add to their strength.

Even less certain is bow far AT&T's telecommunications businesses and NCR will take advantage of the convergence of the two indus tries. Williamson says six crossbusiness initiatives set up after the merger have produced some early results, and he is enthusiastic about the potential. He insists that this depth of co-operation could not bave taken place in an alliance between two separate businesses.

The proof will come in the form of new products. The company is promising to unveil the first "computing telecommunications" product next year and Lee Hoevel, who beads the technology and development division, says NCR can spend three to five years just "strip mining" Inside Bell Laboratorles, going after ore that is already there, buried by a small layer of dirt of disuse".

"As mergers go, so far so good," says Bob Allen, chairman of AT&T. "We've done better than most peo ple expected, hut the jury's still out. it's probably going to be five years before people can look back and say this made sense.

An article on AT&T's wider strategy appeared on the Features pages yes-

Blow for passive smokers

The US Environmental Pro tection Agency's recent classification of secondband cigarette smoke as a firstctass carcinogen is prodding many US companies to reassess workplace smoking rules. The jndgment makes employers which do not ban smoking more vulnerable to lawsnits.

The EPA ruling blamed passive smoke for 3,000 lung cancer deaths a year in the US. New federal regulations, to be issued as a result of the EPA report, could soon make it mandatory for companies with more than 10 employees to probibil smoking at the workplace altogether.

Such regulations would mean the end of employee smoking rooms. "Becaose the smoking room uses the same ventilation system as other offices in the bullding, it doesn't provide enough protection to non-smokers," sald Fran Dumelle, deputy managing director of the American Lung Association.

Many US companies bave already banned smoking, and groups of smokers can increasingly be seen buddled outside large office buildings.

Concern over smokers traipsing out of doors in inclement weather bas prompted some of the more innovative companies to erect external "smoking sbelters". They look like bus shelters and shield smokers against rain, wind and snow.

The ALA also recommends that companies offer "smoker sensitivity training", which explains to non-smoking employees bow difficult it is for smokers to quit. Many employers also adopt a

series of motivational programmes to encourage smokers to give np. These often include support groups with worksite meetings, free counseling and discounts on nicotine patches.

Cigarette companies say the problem should be addressed in another manner. "With improved ventilation systems, non-smokers would not be bothered by people smoking," said Thomas Borelli, director of science affairs for Philip Morris,

Victoria Griffith

The Information The Insight The Intelligence

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or millions of conscientious Germans, rubbish is not just something to be thrown away these days. It is looked at closely first. If the packaging has a green dot, it goes into a special yellow bin and not into the usual black container.

Printed on 80 per cent of all packages sold in Germany - including wine bottles, food wrappings, cans and cartons - the green dot (der grüne Punkt) has become the most visible sign of the ambitious German scheme which aims to sort, collect and recycle the bulk of bousehold waste.

But one and a half years after its birtb, the green dot system has come under attack. Concerned that the fast-growing scheme is fostering a monopoly, the Federal Cartel Office recently opened an investigation against Duales System Deutschland, the nationwide rubbish collecting enterprise which operates the green dot system. Moreover, an increasing number of environmentalists claim the system is nnly a fig-leaf used by industry to avoid costly environmental invest

Launched in mid-1990 by 600 German industrial groups, DSD was set up after parliament adopted a ground-breaking law which raised hackles in the packaging industry in Germany and the rest of western Europe. The law effectively coerces manufacturers into recovering and re-using the ever increasing quantities of packaging waste, and bas been considered by the EC as a possible blueprint for a European pack-

Meanwhile, member countries are trying similar systems. Last September, France set up an "ecoemballage" scheme which requires municipalities to collect packaging products already marked for sorting. So far, the scheme is in its infancy, with little sign of the French picking up the habit of sorting their own rubbish. Arthur D Little, the US management consultancy group, is devising a DSD-type organisation for the more orderlyminded Austrians.

The German law says manufacturers must ensure that, by July 1 1995, 80 per cent of all packaging is collected and that 80 per cent of this amount is recycled. There is a pbase-in period: since January 1 1993, 60 per cent of glass packaging, 40 per cent of tin-plate packaging and 30 per ceot of aluminium, cardboard, paper and plastic packaging has had to be collected.

The law obliged Länder (states) to choose, hy January I 1993, a nationwide waste collection and recycling system. Most Länder have chosed DSD, which is now required to extend its operations from house-to-bouse collection into the small business sector.

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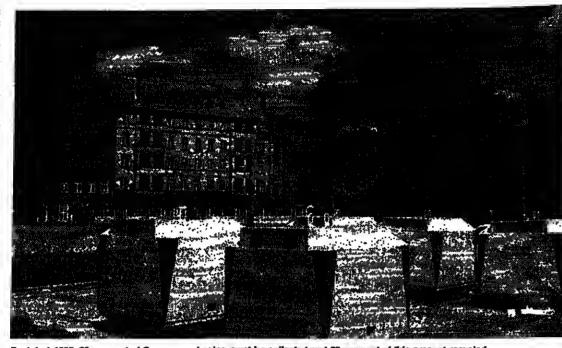
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Germany's recycling scheme is under attack from both industry and environmentalists, says Ariane Genillard

Falling victim to its own success



Set up to operate in 95 per cent of German cities and districts - not all affected households have yellow bins yet - DSD has attracted the attention of the Berlin-based cartel office with its planned expansion. "We cannot ignore the law, but we must decide the limits within which DSD should be allowed to operate, says Jürgen Kiecker, the cartel

DSD regards the cartel office's move as unjustified. "The law forces us to have a nationwide network and therefore operate as a monopoly," replies spokeswoman Ines Siegles. "And the Länder are now calling on us to organise the collection of packaging in the business sector. This is an extra burden for us, as it means developing a new collection infrastructure for industrial packaging."

Furthermore, she argues, DSD is non-profit organisation. The system itself is based on the "polluter pays" approach. For DSD and the packaging industry, that means the end-user. Consumers pay an aver-

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previous questions are available from the Marketing Department of the Financial

Times at the address given above, or nn Tel: 071 873 3670.

FE Lunch for

age of two pfennigs on products bearing the green dot. The money is used to cover the expenses of DSD. which collects and sorts the waste before handing it over to recycling companies. Set up hy industries to ensure that waste gets recycled as prescribed by the law, DSD does not make a profit or sell the waste. But small recycling enterprises. which depend on DSD to supply the

Small recyclers have been complaining the scheme is preventing competition in the recycling industry

collected waste, bave been complaining to the cartel office. They claim DSD prevents competition in the recycling industry.

DSD has a network of waste disposal contractors across the country. Run on the grounds that it is feedstock into the German paper

more cost efficient, the network is fostering a concentration in the waste industry. "We cannot say now if the recycling industry will also become monnpolistic as a result of DSD activities. But pres-sure is likely to grow on legislators to ensure this is not the case," says Frank Annighofer, German-based head of Arthur D Little's European environmental department.

Those members of the recycling industry which do business with DSD defend themselves against the complaints of their competitors. They say that the large investments needed to make recycling profitable for some products, such as plastics, Justify expansion.

But the capacity of the recycling industry remains below the targets set by the ambitious law, Recycling industries which were well-developed before its adoption, such as those for glass and paper, have been able to cope with the increased quantities of collected waste. Today, some 44 per cent of the

industry is waste paper. A similar percentage applies to glass prod-

For more complicated industrial products, however, where recycling is less profitable, reprocessing facilities are lacking. According to Annighofer, plastic is recycled "for political reasons". Scientifically, so little raw material is recovered that it makes more sense not to recycle plastic products.

The waste industry estimates that It will need to invest about DM7bn (£2.8bn) to build np an efficient infrastructure for all forms of waste

The law offers a solution to the under-capacity of the recycling industry, however. Classifying waste as raw material, it allows for it to be exported. About 30 per cent of the 350,000 tonnes of plastic products to be collected in 1993 by DSD (ont of an estimated 1m tonnes of plastics used each year in Germany) will be exported to foreign countries, including France, Belgium, Switzerland and China.

The export of German waste has led to a series of international controversies. To ward off accusations of illegal dumping, DSD has pushed for tha investigation of waste dis-

osal contractors. The independent German Technical Inspection Agency (TuV) is now charged with verifying the sorting and recycling plants in Germany and abroad. It submits regular reports to DSD on incoming and outgoing materials.

But some environmentalists claim that inspection is not enough to ensure viable ecological proare carried ont. They say that waste exported to developing countries is not being recycled but dumped or incinerated instead.

The law offers a neat way of circumventing the Basle Convention limiting the export of waste," says Michael Braungart of the Hamburg-based Environment Protection Encouragement Agency, a private institute. "It also takes incentives away from industry to invest in recycling its products at home."

But industrialists say such problems will be solved in time. "Every law opens np 1,000 questions for each waste disposal company and manufacturer," says Norbert Bohm, a director of TK Umweltdienste, the DSD waste disposal contractor for Bonn. "It takes know-how and large capital investment, which cannot be cquired overnight."

Clearly, incentives for recyclers will increase as more waste is collected. The venture's success will also depend on the public's response. Other European households could soon be treated to the sight of "Hugo the bin" and "Egon the sack", two comic characters used on German children's televi sion to publicise the green dot.

Emission-free car shows its mettle

By Kenneth Gooding

makers, General Motors, Ford and Chrysler, ready to co-operate more closely on the development of an electric car, metal producers are watching developments with great interest, as electric vehicles promise big new markets for both lead and nickel.

Inco, the Canadian group, reck-ons that by 2000 there will be 200,000 to 500,000 electric vehicles produced each year to meet legal requirements. Given the short time-scale of the tough emission laws in California, and with other states considering whether to fol-low, car makers see electric vehicles as the only available technology to give immediate pollutionfree driving.

To meet the challenge, the Advanced Lead-Acid Battery Con-sortium (Alabac) was formed in the US. Japan's Ministry of International Trade and Industry also has an electric vehicle battery pro-

With tentative plans to keep conventional cars out of the polluted centres of European cities, Fiat of Italy and Pengeot of France estimate that by 2000 there will be a European market for 250,000 electric vehicles a year.

For nickel producers, this means the search is being speeded up for better rechargeable batteries - to take vehicles further and faster, charge more quickly and need charging less frequently.

Five different types (nickel-cadmium, nickel-iron, nickel-zinc, nickel-bydride and nickel-sulphur) are under study. Competition is mainly from standard lead-acid and

Tith the big three US car more advanced batteries under development, such as sodium sul-

phur or lithium systems. Inco believes a new nickel market of 25m lbs to 60m lbs a year would he created; present nickel consumption in batteries is probahly less than 22m lbs. Altogether, countries outside the former eastern bloc will consume about 1.5bn lbs of the metal this year.

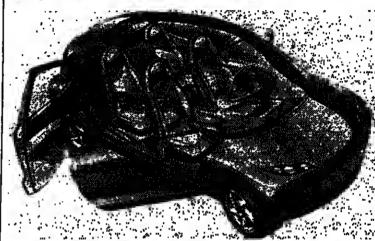
Lead-acid battery producers are also enthusiastic about electric vehicles. At the Alabac headquarters in Durham, North Carolina, experts reckon this type of battery offers the only affordable alternative to the internal combustion engine in vehicles.

"If society is to make a big impact on pollution from cars, a large number of people have to switch to electric or hybrid cars. And only electric cars with leadacid batteries can be priced within reach of large numbers of the population," says John Sharpe, an Alabac official.

Alabac makes no estimates about future demand, but the potential for lead producers can be judged from the fact that today's conventional battery in a US car weighs between 60 and 70 lbs.

Lead-ecid battery packs in an electric vehicle would weigh between 600 and 800 lbs, while there would be about 400 lbs of batteries in a hybrid vehicle. Most of the weight is accounted for by the lead content:

Today, about 5.5bn lbs of lead,or 60 per cent of that consumed, is used in batteries, of which about 1.1bn lbs is used in the production



ectric-powered concept car; watched closely by metal produ

PEOPLE

Barclays: speedy moves to and from Tokyo

more severely hit than most of the clearing banks by bad loans, is for the first time apppointing a director of group credit policy. At short notice, it is bringing back one of its top men in Japan, Alan Brown, to fill the job and sending out a UK corporate finance specialist

to fill his slot Brown, who went to Tokyo three years ago, will report straight to Peter Wood, Barclays' finance director.

Brown joined the bank from Oxford in 1968, and progressed up the clearing side before becoming a director of Bar-

Before Japan he was deputy head of the corporate division. A Barclays spokeswoman said Brown would be looking

at credit policy from a strategic point of view, "not authorising individual loans, but looking at the mix and balance of the portfolio. No one individual did that before".

Before Christmas the bank confounded the City with the news that it had lent £440m to a single property developer, Imry, against which it was providing £240m, more than any UK bank had ever previously

had to set aside against a loan

BZW acknowledged that Brown's return from Japan,

which under the new structure reports to BZW rather than to Barclays, was not Ideal. "The timing is oot what we would have decided for ourselves. We had to find someone to pick up the reins," a spokeswoman

Hence Callum McCarthy, who only last month had been appointed chairman of BZW UK corporate finance, goes out to replace Brown, who was in charge of corporate and structured finance, foreign exchange, money markets, remains of the corporate lending business in Japan.

This is curious in so far as McCarthy, who was headhunted in 1989 together with Graham Pimlott from Kleinwort Benson, came in to beef np the UK corporate finance client list, a task in which the two have had limited success. McCarthy had previously been an under-secretary at the DTL

Meanwhile, BZW's securities business in Tokyo remains under the wing of Ben Grigsby, who assumes country manager responsibility from Brown.

Clarke moves to another Australian team

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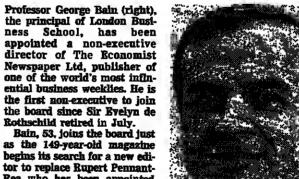
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David Clarke, a former head of the London office of Australian brokers Potter Warburg, has joined the London arm of County NatWest Securities Australia, where ha will help develop its corporate broking

Clarke, one of the best known figures in London's Australian broking community, is the latest in a string of Putter executives who have defected to County NatWest Securities Australia, one of the few jewels in the overseas operations of National Westminster Bank's often troubled investment banking operations.

County NatWest Securities Australia was formed six years ago around a nucleus of young ex-Potter executives who had quit following S G Warburg's decision to take a 50 per cent stake in Potter. Led by Rob Thomas and Kevin Crotty, and recently joined by Greg Burns. a top equity salesman, County NatWest Securities Australia hss overtaken the renamed Potter Warburg, and now has the higgest share of institutional broking business in the competitive Australian market

The arrival of Clarke, who bad been with Potter for 24 years, is fresh evidence of County NatWest's plans to exploit its strength in Australia's secondary market by expanding its corporate broking side. Clarke's new job will be much the same as it was at Potter Warburg. He will set up a corporate and investor rela-



Rea who has been appointed deputy governor of The Bank of England. The Economist is half-owned by the Financial

Millman: md at Merrydown

Paul Millman has been appointed managing director of Merrydown, the cider, fruit drinks and natural foods group, following a decision to split the roles of chairman and managing director.
Richard Purdey, who contin-

ues as chairman, says that the move will better serve the development of the group, now enlarged by the acquisition of Shloer and PLJ from Smith-Kline Beecham.

Millman, 46, joined the group as sales and marketing director in 1990 from Guinness where he had been sales manager for Harp lager. He will continue to oversee the sales and marketing department until a new sales director is appointed. Purdey, 50, will concentrate on the group's overall strategy.

IT at Revenue

The Inland Revenue's huge computer services operation has a new chief. John Yard. 48.

takes over as director of the Revenue's Information Technology Office, succeeding Geoff Bush. He will be responsible for all the IT needs of the Inland Revenue, including 2,600 staff, a hudget of £250m a year and the 13 regional

John Yard is one of the diminishing band of top civil servants who has worked his way up from the bottom of the ladder, having joined the civil service in 1962 as a cierical assistant in the Ministry of Labour. He transferred to the Inland Revenue, becoming a tax inspector in 1971 and working as a district inspector in the west end of London. In 1988, he became deputy director of operations, in charge of developing systems for the Revenue's local office network. For the past nine months he has been running a new change management group planning strategy for the department in the 1990s.

Geoff Bush remains with the ITO, concentrating full-time on the Revenue's search for a partner from the private sec■ Ewan Millar is appointed medical director of SCOTIA PHARMACEUTICALS; he moves from Abbott Laboratories. ■ David Williams, formerly md of Courage Managed Houses, has been appointed

md of Malden Timber, part of WICKES. Ron Campbell, formerly md of Thorn EMI Rental-UK, has been appointed deputy chief executive of THORN EMI Rental Group; Doug Anderson. previously president of Rent-a-Center in the US, has

been promoted to chief executive of Thorn EMI Rental-UK tor to jointly develop IT in the

Inland Revenue. Sir Roderick MacLeod

Sir Roderick MacLeod, the chairman of Lloyd's Register of Shipping, died nn January 22 at the age of 63. Sir Roderick became chairman and chief executive of Lloyd's Register in June 1983 and was due to retire in June this year. His successor, Patrick O'Ferrall, had already been announced.

A former joint managing director of Ben Line, Sir Roderick's career also included being a member the National Ports Council, chairman of Associated Container Transportation, chairman of British Raii Board (Scotland) and a director of British Rail Board (London).

During the last year, as chairman of the International Association of Classification Societies, of which Lloyd's Register is a member, he set up a permanent secretariat in Lon-

Rett

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In the complete list of his operas Stiffelio (Trieste, 1850) comes just before Rigoletto, and is probably the finest of all those Verdi worka that continue to remain little-known a stark piece, notably original in form and subject matter. For cootemporary tastes the story must have been unpalatably gloomy. The unwilling adultery of a travelling Protestant minister's young wife has preceded curtain rise, which then reveals, in e succession of eco-nomically unfolded scenes, his return and discovery, ber abasement and - probable sticking-point for an 1850 audience - evectual forgiveness.

Themes of guilt, dishonour and personal-versus-public morality are examined with a disquieting unvarnished directness of dramatic diction. As in so much "early" Verdi, the lack of wasted notes, and the sudden ahort spells of formu-laic rum-ti-tum aide by aide with the composer's radical overhaul of form, are at times almost disconcerting.

For these reasons, and also because of the censorship difficulties experienced by Verdi right from the start, failure seems to have been as inevitable as it was undeserved. Once he had determined on re-making the opera - as Aroldo (Rimini, 1857) - into a less troublesome, though also less interesting, tale of a revenant crusading knight in 13th-century Kent, he abandoned the original. Its autograph is lost; until the Parma revival of 1968, Stiffelio was thought of as a marginal episode in the long epic of Verdi's compositional

Since then, fringe revivals and a good Philips recording have rectified the impression. At the start of 1986 the Fenice in Venice presented a series of Stiffelio and Aroldo performances (short operas, both) on a single evening: a fascinating clarification-by-comparison of the dramatic strengths of the

Since it was seen first at the

English National Opera 13

staging of Britten's Heory

manded admiration, in this lat-

est revival by David Ritch,

nothing seems second-hand or

dated. Toe current fascination

capital it needs.

10810



José Carreras and Catherine Malfitano in Elijah Moshinsky's new production for Covent Garden

Opera/Max Loppert

'Stiffelio' launches Verdi venture

enrichments and improvements of the latter.

Now, at Covent Garden, Stiffelio gets what is probably its first front-rank revival in modern times. The company has risen to the task with admirable seriousness - indeed, its leading Verdian, Edward Downes, is not only conductor but editor of a new, carefully scrutinised and corrected Stiffelio performing edition.

The result is a remarkable

occasion. The re-instatement bid has been boldly made, By ideal (no doubt hopelessly unrealistic) standards of measurement, its goal is still not entirely achieved, since the Royal Opera cast is in each of its three principal parts a notch or two under the atrength implied by Verdi's extraordinarily demanding, and expressive, vocal writing. But in Elijah Moshinsky's

production (designed by Michael Yeargan, sets, and Peter J. Hall, costumes) the work's dra-matic "modernity" - a quality former and the many musical of operatic Ibsen avant la lettre

Return of the 'Screw'

is an precisely evoked that
everyone on stage and everything in the plot is presented

Moshinsky's most impressive
Verdi stagings. It elicits a similar quality of plain-speaking thing in the plot is presented in a powerfully affecting light. The production team have exchanged the Austria of the original for a bleaker location. non-specific 19th-century northern; the influence of heavy naturalistic painting styles on the material shape and dramatic focus of each scene is apt and purposeful

(apart from an erratic Act 2

lighting plot).

Sobriety of demeanour rules. Small gestures betray large inner struggles; the "community ethic" is shown to be both tightly binding and terrihly oppressive. In Moshinsky's treatment the great closing scene of forgiveness - musi-cally one of Verdi's fleriest and most tautly evolved constructions - may end with a late-20th-century question mark rather than a mid-19th-century full stop, but the "woman'a issue" is quietly, not crudely,

raised.

mined to give every phrase and statement fullest possible measure, so honest at every authority from Downes and the momeot. orchestra and chorus; Mon-

day's performance had not

quite the over-arching sweep of

that never-to-be-forgotten 1990 Attila, perhaps because the

Stiffelio cast seemed to need

much more vigilant nursing,

which Downes managed with

his usual unfussed mastery

(the prompter likewise, much

in evidence). The woozy trum-

pet solo that sets off the

opera's curiously commonplace

overture was an exception to

the general rule of fine

The title role comes first in

its hig guns; nor does he pos-sess - has he ever possessed

declamatory fire o la Martinelli

or Vickers. This being so, it is

strengthened in voice, so deter-

wonderful to find him so much

In the finale his rapt concentration of address proves deeply moving; this is likewise the peak of Catherine Malfitano's performance. A singer of lustre and an actress of controlled eloquence, sha works nnceasingly - and often sur-prisingly successfully - to fill out lines intended for a much grander and more expansive category of soprano voice. Gregory Yurisich's coarse-toned delivery of the father's role was barder to accept, although he too is a presence on stage.

the line of Verdian studies of In smaller roles Gwynne Howell and Robin Leggate (the seducer, faintly drawn in the dramatic-tenor obsessiveness. José Carreras does not carry opera) do very well. In sum, while not the last word on Stif-- in his operatic persona the felio, this affords the house's neceasary forcefniness of Verdi cycle a notable start,

> Sponsored by the Friends of Covent Garden; in repertory until February 18

Television/Patricia Morison

Macho harassment, not management

fter watching Expo-sure, Monday night's film in C4'a Cutting Edge series, a lot of middle managers must be nervously wondering what might be coming their way. The fashion for executives being sent on survival courses has been around a good while now, but Monday's film showed us the fearsome reality. Cameras followed 24 managers aged 29 to 51 from Rockwater, an international underwater engineering company, as they underwent six days of purgatory devised by the grandfather of management survival courses in the UK, the notorious John Ridge Notorious yet also risible,

from the first glimpse of Ridge-way on a grassy knoll in the Scottish Highlands, the autumn wind whipping at his baggy shorts as he fervently declaimed Newbolt's lines "Play up! play op! and play the game!" But if any of the Rock-water crew felt inclined to titter, they were soon laughing on the other side of their faces. After being ordered to leave most of their gear behind, the teams of six with their hatchetfaced instructors slogged away through the rain. Hours later they had to strip and swim to an island where, blindfolded, they erected tents big enough only for five. One of the tents blew over in the night. Next morning, the weather forecast was terrible, which pleased Ridgeway; bad weather promotes bonding. In a 90 mile-anhour gale the teams were told to climb a 2,500ft peak. The chap from PR collapsed halfway up and had to be hauled to the top. He was in a funk for

Rockwater had asked for an extra-tough course, for which it paid £25,000, and no physical or mental frailty was tolerated. So you suffer from acute vertigo? You will climb a 70-foot mastl Yon can't swim? You will dive under the yacht! To refuse means your team loses points, and that is very wrong, and in the evening everyone will sit round in informal counselling sessions and discuss why you are such an uncooper

the rest of the week . .

ative, non-bonding, wimp. Pain, anger, bumiliation and naked fear made for excellent TV. On the last afternoon, a somewhat staged-looking "mutiny", when the managers refused to plunge yet again into the icy sea on the grounds that it was "totally stupid", was taken as proof that the course had indeed forged excellent team-spirit. This seemed a curious conclusion. Would the same view have been taken had the managers mutinied on the first afternoon when faced with an equally stupid exer-

The fundamental question was whether a company has the right to ask employees to submit to "an exercise in sadism", as it was described by one of the victims, a Dutchman. My heart warmed to him. Throughout the week the staunch libertarian voiced his objections to this kind of bullying, just as his stout-hearted ancestors once resisted the tyranny of Louis XIV. So what made him, or any of them, agree to take part? The chainsmoker, the American woman with a grass allergy, none of them looked the type to have commando-style fantasies.

Why should someone who performs a cerebral desk-job submit to a punishing physical and mental ordeal merely because his or ber superiors (male, I bet) share a mystical belief that such an experience is especially valuable in fostering team spirit? Although the donbting Dutchman's colleagues claimed he did indeed become better to work with, that might have been no less true had they been playing croquet at Cannes all week. We generally like others to

suffer as we have done, so the fact that three-quarters of the Rockwater victims said they wanted their staff to do the course only proves why fag-ging survived for so long in English public schools. Ridgeway and his like may yet flour-ish in the ao-called "caring 'nineties". Yet the thought persists that there is a host of attributes which it might be advantageous for a company to nurture in its best people; imagination, cunning, humour, patience, self-reliance, independence of thought ... Might it not be equally valid to seed managers on courses to learn to play the Welsh barp, or chess, or work with Mother

works, a blast of Tannhauser. A second or two of plain-chant for Jacques Delors meeting EC commissioners at the Cistercian abbey of Royaumont. A few bars of Vivaldi for Venice and the bon gusto of Benettoo - part two must have sampled around 20 different composers, which was pretentious and thoroughly silly. It is nice thal classical muaic is back in vogue, but a good deal less nice if the result is this kind of wild overdosing.

For bad music, one oeeded to have watched Gallowglass (BBC 1), Ruth Rendell's alias Barbara Vine's thriller which ended ghoulishly on Sunday with Nina's manicured hand sticking up from the forest's ferny floor. First rule of a so-called psychological thriller has to be, find some damn' fine actors. At the centre of this drama was an epicene upper middle-class youth who had a truly fin de siècle obsession with a classy bloode model. She, rather improbably, he had helped to kidnap while studying art-history or the like in Italy, and then set free after a brief bout of terrific sex.



John Ridgeway: inspired pain, anger, humilation and fear in Cutting Edge's

Teresa? Sexual haraasment may have been outlawed in the workplace, yet it looks as if macho harassment is still DK. The last part of the three-

part Assignment Special, Europe on the Brink (BBC 2, Tuesday) was a fuluristic account of a European superstate two decades hence at war with the North American super-state (inter olia) over oilexploration in the Arctic. What was a neat enough idea perhaps inevitably turned out to be a dull and rather silly exer cise easily confused with Yes Minister

Thanks to her manner.

which is grave and sincere. Francine Stock is an above average current affairs presenter. Unfortunately, this seriea suffered terribly from producer's fidgets. An examination of the deep political and economic structure of Europe, it was hardly going to offer much to gnat-hrains, who would anyway have been glued to EastEnders. And yet, the view seemed to be that the gnat-brains would be there in force. Each distinguished talking head was duly given a sound-bite of around 40 seconds, often less. Flit, Michael Howard warning of the rise of anti-Islamic racism in Europe. Flit. Karl Otto Pobl on his fears of the east-west gap. Minutes later and back we would flit for another weighty sentence or two.

hits (Theatre East, 211 East 60th

Oleanna: Devid Memet, in

fina curmudgeonly farm, takes

on political correctness, sexual

othar Isms in thia briaf, powerful

drame that stire up ideologuea

(Orphaum, 126 Second Ave at

The Sieters Rosensweig:

Wendy Wasserstein's new play,

undertones, le about a reunion

Jewish aiaters - en internationel

banker, a travel writer and a wifa

and mnther who is e professional

in London of three American

dispenaar nf advice (Mitzi E

Newhouse, Lincoln Center, 239

Jally's Last Jam: the music

saif-proclaimed inventor of jazz,

Eighth St, 307 4100)

a comedy with serioua

harassment and a number of

St, 838 9090)

Even worse were the musical

This Italian plot needed to be established by endless flashbacks, a convention rarely satisfactory on film, and Gallowglass proved no exception. Paul Rhys, who played the kidnapping fantasist, was decorative but never credible whereas Joe, his nerd-like accomplice, was a much better role played with some subtlety by Michael Sheen. Everyone and everything else was so-so, and no

million people bade farewell to Central TV's Inspector Morse. By now, little more needs to be said about Morse, except to mourn his passing. However, since be was not mown down by one of Oxford's 9,000 deregulated buses, nor decapitated by any of the city's 19,000 ridiculous banging baskets, at least he is available to return to our

A few Turcophiles will have preferred to see wbat Bookmark (BBC 2) made of Yashar Kemal. The answer was, as the Turks say, hich, nothing. Kemal is a wonderful, extremely enjoyable oovelist, and it is baffling he was not given the Nobel prize decades ago. But no ooe could have divined as much from interminable scenes from an unnamed novel, woodenly acted hy a cast of gloomy Anatolian villagers who looked as if they would far rather have been

with child abuse prompts oew frissons, perbaps, as no doubt does the popular "revelation" Neither did Valerie Master-Miss Jessel, a delectable study in ruined allure. of the composer's sby foiblesse Philip Langridge returns as for boys with unbrokeo voices. But the production here makes the abuser from beyond the grave, Peter Quint, imperious no sticky capital of those; in its

(partly new) cast, it has all the In David Hersey's lighting (reproduced by Neville Currier), the designs by Patrick Robertson and Rosemary Vercoe still look faultlessly apt: shadowy projections of country-house views upoo a quasi-Japanese structure of pale screens, casting disoriented perspectives beyond them. In the pit James Holmes conducts his first-rate small ensemble to searching, vigorous purpose. There is no longueur.

As the baunted children Miles and Flora, 12-year-old Samuel Burkey again offers

tight little smiles that suggest inner stresses, and Megan Davis - new to the cast, but much older - captures sinister years ago, Jonathan Miller's James opera has always com- pubescent mischlef with uncanny success. Like their elders, they play with a subtlety rare on e big stage like the ENO's, and they sing in consistent character. Christine Bunning repeats her vampirish

> and ambiguous, with e coppercoloured mane and trenchant, transparent diction. That latter virtue also makes his new doubling as Narrator a superb prologue to the piece, every word steeped in unspoken forebodings. This will be no surprise to regular opera-goers, who are well aware that Langridge is now at the remarkable peak of his operatic prime; but interested occasionals should know that missing Langridge in a performance like this would be something to kick yourself for

Grose from Mary Lloyd Davies,

who projects conviction and looks utterly to the manor born, a model of trim, homely decency. Toward the end, after her sleepless night hearing Flora's ghastly dream-confessions, I thought she looked underharrowed - but the style of this Turn of the Screw does not accommodate raw acarifica-

son's new Governess reel much at the final catastrophe, which left her "Malo" lullaby with less wrenching Affekt than it wants. This well-loved soprano wields such tremulous, nerveend poise, however, and such vulnerable beauty and frailty, as to make ber already unforgettable in the role. It is her first operatic entry into Britten, and a perfect choice. On the first night, the ensembles were not yet in perfect focus: when they are, and Miss Masterson can bestride them with full dramatic authority, she will be more memorable still.

David Murray

There is a fine new Mrs Coliseum: tonight and Satur-



day, then February 2 and 4 At his peak: Philip Langridge as Peter Quint

INTERNATIONAL

■ BARCELONA

OPERA Micheel Hampe's Pesaro production of La gazza ladra can be sean at Gran Teatre del Licau tamprrow, Sun, next Wed and Sat, with a cast including Leontina Vaduva and Alberta Rinaldi, conducted by Paolo Olmi. Dmitri Hvnrnstnysky gives a song recital on Sal, followed by Gwyneth Jnnes next Thurs (412 35321

CONCERTS Stanislav Skrowaczewski conducts Barcelona City Orchestra in works by Webern. Creston and Strauss nn Sat evaning and Sun marning at Palau de la Musica. Mon: Nancy Argenta and James Bowman sing in Handel's oratorio israel in Egypt, with Stuttgart Baroque Orchastra and Chamber Chorus conducted by Frieder Bernius (268 1000)

■ COLOGNE

Tonight and Sat et the Philharmonie, Jemes Conlan conducts Beethnvan's First Symphony and Mahler's Das Lied von der Erde, with Gary Lekes and Christa Ludwig. Tomorrow end Fri: Hans Vnnk conducts Coingne Radin Symphony Orchestra in symphonies by Schubert and Bruckner. Sun efternoon: Prague Chamber Orchestre. Sun avening: Alfred Brendel playe Beethoven sonatas. Mon: Gidon Kremer violin recital. Next Wed: Pater Schreler sings Die schöne Müllarin. Feb 7, 8, 9: Günter Wand conducts Brahms and Schumann (2801)

THEATRE Heinar Muller's theatra piece A Shekaspeare Commantary npens at the Schausplalhaus nn Sat, in a naw production directed by Gunter Kramar. The rapertory also includes plays by Strindberg and Wedekind (221 8400)

■ COPENHAGEN Royal Theatra 20.00 Peter Maxwell Davias' ballet Caroline Mathilda, choraographed by Flemming Flindt. Tomorraw and Sat Ariadna auf Naxos. Fri and Mon: Napoli, Tues: Lohangrin. Naxt Wed: La nnzza di Figaro (3314 1002)

■ FRANKFURT CONCERTS Tomorrow's Haydn and Bach programme al tha Alta Oper ia given by tha Leipzig Bach Orchestra. Fri: Tzimon Bartn

with Brno State Philharmonic. Sat: Heinz Sauer Jazz Quintet. Sun: Scottish Folk Festival. Feb 4: Anne Sofle von Otter song recital. Feb 6: Alfred Brandal (1340 400). Sat at Jahrhunderthalle Hoechst: Horst Stein conducts Bemberg Symphony Orchestra In works by Fauré, Berlioz and Brahms, with mezzo soloist Marjana Lipovsak (360 1240) OPERA/DANCE Tha Oparnhaus has Carmen on Fri and Sun, and Ruth Barghaus' production of Der Rosankavaliar on Sat. Fab 5: new production of Jen Fabre choreography (236061). Tues at

piano recital. Sat David Geringas

pleys Dvořák's Cello Concerto

■ GOTHENBURG Kent Nagano conducts Gothenburg Symphony Orchestra end Chorus in Mahlar's Third Symphony (with Anne Sofie von Otter) tomorrow and Fri at tha

Creation, chnreography by Uwa

Jahrhunderthalle Hoechst

Leipzig Ballet In Haydn's

Konserthuset (167000)

Scholz (360 1240)

■ HAMBURG OPERA/DANCE Tonight's performance at the Staatsoper is Das Rhaingold, with a cast led by Hanna Schwarz, Hartmut Walker and Günter von Kannen. Trimorrow, Fri, Sat: Bernstein's musical On

Tha Tnwn. Sun: Die Walkure.

Fab 5: Edita Gruberova song

recital. Feb 7: first night of John

Dew'e new production of Aida (351721) CONCERTS Halene Grimaud gives e song recital tonight at the Musikhalis.

Tomorrow: Scottish Fnik Feetival. Fri and Sat Rudolf Buchbinder is plane solelst with North Garman Radin Orchastra. Sun: Hamburg Symphony Orchestra (354414)

LYON

Tnmorrow In Auditorium Maurice Ravel, Gidon Kremer gives a viniin recital accompanied by Oleg Meisenberg (7860 3713). Feb 10-14: William Chriatie conducts Aix Festival production of Les Indes Galantes (7828 0960)

LEIPZIG Gewandhaus Tonight Michel

Swierczewski conducts MDR Symphony Orchestra in works by Siegfriad Matthus, Rakhmaninov and Schoanberg. Tomorrow: Helmuth Rilling conducts Stuttgart Bach Collegium in sacred works by Beethnyan. Sat afternoon (in Thomaskirche): Thomanerchor and Gewandhaus Orchestra In Bach cantatas. Sun: Justus Frantz directs MDR Symphony Orchestre in works by Bizat, Waber and Tchaikovsky. Next Tues: Sandor Vegh conducts Camarata Academica in works by Schubart, Bartók and Tchaikovsky. Feb 4, 5: Robert Cohan plays Elgar's Celio Concerto (71320)

■ MUNICH

 Tonight at Gesteig, Jörg Peter Weigla conducts Munich Bach Collegium In an ell-Mozart concert. The Gastelg programme also includes concerts by Bamberg Symphony Orchestra under Horst Stein tomorrow, Brno State Philharmonic with celln solnist David Garlngas nn Fri and Leipzig Bach Orchestra on Sun (4809 8614) Gluseppe Sinopoli conducts

Schumann's oretorio Das Paradies und die Perl on Fri and Sat at Prinzregententheater, with soloists including Barbara Binney and Ribert Hale. Sun In Cuvillies-Theater: Peter Schneider conducts first night of Diater Dorn's new production of Così fan tutte, with a cast Including Amanda Roocroft and Manfred Hemm (221316)

 Residanzthaeter has a new production of George Tabori's Grand Inquiaitor opaning on Fri. The rapertory also includes Shekespeare's Romeo and Juilet and Arial Dorfman'a Death and the Maidan (225754). The Kammerspiala rapertory includes Ibsen's Whan We Dead Awaken and Arthur Kopit's Road to Nirvana (2372 1328)

■ NEW YORK

THEATRE

 Anna Christle: Liam Neeson and Natasha Richardson head the cast in a revival of the play by Eugane O'Neill, directed by David Leveaux (Critarinn Center, Broadway at 45th St, 869 8400) Fnrbidden Broadway 1993: a new edition of the long-running

show which spoofs Brnadway

plue an unsparing portrait of tha man himaelf (Virginia, 245 West 52nd St, 239 6200)

JAZZ/CABARET

of Jelly Roll Marton.

Blue Note Greval-volced singer and planiat Dr John is In residance this week. Dining (131 West Third St, near Sixth Ave, 475 8592) Algnnquin Hotel Andrea

Marcnvicci, a skilled vocalist, is naaring the end of her residency in the Oak Room. Dining (59 West 44th St, 840 6800) Bettroom A cool, green music hall, with adjnining tapas restaurant, which faatures a steady atream nf international pop and cabaret stars, as well as the occasinnal drag quean (253 West 28th St, 244 3005)

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SUNDAY Super Channel: Wast of Moscow 1830 Super Channal: Financial Times Reports 1900 Sky News: Wast of Moscow 0230; 0530 Sky News: Financial Times Reports 1330; 2030

Edward Mortimer



ment. The foreign minister has pledged himaelf to secure a Yes to Maastricht in the second Danish referen-

dum on the subject, to be held probably "before June". All's

right with the world. Some moaning Euro-minnies are still muttering about the dangerous precedent set by Denmark's special "opt-outs", negotiated at last month's Edinburgh summit. Won't Conservative backbenchers try to obtain the same deal for Britain, as the price of ratification? Won't candidates for EC membership, with three of whom formal negotiations are to start on Monday, demand that the same exemptions apply to them? Isn't this the beginning of the n tn carte union so dreaded by Mr Jacques Delors, president of the European Commission?

Much louder is the chorus of self-congratulation. Danisb ministers bave waxed eloquent about their success in wringing recognition of their country's special preoccupations from their European colleagues. The one thing everyone seems to agree on is that Denmark did obtain significant concessions, and that to squeeze these through without amending the treaty required ingenious legal draftsmanship.

The truth is slightly different. The reason the treaty does not need amending is that it has not been changed. The deal being offered to the Danish people in 1993 is the same one they rejected in 1992

In popular journalistic shorthand, Denmark bas been exempted from: European citizenship, economic and monetary union (Emu), joint defence and some aspects of co-operation on instice and home affairs. But to see what has actually happened, one has to read the official conclusions of the Edinburgh summit, in coniunction with the text of the Maastricht treaty.

On citizenship, the "decision" of the heads of state and government in Edinhurgh says nothing about exemption, nor about Denmark. It simply says that European citizenship does not replace national citizenship, and the latter remains a matter of national law.

In the annexed unilateral declaration, Denmark itself

Same deal as before

The Danes did not win new concessions on Maastricht

explicitly undertakes fully to "respect all specific rights expressly provided for in the treaty and applying to nationals of the member states". It turns out that nationals of other member states already have the right to vote in Danisb municipal elections, and the declaration actually warns that Denmark "has no inten-tion of accepting" that the Maastricht arrangements on this point "could lead to rules detracting from the rights already given in Denmark". I suppose it is conceivable that soma Danisb voters

The opt-out was already contained in a protocol attached to the treaty

rejected Maastricht last June

out of fear that the existing

right of foreigners to vote in their local elections might be curtailed. If so, they have been fully reassured.

On Emu, Denmark does iodeed have an opt-out from phase three (the single currency), as does Britain. But this opt-out was already contained in a protocol attached to the treaty as originally negotiated. All that bappened in Edinburgh was that Denmark served notice in advance of its intention to exercise the right accorded to it by that protocol.

That notice is, of course, not irrevocable. In fact, the Edinhurgh decision says quite explicitly that Denmark may "at any time...in accordance with its constitutional requirements, inform other member states that it no longer wishes to avail itself of all or part of Moreover, the duration of the

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PRIZES

decision is governed by articles Q and N(2) of Maastricht. While article Q says the treaty is of unlimited duration, article N(2) promises a revision con-ference in 1996. There is thus a clear implication that Denmark's opt-out will be on the agenda of that conference. Denmark did not need to be

exempted from joint defence, since Maastricht only refers to this as a future possibility. The treaty does foresee "the definition, in time, of a common defsuce policy", hut leaves defence as such to the Western European Union, of which Denmark has chosen to become an observer rather than a member. The Edinburgh decision notes this, and draws the conclusion that "accordingly, Denmark does not participate in the elaboration and implementation of decisions and actions of the Union wbich have

defence implications". The heads of state and gov ernment also noted Denmark's intention not to exercise the presidency of the Union when matters with defence implications were discussed, and stated that in such cases "the normal rules for replacing the president, in the case of the president being indisposed, shall apply".

 On justice and bome affairs, the decision says explicitly that Denmark will participate fully. A separate declaration points out that, although under article K9 of the Maastricht treaty some aspects of these affairs can be transferred from an intergovernmental procedure to an EC one, involving qualified majority voting, a unanimous decision is required before any transfer can be made. And it notes that in Denmark such a decision will require a five-sixths parliamentary majority or a referendum. But nothing in the original treaty could have obliged Denmark to adopt any such decislon without going through that procedure. The essence of unanimity is that no state can be obliged to implement some-

thing it has not agreed to. In short, all that happened in Edinburgh was that Denmark's rights under the treaty were spelt out. One may reasonably hope that the misconceptions of some Danish voters were thereby removed, and that this will encourage them to change their vote. But any claim by Denmark's leaders to be offering a new and better deal this year than last is, not to put too fine a point on it, boloney.

The

AMEX

review

arry Tisch and David Letterman made for rather an odd couple perched alongside one

another recently on director's chairs in a room on the 19th floor of "Black Rock", the Manhattan headquarters of CBS Television. Mr Tisch, the diminutive hillionaire investor who controls CBS, was informing the world that he had just poached Mr Letterman, the tall, sandy-haired comedian and chat show host, from rival NBC for a salary reported to be

about \$14m a year. In doing so he won a high stakes battle between two of America's four national networks. The competition between CBS, which under Mr Tisch has strengthened its management and become the top-rated network in terms of audisnce share, and NBC, which has fallen into the ratlngs cellar and seen its amfitability tumble, comes at a critical time for the networks. Recession and declining solvertising revenues have taken a toll over the past two years. Cost-cutting has become the new religion as the industry undergoes a bout of soul-searching, strategic rethinking and management resbuffling.

The growth of the cahle telerision industry, as well as that of Mr Rupert Murdoch's profitable and expanding Fox network, have also combined to pose a new threat to the traditional Big Three networks -ABC, CBS and NBC. A decade ago the networks held 85 per cent of the market of 93m television watching American homes. Today that share bas dropped to little more than 61 per cent, largely because of inroads made by cahle television and Fox.

Mr David Weston, a senior vice-president and general counsel at ABC Televisioo, says his auperiors at Capital Cities, the media company that owns ABC, "have a deep concern that we need to realign our cost structure. One cannot spend the same amount of money on a third of a market that reaches 60 per cent of US homes as one did on a market that captured nearly 90 per cent of the viewers.

The American television industry is at a crossroads, according to Mr Weston, who says that the current uncertainty stems from the fact that the networks have been slow to react to the growth of cable.

That the industry is in the

middle of profound change is evident from estimates of operating profits of \$200m made last year by Time Warner's

The Big Three television networks are facing a prolonged period of change, says Alan Friedman

Fuzzy future of American TV

Home Box Office (HBO) cable programming subsidiary more than any single network earned HBO is in a partnership with ABC to develop new programming for the network's lacklustre Saturday evening line-up, something that might have been unthinkable a few years ago, when the networks viewed cable as the enemy.

Mr Michael Fuchs, chairman of HBO, has presided over a steady average profits growth of 10 per cent a year for the past eight years. HBO is no longer just a cable program. mer, it has diversified and is now among the biggest outside suppliers of shows for Fox. But Mr Fuchs says that while he foresees an increasing number of alliances between the networks and cable, even more rsdical change is on the bori-zon. "At the end of this decade it's not going to be cable and broadcast anymore - it's going to be television. It is not even inconceiveble that a cable company might own a net-

work." be predicts. Clearly the old structure of American television is breaking down. The ownership of all three networks has changed hands since 1986 and the need to share costs bas led to co-operative programming ventures involving cable, networks and Hollywood studios.

The current turmoll, which was partly driven by a decline in advertising revenues in 1990-91 and partly by the view of network executives that they must change their target audiences to compete with cable, has manifest itself differently at each network.

CBS experienced a slump in morale a few years ago amid harsh staff cuts on the news side and made a \$405m loss in 1991 when it spent too much on sporting events. But the new management installed by Mr Tisch has received plaudits for its successful new programming, and is estimated to have turned a small profit in 1992.

Ms Jessica Reif, entertainment analyst at Oppenhelmer & Co, the New York investment bank, says that hiring Mr Letterman for the late nightUS television networks

1993 est 1992 est 1991 Sm -Operating Revenue 2,520 140 114 135 ARC 17 2.739 2,366 CES 2.698 50 2.530 NBC* 440 55 424 Fox 50



slot could prove a highly lucrative move, taking viewers from NBC's popular Tonight Show and thus worsening NBC's position as the network with

NBC's management is the most widely criticised in recent television history. Ohservers fault its senior executives, who include Mr Robert Wright, the network president who came from General Electric, the company that owns NBC and is widely believed in the industry to be willing to sell it if the

2.655 n/a . -. 2.300 "Analysts' estimates: General Electric does not break down NBC figures Fox Broadcasting's fiscal year ends June 30. touscent Oppenhaimer & Company, Sanford Bernstein & Company, and industry estimates.

Larry Tisch: chairman, CBS Inc

reached for comment. the lowest audience share.

right huyer offers \$3bn to \$4bn.

Mr Wright's background includes years in the plastics business; his most recent job was running GE's financial services business. "The GE people are deal-makers who know about widgets, but they are not very good at managing creative talent," according to a senior executive at a rival network who asked not to be named. Mr Wright could not be

The picture at ABC, which is presently offering buy-outs to many executives as part of its cost-cutting programme, is somewhat better. The network, which has the second highest prime-time ratings, is generally deemed by Wall Street analysts to be the best-run of the Big Three, Ms Reif of Oppenheimer is forecasting a 1992 operating profit for ABC of \$114m, the highest of any network.

The financial position of the Big Three has been further complicated by Fox, which has come a long way since It was launched six years ago hy Mr Barry Diller, who resigned last year as Mr Murdoch took over day-to-day operations as chief executive of both the Hollywood studio and the television network. Observers have been puzzled by a string of recent executive departures and reshuffles at Fox, hut Mr Mur-

moil at the network and says that some of the personnel changes had been planned before Mr Diller's departure.

Mr Murdoch, who says Fox's revenues in the year to next June will rise to more than \$600m from \$440m last year, praises the higger networks for "stringent" cost reductions. He seeks, however, to distinguish his own attitude toward the cable industry from that of other networks by saying his rivals have considered cable the enemy, whereas Fox wants "to be friendly with them".

In fairness, Fox is not the only network with links to cable. ABC owns 80 per cent of ESPN, the lucrative cahle sports channel, and has other cable interests. And NBC has CNBC, a cable financial news

The growth of cable over the past year has slowed, however, and newly approved federal legislation could help the networks by forcing cable operators to pay local stations for the right to carry their signals. The networks could also gain when the Federal Communications Commission finally reaponds thia spring to a recent court order requiring that It clarify the muddled financial-syndication (fin-syn) rules that ban networks from moving into the syndication market and other areas.

"The networks are likely to be less regulated, even unshackled," predicts Ms Reif. She adds that in the near term. networks should also benefit from the US economic recovery and signs of a modest improvement in advertising.

Mr Weston of ABC says it is unrealistic to expect any of the Big Three to achieve double-digit growth in advertising revenues again. The exception is Fox, which has prospered as a start-up operation with new programming that includes comedies and tabloid shows which have more appeal to young viewers than more standard network fare.

in broader terms, the likely future of US television could be radically different in as little as five years. Digital compresslon technology means that cable operators such as Tele-Communications Inc. the nation's biggest, could offer 500 channels of programming within two or three years.

The implication of the continued proliferation of viewer choice is more cost-sharing, joint ventures and perhaps even mergers between cable and network television companies. The only certainty in American television, therefore, is the prospect of change.

LETTERS TO THE EDITOR

Justifiable despair over Britain's economy

From Mr Gavin Clezy.
Sir, It is not often that I find myself so diametrically in disagreement with an article sppearing in the Financial Times, hut Sir Geoffrey Owen's "The Myth of Britain's Decline" takes the hiscult. Anyone who has worked in industry and commerce as I have done for 40 years, and largely at the sharp end over-seas, is in no doubt that regular doses of despair over Britain's economic performance are absolutely justified. We should drink deep draughts of the stuff!

He blames the media for trotting out the usual culprits, but both the press and politicians seem very loath to confront, respectively, their readers and the electorate with the unpalatable truth that the British people themselves, in failing to measure up to competition in world markets, are largely to blama for Britain'a undoubted decline. We British must accept that we must begin to match in our stitude to work the diligence and dedication, not only of the Japanese and Germans hut also an increasing number of nationals such as the Koreans and the Taiwanese. Until we do Britain will continue its inexorable descent down the slippery slope, taking with it our valued institutions and our standard

of living.

As George Walden MP rightly said recently, "tell the people the truth". And the truth is that the deep-seated flaw that Sir Geoffrey doubts exists is conspicuously clear in an all too common sloppy disregard of customer interests both domestic and overseas. There are hrilliant exceptions such as British Airways, which, despite its present problems, has in recent years given an impressive performance on a world stage, hut we need more. I hope Sir Geoffrey will accept what I say as the constructive self-criticism which he says is welcome. Gavin Clezy, chief executive, British Chamber of Commerce

for Italy,

Number One Southwark Bridge, London SEI 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not band written. Please set fax for finest resolution Only the technical innovators

From Mr Ian Mackintosh. Sir, In the report "Getting ideas to market" (Technology, January 21), the impression is given that Professor John Kay of the London Business School has a jaundiced view of the role of technical innovation in determining commercial suc-

While this article may not fully represent the views of such a respected and senior economist, my own position st UCL requires me to make the point that technical innovation is of sallent importance in husiness enterprises of all

In the first place, there is massive evidence that only those companies which have learned to harness the power of technical innovation can prosper in a competitive marketplace.

can expect to compete Of the older British compa-nies, Pilkington and float-glass technology spring to mind, of course; but also Glaxo which, contrary to a point made in the cited article, rose to global status through its intelligent use of innovation in developing the anti-ulcer drug, Zantac, in com-petition with the similar and

then-dominant drug, Tagamet. And, on a topical note, it is not difficult to believe that most of IBM's recent and well-publicised problems stem from its inability to practise market-led innovation as competently as

its competitors.
On the other hand, a significant portion of world trade is now conducted by companies of which we had hardly heard 20 years ago.

Prime innovators such as Intel, Nintendo, Compaq. Microsoft and Sony have

grown rapidly - sometimes to where they dominate their sector - on the basis of a new idea, thoroughly researched, carefully developed, diligently produced and intelligently marketed: or, in short, successfully innovated.

It would be possible to go on and on, of course. But I believe that the world and his brother actually know by now that innovation is a "good thing". What they may not know is how to practise it effectively, which is the cause to which this embryonic UCL-based foundation is devoted. Ian Mackintosh,

director. European Foundation for Tech-nical Innovation University College, Wilkins Building. Gower Street,

Call to amend commercial property legislation flawed

From Mr D [Hunter. Sir, The call by the governor

of the Bank of England for commercial property legisla-tion to be amended is flawed and displays a lack of understanding of the economics of the property market ("Com-mercial lease provisions critic-ised by Bank", January 21).

First, on privity of contract, he should realise that a property lease is like any contract; It is for an agread period between the two contracting parties. Under most commercial leases the tenant is entitled to assign his obligations, often to a letter covenant. It is absurd to suggest that hy doing so the original tenant should escape his contractual

for the governor to quote the example of Scots law on privity without acknowledging that tenants in Scotland do not have the protection of the Landlord and Tenant Act.

Even more importantly, in suggesting that the 25-year lease with five-yearly upwards only rent reviews should be abolished, the governor is again wrong. It would clearly be morally wrong to interfere with existing leases - just as contracted interest rates can-not be unilaterally altered. The terms of new leases will be a matter for negotiation between landlord and tenant. D I Hunter.

property director, Scottish Amicable investment obligations.

It is also quite inappropriate

Managers,
150 Vincent Street, Glasgow

Co-existence

From Mr Ole K Roed. Sir, Uffe Ellemann-Jensen

London WC1E 6BT

bas once again spoken out refreshingly on a controversial issue ("Danish apeech on Macedonia provokes Greek rage". January 21). Maybe the Greeks could learn from a precedent set in this part of Europe, where the Grand Duchy of Luxembourg happily exists alongside the Belgian province of Luxembourg. The latter provides much-needed staff for tha Grand Duchy's financial ssrvices industry in the form of cross-border commuters. These frontaliers" sleep safely at night knowing that the monetary union between Belgium and the Grand Duchy protects their earnings from any devaluation (sorry, realignment) of the latter's currency. Ole K Roed, 9 Rue Beatrix de Bourbon,

Slogans and company directors have their day

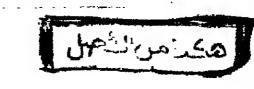
From Mr Osman Streater. Sir, When Lord King set about the task of turning round British Airways he sacked a great many people, explaining as he did so that it took too long to change people's sttitudes - it was

unsatisfactory nature of the statement from the hoard of BA ("BA off course", January 22). Lord King's place in his tory is secure, as - strangely enough - seems to he the quicker to change the people.

I cannot imagine why this flag", which came to me one

memory came back to me as I lunch time as I was walking from the offices of BA's then advertising agency FCB to the Savile. But it is not just slogans that have thair day. Directors do too. Osman Streater, Savile Club, 69 Brook Street,

L-1225 Luxembourg



London WIY 2ER

Test

TOC

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Wednesday January 27 1993

Too little, too late

THE ONE percentage point cut in the UK's base rate of interest. announced yesterday, was necessary. But it will probably prove yet another case of too little, because too late. The FT argued last October for an immediate cut in base rate to 6 per cent, combined with a new fiscal strategy and, more important still, with radical institutional reform, including an independent central bank. The government clung, instead, to caution, when it should have been decisive. It remained conservative, wheo it should have been radical. It is paying the price.

Economic forecasts are inescapably imprecise. But the extrapoistions of current trends presented by the Institute of Fiscal Studies in yesterday'a Green Budget dem-onstrates why cantion is probably the riskiest policy that the government can now adopt. The probable developments in the fiscal deficit and the current account mean, first, that the economy has to grow and, second, that this growth has to be export-led.

Even if the economy were to expand by 1.8 per cent between 1992-93 and 1993-94 and 3 per cent a year thereafter, the public sector borrowing requirement would still fall very slowly, argues the IFS, from its highest peacetime level of 9½ per cent of gross domestic product (excluding privatisation receipts) in 1993-94. Balancing the budget over the cycle has become a discredited slogan; the Conservative party's reputation for fiscal prudence is in tatters.

The government has no option but lo push for recovery. A slow recovery would be riskier - given the prospective build up of public debt, even riskier for inflation than a fast one.

The grim fiscal picture, the worsening prospects for external demand, particularly in continental Europe, and the overhang of personal indebtedness make interest rate cuts not merely necessary but inescapable. Exchange rate depreciation is a valuable bonus. Goldman Sachs argues, for example, that the UK needs a further 10 per cent improvement in competitiveness if it is to combine recovery with a current account deficit below 3 per cent of gross domestic product.

Base rates must be pushed to a level at which early recovery hecomes not just possible, nor likely, but virtually certain. Moreover, they will be pushed that low in the end, however cautious the government wishes to be.

The mistake has been not to push interest rates down faster. A principal excuse for the cantion is fear that the public would fail to believe in the government's willingness to raise interest rates once more. Yet such caution would be unnecessary if the government were not so determined to bold on to all the levers of monetary pollcy. It is, after all, this determination which makes the public doubt the government's willingness to raise interest rates.

This government does not just keep on getting its monetary policy wrong. Its determination to he able to do so has become an important reason for its continu-

Test for Clinton

MR BOUTROS Boutros Ghali, the UN secretary-general, has recommended that the Security Council take "wbatever measures are required" to compel Israel to allow the return of 396 Palestinians wbom it deported to Lebanon last month. It would be quite wrong to dismiss this as the partisan advice

court

durify

114 111

of an Arab or an Egyptian: " In just over a year in office Mr Boutros Ghali has sbown himself quite willing to confront his fellow Arabs with unpalatable truths, including the fact that Security Council Resolution 242 does not tionally from occupied Arab territory, and therefore is not equivalent to the resolutions on Iraqi withdrawal from Kuwait passed in 1990. But Resolution 799, demanding the immediate repatriation of the Palestinian deportees, is a much more clear-cut affair. Israel's failure to comply with it, and the council's failure to enforce compliance, does contrast glaringly with the treatment of Iraq in a way which casts serious doubt on the council's authority and credibility. The question is widely regarded as a test case of the new world order.

Inevitably it is also a test case for the new US administration. Mr Bill Clinton, like most newly elected US presidents, arrives in office festooned with pledges to back Israel to the hilt. But he has also had a lot to say about the importance of the UN.

If be is to have any hope of getting others to share the burden of world leadership, as he clearly wishes, he badly needs to build up the UN, and especially the Secu-rity Council, rather than under-

It is inconceivable that the US would allow the UN to take military action against Israel; scarcely less so for it to agree to economic sanctions. Yet Mr Clinton must Surely point out as forcefully as he can to the Israell prime minister, Mr Yitzhak Rabin, that in asking the US to use its veto in such circumstances Israel is drawing very deeply on its reserve of goodwill, in a country on which it remains beavily dependent.

The trouble is that Mr Rabin, very unwisely, has made the affair a test of his own credibility with Israeli public opinion. If he is now seen to huckle under international pressure, his room for manoeuvre when it comes to concessions on bigger issues, ultimately of greater importance to peace and to Pales-tinian interests, may well be reduced. The best bope is that Israel's supreme court will let him off the book by ordering that the deportees be allowed to return pending appeal. Failing that, the US could per-

haps negotiate a compromise under which some would return immediately while the period of deportation for the rest is drastically shortened. What is certain is that all parties should treat the affair as one of extreme urgency. Every day it lasts makes it harder for the Palestinian delegation to return to the peace talks on the basis of anything less than a com-plete Israeli capitulation.

A SERIES of recent trials has of the criminal justice system in England and Wales to handle have been excessively complex. Proceedings have stretched to inordinate length and cost mil-

Fiascos such as last year's Blue Arrow trial - in which all the acquitted - have raised questions over the competence of juries to hear serious fraud cases. However the fault in such trials has lain more with the prosecution which overloads charge sheets and with judges unable to keep a grip on proceedings. In a report published yesterday, the Bar Council rightly urges the retention of trial by jury for serious fraud as for other serious crimes. Instead, it proposes reforms to streamline fraud trials

for the jury exactly what is at dispute in a trial. Non-contentious tributed at intervals to keep jurors oping. And the trial could be structured to focus closely on cution and defence, so that the jury knows sxactly what they could be introduced without new

Finally, the Bar Council suggests that only cases leading to a custodial sentence should be tried in court. Where the likely penalty for a serious fraud offence is a fine, restitution or disharment, the regulator is better placed to deal with the case. This approach has much to commend it, although regulators would need to be more open in their proceedings to avoid charges that financial fraudsters were treated more lemently than

other criminals. The Bar has set out an agenda for reform which has the merit of being simpler and therefore more realistic than other offerings. It should be acted upon.

t was an interest rate cut that caught the City by surprise. Just before 10 o'clock yesterday morning, the Bank of England was forced into the unusual position of declaring a minimum lending rate of 6 per cent because discount bouses were not anticipating cheaper borrowing costs in their dealings with the

But the Bank's move, which immediately triggered cuts in clearing bank base rates from 7 per cent to 6 per cent, should have come as no shock. Since the beginning of the year, economists and commentators in Britain had been calling increasingly for a decisive lowering of UK base rates amid faltering signs of economic recovery and news of sharply rising unemployment. In the event, Mr Norman Lamont, the chancellor, went half-way to meeting the more radical of those calls: for a cut in base rates to 5 per cent.

There was some puzzlement yesterday as to why Mr Lamont had not cut rates last week after Thursday'a newa of a jump in unemployment in December, or the previous week when the government reported that the annual rate of retail price inflation had fallen to 2.6 per cent last month. It seems likely that the chancellor waited for signs that the foreign exchange markets would accept a new rate cut without unceremoniously dumping sterling.

In other respects, bis move, decided in principle last week in talks with Mr Robin Leigh-Pemberton, the Bank of England governor, and in consultation with Mr John Major, the prime minister, is a calculated gamble. The government is hoping that the latest cut - the fourth one-point reduction since Britain left the European exchange rate mechanism in September will give consumers the confidence to spend and businesses encouragement to invest while keeping underlying inflation below its 4 per cent

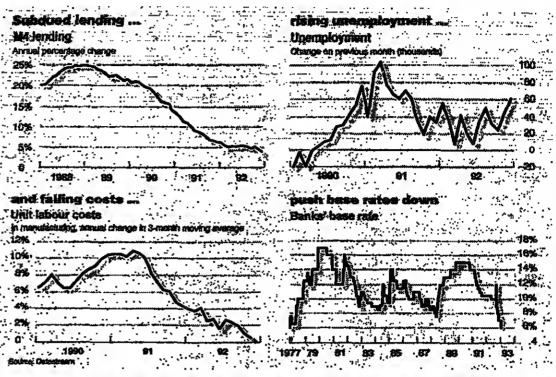
target ceiling.
By cutting rates a full percentage point to their lowest level since 1977, the government bas almost certainly ruled out any further easing of monetary policy before the Budget on March 16. Whether a further reduction is announced around the time of the Budget will depend partly on monetary conditions at the time but more on the fiscal stance that the government adopts.

With independent forecasters now pointing to a public sector borrowing requirement of more than £50bn in 1993-94, some analysts suggested that yesterday's move may be part of a rebalancing of policy in which the government might start cutting its fiscal deficits in the coming financial year rather than in the second of this year'a Budgets in

While the fiscal counterpart to yesterday's monetary easing

Chancellor gets back to basics

Peter Norman examines the reasons behind yesterday's base rate cut and its implications for economic policy



remains obscure, it was clear that the authorities feel they have more leeway regarding inflation than they could have hoped for at the time of the last interest rate cut in November.

At the same time, concern has grown about the gap between capac-ity and output in the economy and the near certainty that unemployment will top the 3m level this month. The December jobless statistics were shocking not only for the seasonally adjusted 60,800 increase in the numbers of unemployed claiming benefit but also for the fact that the average monthly change, whether measured over three or six months, is rising after nearly three years of recession.

In his statement yesterday justifying the rate cut, Mr Lamont showed that he is paying far more attention to what is actually happening in the economy than to confidence indicators. As reasons for the move, he Monday's reports of slow growth

in bank and building society lending and a fall in broad money in December, which brought growth in

M4, the government's chosen broad money measure, below its 4 to 8 per cent monitoring range for this year. The 0.7 per cent fall in seasonally adjusted retail sales last month. Falling pay settlements in the autumn and the drop in manufacturers' unit wage costs to 0.5 per cent annual rate of growth in November.

 Continuing falls in house prices over the past two months.

· Weak price rises at the factory gate, with producer output inflation (excluding food, drink and tobacco) of 2.4 per cent in November and December - its lowest level since April 1969, Although manufacturers' input prices rose by a seasonally adjusted 7 per cent between August and November, they fell marginally in December.

The chancellor ignored anecdotal and survey evidence that had persuaded some observers that a rate cut was not in the offing until the Budget. Although officials have welcomed recent reports of increased business optimism from the British Chambers of Commsrce and the *Confederation of British Industry and the latest Gallup poll pointing to some recovery in consumer confidence, these indicators bave slgnalled false dawns in the past. They are no longer considered a reliable basis for policy change.

There was, however, some debate between the Treasury and the Bank about whether the cut should have been limited to 0.5 percentage points and so in line with practice before Black (or White) Wednesday. One argument in favour of a more

cautious cut was the rise in December of underlying inflation, as measured by the retail prices index minus mortgage interest payments. to 3.7 per cent from 3.6 per cent and therefore close to the top of the 1 to 4 per cent target band announced by Mr Lamont last October. Officials admit that the underlying inflation measure is likely to "flirt" with the 4 per cent target limit over the coming year. But it is boped that a steeper than expected downward trend in domestic cost pressures should prevent underlying inflation breaching the barrier in spite of higher imported goods costs following devaluation.

The low growth in unit wage costs and the recent decline in wage settlements to just over 3 per centare hopeful signs that inflationary pressures are so low as to justify the full one-point rate cut. But if the government is to meet its longer-term objective of price stability defined as zero to 2 per cent underlying inflation - wage settlements will have to be lower still and unit labour costs falling. There is a reasonable chance of wage inflation continuing to ease as negotiators focus on the headline rate of retail price inflation, which is likely to continue downwards from December's 2.6 per cent as yesterday's mortgage rate cuts and those that took effect earlier this month feed into the index.

However, the debate over a 0.5 per cent cut snggests that the anthorities will he increasingly cautious about reducing interest rates further from current levels, and yesterday's health warning that rates will rise again if inflationary pressures reappear.

What remains uncertain is the impact that the latest rate cuts will have on activity. Opposition politi-cians were predictably sceptical yes-terday. Mr Gordon Brown, Labour's shadow chancellor, said the government would "have to do far more on employment and industry to ensure substantial recovery". Mr Alan Beith, the Liberal Democrats' Treasury spokesman, argued that "only government-led investment leading to real contracts is likely to get industry moving".

be Treasury calculates that the istest rate cut should lower industry's interest burden by about £1.25bn this year and brings to about £11bn per year the reduction on interest costs of successive rate cuts since October 1990. Monthly payments on an average £33,000 mortgage should fall by about £15, leaving the householder £160 a month hetter off than 27 months ago.

The government bopes that by putting such funds at the disposal of companies and households, it can break through the vicious circle of rising unemployment, weak demand, falling activity, increased business failures and still higher unemployment. Another aim is to inject some life into a bousing market crippled by falling prices, repossessions and negative equity,

There are already some encouraging signs, including a rise in inquirles at estate agents, reports of retail sales growth this month and strong growth of cash and bank notes in circulation. Interest rates of 6 per cent should be good for activity. But after so many false dawns, only the brave would pre-dict the end of Britain's loogest

Contenders lay claims to the title

Judy Dempsey on the problems of deciding ownership of confiscated east German property

he last chance to claim ownership of property con-fiscated by the Nazis and the former east German Communist regime ended on new year's eve. But the workload of the staff at Barby, a slaepy village south-west of Magdeburg, is unlikely to be affected.

For the past two years, the 30 employees at Barhy, the centre of eastern Germany's Grundbucharchiv, or land registry, have been inundated with tens of thousands of requests from people applying for title to property confiscated after the second world war. Now that the deadline has passed, the staff will spend several more years scouring the land registers to establish the whereabouts and status of the

claimed property.

Mr Manfred Kottke, who was seconded from the Justice Ministry in Bonn to oversee the process a year ago, says the task is enormous.

"One of the problems is that the
vast land registers are not on compnter. We computerise only tha

requests. It would take one year, and 300 people, to put the registers on computer. We haven't got the time, or the personnel." After the fall of the Berlin Wall in

November 1989, east Germany's land registry was taken over by the federal government. Barby has received more than half a million requests from German citizens, emigres and foreigners seeking information about their confiscated property. Officials at the Justice Ministry in Bonn say the total number of claims could exceed 2m, and could take up to 10 years to process. Those whose property was confis-

cated between 1935 and 1945, and from 1949 until 1990, can seek compensation from local authorities and, in many cases, restitution of the property. But people whose property was taken from them during the Soviet occupation of 1945-49 cannot regain it. Instead, they can seek compensation based on the value of property in the 1930s.

Mr Kottke said: "Barby does not deal with the issues of restitution or

compensation of property. It is our job to locate, if possible, the original land register for those who are able to identify where they held property before it was confiscated. Once we have done this, we send them a copy of the register so they can go through the courts or local authorities to follow up the claim."

Processing the claims can take as little as three weeks or as long as aight months. "In many cases, wa receive inadequate information about the whereabouts of the property being claimed," said Ms Dag-mar Schiffel, an archivist. "Some of the requests come from very old people, or from their descendants and distant relatives who before 1989 had never visited the former German Democratic Republic.'

Even if claimants can recall the exact location of their property, cometimes it is not recorded in the land register. This is because the Nazis frequently confiscated property from Jews forced to flee Germany or sent to their deaths in the concentration camps, and tampered

with the registers. Many titles in the registers at Barby - the number is unknown are covered in thick black ink, and in some cases the pages have been torn out. "The Nazis were deter-mined to show that these Jewish property bolders never existed, and that their descendants would never

return and reclaim their property, explained Ms Schiffel. Once the Communists consolidated power in east Germany after 1949, all property was placed in the hands of the state, and the land registry was closed down in 1952. But now, in a curious twist of history, former Nazis are claiming

property on the grounds that it was confiscated by the Communists -property they had earlier illegally confiscated from Jewish families according to Justice Ministry offi-

cials and the staff at Barby.

As a means of establishing the legitimacy of the original titleholder, the authorities at Barby have installed an infra-red machine, which can read through the black

ink on the land registers, "But we can do little if the page was torn out," said Ms Schiffel.

The registers - large tomes dating from 1769 - are housed in the cellars of a neglected, red-brick. 18th-century manslon, once owned by Prince Heinrich of Saxony. Stacked on high shelves, they would stretch more than 15km if laid out. Until 1979, the East German authorities used the mansion as a hostel for Cuban and Vietnamese Gästorbeiter (guest workers). Then the former Communist regime centralised at Barby the country's land registries, which had previ-ously been held by the individual Lander, or states.

"The place, strictly controlled by the Communists, was completely closed off to the public," said Ms Schiffel "Putting the land registers into some acceptable order was done in complete secrecy." Thankfully, the German tradition of hnreaucracy and order outweighed any temptation the Communists might have had to destroy them.

He was not allowed to contact

a lawyer, nor were his family informed of his whereabouts. Nor,

although interrogated at length

was he offered any explanation.

to do with a broadcast I made on

about every period of his past life,

They hinted it was something

Serious fraud New legislation would be needed

thrown grave doubt on the ability cases of serious fraud. Trials have begun too long after the events to which they relate. Indictments lions of pounds before collapsing or ending in acquittals.

defendants were eventually and make them more manageable.

These include efforts to clarify summaries of events might be disinformed of how the case is develpoints of difference between prosehave to decide. These recommendations are sound and since most legislation, they should be implemented speedily.

to give effect to the Bar Council's proposal to introduce a more specific offence of aimple fraud to replace the catch-all charge of conspiracy to defraud. This would make the nature of charges clearer to jurors by specifying par-ticular acts as fraudulent. It might also encourage more defendants to plead guilty, knowing exactly what they are pleading guilty to; a guilty plea to a conspiracy charge exposes the defendant to unpre-

dictably severe punishment.
Such guilty pless – which save
the courts time and money – might be further encouraged by the wider use of plea hargaining in serious fraod cases. While bargaining over charges goes on informally at present, it could be extended to sentencing. It should also be brought into the open as part of court proceedings under the supervision of the judiciary.

Old Lady's flower power

■ Giles Radice, Labour MP for Chester-le-Street and the man who, as head of research at the General and Municipal Workers Union, awarded Rupert Pennant-Rea his first job as a lowly research assistant, is planning a reunion with his protege.
As deputy chairman of the House

of Commons Treasury and Civil Service committee, he will be summoning the new deputy governor of the Bank of England together with his soon-to-be boss Eddie George, for a grilling in front of the television cameras before the two men take up their appointments in March.

George is in for a hard time. The Treasury committee report is expected unanimously to criticise the Bank of England in its handling

But at least Radice still has a soft spot for Pennant-Rea. "He was very much a child of the 1960s, you know," says be whimsically.

No joking

Lord Hanson needs to get a new joke book. Despite the notable absence of his old chum Lord White, who is stuck in bed with bronchitis, Hanson's polished annual meeting was only marred hy the staleness of some of the

peer's jokes. Take the one about his visit to an old people's home in his native Hnddersfield. The noble Lord was chatting to a "delightful" lady resident and asked her if she knew who ha was.

ask that young lady at the desk she'll tell you."_ Surely, Lord White could have phoned across a few better tokes from his Los Angeles hideaway.

"No," she responded, "but if you

Lucrative deal

■ GJW Government Relations is one of the best political lobbying firms around. It is also one of the canniest when it comes to making Having sold out for £8.5m to a

company headed by Frank Lowe and Sir Tim Bell just before the 1987 stock market crash, the three key figures, Andrew Gifford, Wilf Weeks and Jenny Jager, have bought back their business - oow owned by Interpublic - for next to nothing. Andrew Gifford is terribly discreet about the terms of the buy-back from interpublic. a US advertising agency, save to admit that most of the

consideration is deferred. If GJW does well, so will Interpublic. But given that GJW is three times bigger, and profitable, than it was when Gifford and his pals last sold it, they seem to have got a bargain. It also means that they will be able to compete bead

OBSERVER



You should have seen him before there was a sharp increase in business confidence'

on with Sir Tim Bell's outfit without having to bother about the conflicts of interest which forced them to sit on the sidelines during Hanson's stalking of ICI, because Sir Tim was working for the opposition.

Lost spark

■ The final showdown between British Airways and Richard Branson's Virgin Atlantic is in danger of degenerating into a farce. The only information of substance to leak out of Monday's peace-making pow-wow between

Virgin's Richard Branson and BA's Sir Colin Marshall was that the two big birds had drunk "lots of cups of tea" and feit a "great deal warmer" towards each other than they did a few weeks ago.

Perhaps events have moved on. supposed to have rolled by now? To date, the only casualties are an ontside pr flunky and The Sun's chief leader writer for the last 14 years — 63-year-old Roland Spark. The latter committed an unthinkable crime. He disassociated himself from a Sun leader attacking Britisb Airways's dirty tricks.

Spark thinks that BA's 75-year-old chairman Lord King has been "kicked around long enough" and wrote a letter of sympathy after a particularly vicious Sun attack. When Sun editor Kelvin MacKenzie learned about it, he sacked him.

If only the BA board were as ruthless. But then they might not be allowed to get away with it.

Royal reception

Mohammed Ben Madani, editor of the Maghreb Review, is not best pleased with the Moroccan authorities.

Returning to his native land on January 3 to see his ailing mother. after 25 years' self-imposed exile in London, Ben Madani was subjected to a less than rapturous welcome. To whit, be was detained at the pleasure of the Casablancan police for four long days.

the BBC World Service, about Moroccan foreign policy and the nomination of a Moroccan ambassador to Algiers," he said yesterday, safe bome in Bloomshury. "It was part of a series by Patrick Keatley on the importance of monarchs.

Sharing with six other people a cell just three metres square (and making do on a loaf of bread a day between four), he was eventually released without charge, and still without explanation. Morocco's ambassador in London,

Khalil Haddaoui, is looking into the matter.

Terminal

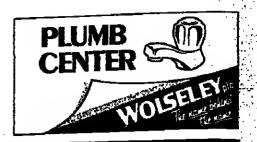
■ As the government, the Labour party and the BMA debate whether or not – the National Health Service faces a cash crisis and terminal decline, the Institute of Health Service Management at least appears to have made up its mind. The cover article in the current

issue of the institute's magazine, Health Services Management, is devoted to detailed discussion about wbether Britain's health bosses are better off opting for redundancy or early retirement.



FINANCIAL TIMES

Wednesday January 27 1993



Tudjman offers troop withdrawal ■ France sends task force to Adriatic

Croat forces press on in Krajina

By Laura Silber in Belgrade

CROAT forces yesterday pressed forward in their drive to secure control of strategic Serh-held territory in Croatia in spite of a reprimand from the United Nations Security Council.

However, President Franjo Tudjman of Croatia offered to withdraw his army if Serb militia handed over heavy artillery seized from UN-supervised arms depots in Croatia's four UN-monitored zooes. Croatiao radio quoted Mr Tudjman as saying: "We must install civilian power and normalise life in the region."

A UN official cited "disturbing reports of unusual Croat troop movements" south of Knin, the centre of the Serh enclave of Krajina, inside Croatia but outside the area of conflict. Kraiina

is the self-proclaimed Serb state which stretches from the Dalmatian hinterland to Croatia's border with Serbia. With the Croat army holding the damaged and vital Maslenica bridge since Monday, Serbs in Belgrade continued to sign up to defend Krajina.

Clasbes between Serb and Croat fighters yesterday appeared confined to the area around the bridge, which joins Croatia's heartland with the southern Dalmatian coast.

Separately. France said it was sending a naval task force to the Adriatic Sea, after two Freoch peacekeepers were killed on Mon-

day, oear the port of Zadar. Western diplomats fear the fighting could spread. At least 10,000 people were killed in 1991 when Serh fighters, backed hy the Yugoslav army, took up arms against Croatian independence. A UN ceasefire last January froze the Serbo-Croat conflict although the Croatian government was increasingly frustrated by Krajina's Serbs who have virtually severed the republic.

The Security Council on Monday condemned Croat attacks on Serb-held territory in the UN zone and demanded that Serbs return weapons to UN control.

 Judy Dempsey adds from Berlin: Mr Klaus Kinkel, Germany's foreign minister, said he hoped any decision hy the Security Council on whether to enforce a no-fly zone over Bosnia-Hercegovina, would not break the ruling coalition. But his remarks, which imply more a warning than a hope, coincided with deepening divisions within the coalition about Germany's participation in

surveillance flights by Nato aircraft if the UN decides to implement the oo-fly zone.

Mr Manfred Worner, the Nato secretary-geoeral, this week warned that any Nato operation could be undermined if German crews did not participate. A German general commands the force which would make surveillance flights and Germans make up as much as a third of the crews manning the flights.

Chancellor Helmut Kohl, the Christian Democratic Union, and the Christian Social Union, its Bavarian sister party, argue that constitutional amendments are not necessary for German partici-pation in the flights, but the Free Democrats disagree and have threatened to quit the coalition.

Report, Page 2

French threaten court action on Hoover

Roberi Taylor in London

THE FRENCH goveromeot yesterday threatened to take Britaio to the European Court over the decision by Hoover to close its vacuum cleaner plant near Dijon and switch productioo

The British government has provided £2.5m in financial assistance to help the Hoover move. Mr Jean-Pierre Soisson, agriculture minister and president of the regional council in Burgundy, of which Dijon is the capital, sald: "We are going to ask the Community to interveoe in this affair." He threatened action at

Mr Pierre Bérégovoy, prime minister, was last night examin-ing the possibility of a formal complaint to the European Commissioo over alleged misuse of EC regional aid by the British government, a French government official said.

Mr Jean Auroux, parliamentary whip for the French ruling Socialist party, urged consumers to boycott Hoover products if the group went ahead.

In Brussels, however, a spokesman for Mr Bruce Millan, the European Commissioner for regional affairs, said Hoover, the US domestic appliance maker, received oo EC aid for its move. Cambuslang, near Glasgow, where production is to be moved, was eligible only for EC small business assistance, he said.

The Scottish Office said the state aid for Hoover was from a discretionary grant scheme operated by the British government within the guidelines and rules set by the European Commission, "As always these guidelines have heen properly applied."

The Scottish Office played an important role in Hoover's decision. Mr Ian Lang, Scottish secre-tary, has been directly involved since the autumn in secret negotiations with Hoover's US parent company Maytag on the transfer.

Mr Lang was pleased the Scot-tish Office had "been able to help in financing the project through regional selective assistance to secure it for Scotland". Hoover announced the move from Dijon to Cambuslang on Monday, citing its wish to curb production costs and group European production on one site. Closure would lead to the loss of 600 jobs. Workers yes-terday occupied the Dijon plant

The French outburst is a rare attempt at intervention in foreign investors' affairs from an otherwise economically liberal-minded government. However, job losses in the public and private sector have become an increasing worry for Mr Bérégovoy as unemployment edges near 3m in the run-up to the March parliameotary election in which the Socialists are

Wessex Water

Yesterday's rights issue from Wessex Water is a reminder that priva-tised utilities are keen to broaden their borizons. As one of the tiddlers of the water sector, Wessex has more reason than most to escape the yoke of its regulated husiness. But the impulse is hardly unique; asking sharebolders to fund non-core expansion with risk capital is the kind of strategy that pleases regulators. The market might reasonably wonder whether rights issues from other utili-

Short cut to growth

58 68 78

ties are on the way. With the sector

still oot far below its high relative to the market - and the regulatory review of price limits due in 1994 -

Wessex is right to see a window of

opportunity to raise fresh equity. How-

ever huying into a growth business

like waste management with the lowly

rating of a utility poses a risk. Even

allowing for cost savings and some

cyclical recovery in land-fill prices, Wessex will have to work to justify

yesterday's acquisition price. Without

the benefit of cheap convertible fund-

ing put up hy Waste Management

International, the deal would look uncomfortably dilutive.

With a relatively small core busi-

ness and an ambitious partner in

WMI, Wessex has at least a fighting.

chance of establishing some creden-

tials as a growth stock. Its bigger

rivals might be better advised to stick

THE LEX COLUMN

FT-SE Index: 2835.7 (+63.8) The govarnment's decision to cut rates is a surprise only as regards its timing. By acting yesterday it imposed large losses on gilt-edged market-mak-Real cost of equity capital ers who were short ahead of tomorrow's auction. Its disregard for a group whose co-operation is needed in sales of up to fibn a week in the coming financial year adds to the sense that the cut was a matter of political urgency after last week's unemployment data. If the restoration of growth is thereby confirmed as the top policy priority, the markets must expect rates to fall further. The March

reduce the PSBR. Of course, higher growth would reduce the horrowing requirement over time. But it has also looked for some time as though lower short-term rates - and hy implication a lower exchange rate which will eventually help attract overseas money - will also be needed to help finance it. One task for the authorities has thus been to engineer a steeper yield curve to encourage investors to switch out of cash. Even after yesterday's rate cut the difference between three month and 10 year mooey is still only 2.6 percentage points in the UK compared with 3.4 in the US.

hudget may also pay only lip service to fiscal rectitude and the need to

Ultimately the shape of the curve will probably matter more to PSBR funding than will any lingering offence felt by market-makers, Assuming that a steeper curve is part of the strategy, the temptation to allow sales of gilts to banks to count as PSBR funding becomes hard to resist, Banks have been reluctant hoyers of gilts so far, but would become less so as the curve steepened. Even so, a speciallytailored instrument might be required. An ultra-short, two year gilt would fit the hill. It would suit the hanks - and allow the authorities to argue that any relaxation of their funding rules would be limited in time.

Euro Disney

Despite the celebrated arrival of the European market, investors should perhaps be wary of companies with names prefixed by "Euro". First came Eurotunnel, now Euro Disney - businesses with high-flown ambitions, grand financing needs and unfathomable investment prospects. Euro Disney's news yesterday of

poor attendance figures and a FFr492m first-quarter net loss was considerably worse than forecast. A profit is unlikely until at least 1995. The cost-cutting programme and marketing campaign may confound the worst sceptics, but even if successful, the immediate benefits to ordinary shareholders are uncertain. Any uplift is likely to be sapped by Walt Disney's management fees and royalties. This could cause financing problems for phase two of the project, especially since the stagnant French property market will prevent the easy realisation of development profits. Shareholders who have seen their shares fall well below the offer price are unlikely to stump up fresh funds. But, barringa turnround, Walt Disney may have to forego some of its fees.

Change sough

Company

Cost of capital

it seems that companies seeking fresh equity finance this year will be paying a very high price, at least according to the BZW equity-gilt study. Using a model based on current and projected dividend flows, the study calculates that the cost of equity capital reached a 30 year peak in 1991 and only fell back a little last year. This analysis confirms the widespread view that dividend growth will be heavily constrained; the last time capital cost so much was 1959 and real dividends feil for the next three years. The implication is also that rights issues are currently an expensive form of finance. Under the circumstances companies should try to retain as much of their earnings as possible, rather than pay high dividends and seek external funding. Those with strong cash inflows may be able to expand faster than those relying on outside capital to gear np for economic recovery. The current vogue for recovery stocks may be getting ahead of

As bank lending is also subdued, the bind on companies is tight and there may even be a general shortage of risk capital. However, by relying on the rapid dividend growth of the 1980s for expectations about the future, the model may over-estimate the cost of raising equity. Besides, companies feeling the pinch may not worry about the rate of dividends sharebolders are expecting in future. They may still come for rights issues - if they can sell the underwriters a good story.

The departure of Mr John Akers from the belm of IBM may be a shock, but it is not a revolution. Mr Akers is still expected to pick an insider to succeed him. Further pain may be necessary before the company fully accepts its reduced role in a cost-efficient world where computers are com-

EC budget targets prove elusive

Painful surgery needed as big deficits endanger monetary union plans

By David Marsh, European Editor, in London

BUDGET DEFICIT targets agreed by the EC in 1991 at Maastricht to pave the way to economic and monetary union are proving uncomfortably elusive.

With recession and high real interest rates pushing the targets increasingly out of reach, most EC countries look likely to regis-ter budget deficits this year of more than 4 per cent of gross domestic product, while their overali public debt ratios will

Budget deficits are booming partly as an automatic effect of recession, which reduces tax revenues and increases social security payouts.

Countries such as the Netherlands, Belgium, Denmark and Italy are still trying to cut the structural component of their deficits by making economies in areas like health care and social security.

But three of the four largest EC ecocomies - Germany, France and the UK - appear recently to have switched from fiscal austerity in an attempt to combat reces sion through increasing expendi-

The Maastricht treaty sets out a number of hurdles to allow countries to qualify for Emu towards the end of the century Overall government deht should not exceed 60 per cent of GDP. while annual budget deficits should not be more than 3 per ceot of GDP.

The treaty also sets targets permitting Emu membership only for countries regiatering good performances on inflation and long term interest rates. The treaty could allow Emu

membership for countries which did not precisely achieve the fiscal targets. But Germany has indicated that only those memhers which precisely fulfil the targets would be allowed to join. Ironically, Germany itself is being blamed for a good deal of the overshoot. Increasing German hudget deficits caused hy reunification have been the main reason behind high Bundesbank interest rates - and these have spread recession throughout the

Mr Jean-Paul Betheze, chief economist at Credit Lyonnais in Paris, says: "We are all living in bad times. They have shocks in Germany. And because they are trying to solve this selfishly, we are all bogged down."

How EC members are missing the Maastricht targets 1990 actual (% of GDP) 1993 projections (% of GDP) General govt budget deficit (left scale) General govt budget deficit (right scale)

Greece 18.6% • Portugal • Ireland Maastricht target 100% 120% 140% 20% 40% 60% 80% 40%

General govt debt (bottom scale) General govt debt (bottom scale) Interest rates are falling - but not enough Commercial banks prime rate 10 year benchmark bonds 10% 6%

gets were a bit of a nonsense," he

were laid down at German insis-

teoce. But the country that looks

like missing all of them at the

Mr Hans-Peter Fröhlich, senior

economist at the Cologne-based

Institut der deutschen Wirtschaft

(IdW), the free market research

body, says: "Germany's chances

[of meeting the fiscal targets] are

worse than six months ago."

moment is Germany."

Credit Lyonnais is forecasting French hudget deficit of FFr220bn (\$40.7bn) this year - nearly 3 per cent of GDP - based oo an assumption of 1.2 per ceot

growth in the French economy. However, other ecocomists are gloomier. The UK merchant bank SG Warhurg, forecasting nil growth for the whole of the EC this year, believes the French deficit will ha moch higher at FFr325bn - 4.5 per cent of GDP. Mr George Magnus, interna-

tional economist at Warburg says countries will need "painful fiscal surgery" as well as a return to much higher growth rates. Mr Robin Hubbard, chief economist at Paribas Capital Markets in Loodon, is forecasting a Frencb budget deficit of

FFr270bn this year.

The IdW calculates Germany's overall budget deficit is currently about 5.5 per cent of GDP, including some spending which is not

at present in the consolidated government accounts. Experts at the Organisation for Economic Co-operation and Development in Paris admit that

to a credible Maastricht path "shows that the Maastricht tartheir relatively sanguine forecasts published last month for 1993 hudget deficits have now says. "The Maastricht targets been overtaken hy events.

The forecasts were hased oo assumptions of German 1993 growth of 1.2 per cent, whereas the Bonn economics ministry has oow officially stated it expects zero growth for unified Germany

The Maastricht fiscal targets are designed to be met in 1996 or 1998 as a condition for moving to a single curreccy. Returning to the Maastricht convergence path later this decade is not impossible. But it will require painful fiscal policy changes, combined with a return to much higher EC growth rates than are likely for

rying to so are all bogg	ed (low	1."	msmy, we				ents' inabili	ty t	o st	ick	Developm	ent i	in F	aris	admit that	_		Ų	K tax incre	ases,	Pa	ge 7
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HE SWISS KNOW HING OR T ABOUT MONE

The Swiss have an enviable reputation when it comes to safely looking after their own and other investors money, and investors around the world recognise the benefit of owning investments denominated in Swiss Francs. Between May and December 1992, the Swiss Franc appreciated by 24% against Sterling, 9% against the US\$, and 4% against the D-mark.

Falling interest rates provide excellent opportunities for investment in bonds, and many investors select bonds denominated in Swiss Francs, a hard currency which has historically enjoyed a low exposure to political and economic risk. Now anyone can invest in first class Swiss Franc denominated bonds - by purchasing units in the Swiss investment scheme of B.I.A. Bond Investments AG, Switzerland.

"B.I.A." is a well known Swiss investment company, and its scheme is also recognised by the UK Securities and Investment Board, listed on the Luxembourg Stock Exchange, and authorised in Hong Kong. B.I.A.'s Swiss Franc bond scheme is similar to a unit trust, and investors benefit from any increase in B.I.A.'s Swiss Franc denominated unit prices and from any currency gain that may arise.

B.LA.'s investment advisers are Pictet & Cie, Geneva, one of Switzerland's largest and oldest private hanks. The portfolio of first class Swiss Franc bonds and deposits is conservatively managed to maximise capital growth, and the income is reinvested. The Swiss Franc denominated price of B.I.A.'s anonymous "bearer" certificates is quoted daily in the Financial Times. Each unit now costs about SFr.912 - approximately £430.

Please note that the price of units can go down as well as up, and investors may not get back the amount that they invested. The Sterling value of units will increase or decrease depending on exchange rate mover

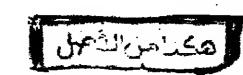


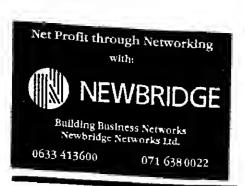
Details are available to investors and advisers from B.L.A or its UK representatives who approved this advertise David Burren, Marketing Director, International Investment Consultants Ltd., 30 Finsbury Square, London EC2A 1SB.

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B.I.A. Bond Investments AG. Switzerland 8 Baarerstrasse, 6301 Zug. Switzerland





FINANCIAL TIMES COMPANIES & MARKETS

Wednesday January 27 1993



ing bureaucracy.
Mr. Akers' plan was to trans-

form the company from a pooder-

ous manufacturing megalith to a loose confederation of lean, fast-

moving business units close to customers and the market, with an emphasis on the repidly grow-

ing software and services sector.
While Mr Akers has his critics,

few of them are offering alterna-

tive strategies. One that has

gained some currency is to break

the company up into its constitu-

IBM's board bas given itself about 90 days to find an individ-

ual with the toughness and flexi-

bility to carry through the trans-

In an unprecedented departure from tradition, the board has said

it will consider candidates from

inside and outside the company.

Clearly, a oew chief executive

from outside IBM's rigid corpo-

rate culture would be at an

advantage in pushing through necessary but unpopular mea-

sures such as involuntary redun-dancy which was prohibited in

It remains uncertain, however, how long Mr Akers will remain chairman of the company, and that could significantly affect the

free rein given an outsider to

Candidates from within IBM

include Mr Robert LaBant, 47, vice-president and geoeral man-

ager of IBM North America, Mr

Ned Lautenhach 48, a senior

executive at IBM World Trade.

Gamblers might like to risk e wager on Mr James Cannavino,

48, who made his name as general manager of personal systems, or Mrs Elleo Hancock,

49, geoeral manager of communi-

Mr LaBant is seen by many as

froot runner. A genial man with

an easy grasp of detail and a forceful style of speech, he is

politically adroit and has the advantage of marketing success

in mid-range systems rather than

Along with Mr Lautenbach, he was one of three senior execu-tives elevated to IBM's main

executive committee last year hy

Mr Akers in a move that many

interpreted as an indicator of the

catioo systems.

mainframes.

IBM's glory days.

INSIDE

Elf to cut investment after 36.7% profit fall

Elt Acquitaine, the French oil group, la scaling back inveatment lhia year after announcing a 36.7 par cant fall in nel profit laat year to FFr6.2bn (\$1.16bn). Mr Loik Le Floch-Prigent, president, said: "Whatever the aconomic cycle, we must do better than in 1992. Ha stressed that the cut would not affect any big projects.

O&Y plan approved

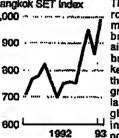
Olympia & York Devalopments ia sat to emarga from bankrulpcy protection on February 1 foljowing creditors' approval of an C\$8.6bn (\$6.7bn) debt-restructuring plan. Page 21

Change sought for timber trade



Daveloping countries will call for timber trade rulas to ba extanded to non-tropical countries at today's meeting in Oulto, Ecuador to negotiate e new timber treety. The 1985 international Tropical Timber Agreament axpiras in 1994, and its fifty signatories have been divided about the form of a new treaty. Page 26

Thai brokers expect more gains Tha Thai atock axchanga



roaa above tha 1,000 mark on Monday, albelt briatly, for tha first tima aince August 1990. Most brokers axpect tha market to continua rising ~ the Thai economy is growing, the government la stable and last year's gloom among local investors has dissipated

93 now that the police are Source: Detautream preparing a case against Mr Song Watcharasriroj, bettar known as Sla Song, who has been accused of share manipulation. Back Paga

End of a chapter for Sears

Over the next 12 months, Sears, Roebuck, the retailing and financial services glant, will close down the division on which the company's for-tunes were lounded. The Sears catalogue — a 1,500-page tome produced twice a year - circulates to 14m households and produces annual sales of \$3.3bn. However, shutting down the catalogue operation staunches annual losses of \$135m-\$175m. Page 21

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Market Statistics

Base lending rates Benchmark Govt bonds
FT-A indices
FT-A world stidices 98ck P. FT fixed interest indices
FT/ISMA ini bond svc Financial futures
Foreign exchanges London recent issues
London recein issues

London share service Lifte equity options London tradit. options Managed lund service Money markets New int. bond issues World commodity prices World stock mkt indices

Companies in this i	ssue
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Apax Asde Avesta Shetfield BenkAmerica Barclays Bank Boerna Bouygues Cariton Co Calerpiller Chevron Compaq Computer Cranbrook Electronic Dal Dale Electric Eccleeiastical Ins

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Stora plunges into the red with SKr1.4bn loss

By Christopher Brown-Humes tn Stockholm

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STORA, Europe's biggest pulp and paper group, has announced a preliminary loss of SKr1.4bn (\$190m) for 1992, worse than earlier expected and a sharp turn-round from last year's SKrl.lbo

It blamed the performance on excess capacity, lower prices for key products, a slowdown in Europe and the weak dollar. The group says an operating

loss of SKr900m was aggravated by SKr800m in extraordinary costs to cover further restructuring measures. Offsetting this were SKr300m in capital gains following the disposal of a power distribution unit and a packaging company in Thailand.

Prices fell for most products in the paper and cartonboard sectors during 1992 although deliveries to European markets rose 2 per cent. The figures indicate the group

incurred an operating loss of more than SKr500m in the final four months, following the SKr380m loss incurred in the first eight months. Analysts believe the group may now cut its dividend, which was SKr13 for 1991. when it announces its definitive 1992 figures in March.

Stora did not give a 1993 profit forecast, but indicated that indus-

try conditions remained difficult. Although the group is likely to return to the black following the Novembar devaluation of the Swedisb krona, continuing overcapacity, depressed prices, and a downturn in the key German market will offset much of the

"It is expected that husiness conditions in North America will improve during 1993, while it seems that Europe will become weaker as a result of declining growth in Germany," Stora said.

"The strong dollar exchange rate reduces competition from North America, while simults. neously facilitating exports to the US and Asia," it added.

The group said it would benefit from devaluation, with net exports of some SKr12bn from Sweden. However, it noted that Germany was its most important market and bedging programmes meant it would only start to feel the effect of the currency change in March. The group said it cut costs by SKr1.7hn last year, and will produce savings of SKr2.4bn on a rolling 12-month basis.

It expects further savings of SKr1bn a year in 1993 and 1994. by cutting staff numbers by a further 2,500 employees in Swe-den and abroad. This process will cut staff numbers to below 37,000. compared with 46,000 in early

Euro Disney loses FFr492m after visitor shortfall

By Alice Rawsthorn in Paris

EURO DISNEY, which has been plagued by problems since the opening of its EuroDisneyland theme park outside Paris last spring, yesterday disclosed that It incurred a net loss of FFr492m (\$92.4m) in the first quarter of the current financial year.

The results, announced little more than a week after the resignation of Mr Robert Fitzpatrick as chairman, were worse tban analysts expected and confirmed fears that Euro Disney will make a sizeable loss this year. The company's shares rose FF12.70 to FFr67.20 yesterday.

Euro Disney had budgeted for a seasonal fall in attendance at EuroDisneyland during the first quarter, which covers the months from October to December. But the actual number of visi-

tors is believed to have been even lower than its original estimates. in spite of a busy Christmas

The shortfall also affected revenue from merchandise sales and hotels, one of which has been closed since the autumn. As a result overall revenue reached FFr944m during the quarter.

Although Euro Disney refuses to give specific figures, it has admitted that the total number of visitors for the first year will be below its original 11m target. Ms

Rebecca Winnington-Ingram, lei-sure analyst at Morgan Stanley in London, said the company would be "hard pushed to reach 10m". The problems posed by the shortfall in attendance have been aggravated by the postponement of Euro Disney's plans for devel-oping land around the park because of the weakness of th French property market.

The company bad originally hoped to raise capital from property sales to reduce its debt. It is now trying to cut costs, mainly by attrition and by reorganising its catering and merchandising operations. However analysts are still pessimistic about its pros-

Ms Winnington-Ingram forecasts a loss of pre-tax loss of FFr902m this year, against FFr339m last year, when the park was open for five months.

 Walt Disney posted unexpectedly strong first-quarter results in spite of Euro Disney's poor performance. Net income for the three months to December 31 rose 25 per cent to \$260.3m, or 48 ceots a ahare, from \$208.1m, or 39 cents, a year earlier. Disney lost \$43m from its share of Euro Disney's loss, which was partially offset by royalties.

Disney increased its quarterly dividend to 6.25 cents a share from 5.25. Lex, Page 18

American Express shares fall as Robinson stays

By Alan Friedman in New York

THE share price of American Express, the US travel and financial services group, fell sharply yesterday as Wall Street reacted with displeasure to the news that Mr James Rohinson had managed both to salvage his job as chairman and to have himself named chairman and chief executive of Shearson Lehman, the troubled investment bank and brokerage subsidiary.

Mr Rohinson has been harshly criticised by Wall Street analysts for credit losses, lower profits and pressure on the company's share price. In early trading yesterday the price dropped by \$21/4 to \$231/2, more than 8 per cent. before recovering to \$23%.

Reports of serious boardroom conflict had led investors to believe that Mr Robinson, who announced plans to step down as chief executive last month, would sever all ties to American Express. instead the company made a surprise announcement on Monday that Mr Robinson would stay on as chairman and that he would take over from Mr Howard Clark as chairman and

812

chief executive of American Express's Sbearson Lehman banking and brokerage subsidiary. Mr Harvey Golub, the 53year-old president of American Express, was named to take over as group chief executive. "Most people would have pre-

ferred a cleaner management break. Mr Robinson is obviously successful as a boardroom politician," said Mr James Hanbury, an analyst at Wertheim Schroder. the New York investment bank. Analysts were equally disap-

pointed at losses reported for 1992 by Shearson, as well as by the near halving of American Express group net profits for 1992, to \$436m. Mr Hanbury said it was "incomprehensible" that Shearson did not make money before taking special charges. He said Mr Robinson clearly had "a lot of work to do" at Shearson.

Mr Golub is believed to have told analysts that Mr Robinson would now report to him from Sbearson. But several analysts said this could be complicated as Mr Rohinson would still be nominally senior to Mr Golub as group

Background, Page 22

Big Blue is a prisoner of its history, explains Alan Cane

R John Akers, whose announcement of his impending resignation as chief executive of International Business Machines yesterday shocked the business world, bad hoped to lead the world's largest computer manufacturer through the \$100bn (£65.7bn) annual revenues barrier.

annual revenues barrier. Instead, he has written a less exalted page in husiness history. Mr Akers, 58, is the first IBM chief executive to leave his post before the statutory retirement age of 60 end the first to go because of the company's deteriorating performance.

His resignation after an eightyear-tenure is the most dramatic evidence that IBM is serious about solving the problems that have reduced it to a shadow of its former credibility and influence. It is all the more sbocking because only two months ago Mr Akers' position seemed secure, when he claimed to enjoy the unanimous support of

the IBM board. Last week, however, IBM announced the greatest annual loss - \$4.9bn - in US business history, giving potent ammunition to sbareholders and critics on Wall Street. It was the computer giant's second year of losses in succession, with no snggestion that successive waves of expen-sive restructuring initiated by Mr Akers would lead to improved

In December, he had already announced that 25,000 jobs would go and that factories would close

in 1993 at a cost of \$6bn.

Yesterday, the board cut the quarterly dividend from \$1.54 to \$0.54, and Mr Akers' fate was sealed, Wall Street responded enthuslastically to the news: "The investment community was looking for a change in manage-ment," said one broker. "They are looking for someone who can cut costs quickly. I think it is a very favourable move for the Although many wondered bow

long Mr Akers could resist the pressure for his departure, his resignation was unexpected. That was chiefly hecanse of his publicly expressed determination to oversee the company's recovery and the lack of any alternative stratagem that could return IBM to profitability more rapidly.
I do not know bow to put

somebody in who could do better from inside or outside the com-Mr James Burke, former head of Johnson & Johnson and one of four outside directors on the IBM board, said last year. Mr Burke chairs the committee that will select Mr Akers' succes-

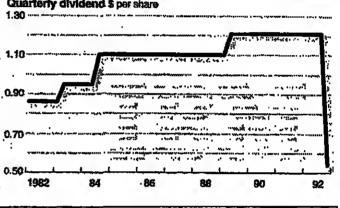
Increasingly, observers have detected signs of desperation at IBM's Armonk, New York State, headquarters. Last month Mr Akers recalled two former vice-chairmen, Mr Paul Rizzo and Mr

Akers' departure marks desperate battle for change

Akers: legacy and potential successors



Net income \$bri Quarterly dividend \$ per share



While Mr Akers has his critics, few of them offer alternatives. One is to break the company up into its constituent businesses.

help the company throngo the crisis.

Now Mr Rizzo, who retired from IBM in 1987, is replacing Mr Frank Metz, who is also leaving before retirement age, as chief financial officer.

Kaspar Cassani, both retired, to responsibility of his predecessors, Mr Frank Carv and Opel, as his own.

IBM is a prisoner of its history. tied to areas of the computer market that are neither the fastest growing nor the most technologically interesting. Mainframe computers, a sector IBM domi-Mr Akers, a former Navy pilot

who combines a brusque husinates and on which it used to ness exterior with considerable make buge profits, are in decline. personal charm, is shouldering The company is the market the blame for difficulties that leader in personal computers, but the slim profit margins there are analysts believe are as much the

likely succession. Mr Lautenbach is a member of

an IBM clan. His brother Terry recently retired as number four in the management hierarchy and two other brothers are IBM Acknowledged as intellectually

tough, Mr Lautenbach has nelther Mr LaBant's easy speech nor smooth manner.

At 55, the third oew member, Mr Patrick Toole, is seen as too old to be a contender. His overseeing of the company's mainframe operations may not bode well for his chances

WMI to lift Ukrainian **UK** water stake in NFC deal

By Angua Foster to London

WESSEX Waste Manegement, the joint venture between Waste Management International of the US and Wessex Water, is paying £113m (\$173m) for the waste division of transport and logis-tics specialist NPC.

Wessex Water is raising £144.5m via a rights issue and other funding to pay for its share of the purchase, and leave £88m for future acquisitions.

As part of the deal, Waste

Management will lift its stake in Wessex Water from 14.9 per cent to 20 per cent, with options to raise its holding further to 23 per cent from 1995. WWM, which was set np in

1991, will become one of the top five waste specialists in the UK with annual turnover of more than £70m. Mr Hood said the extra money

raised could be used to buy smaller, add-on companies in areas where WWM was weak, or to buy large waste companies "when the price was right". WWM has recently looked at Econowaste, part of Tarmac, but it is believed the asking price of abont £100m was too high.

An original standstill arrange ment preventing WMI lifting its stake in Wessex above 20 per cent before 1998 has now been amended to 25 per cent. Wessex is raising £82.8m

through the rights issue, which is the first launched by a UK water company since privatisation in 1989. The one-for-six issue, which is fully underwritten by SG Warburg, is priced at 480p, a 15 per cent discount to the theoretical ex-rights price of 563p. Wessex's shares closed

Lex, Page 18; Details, Page 24

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INTERNATIONAL COMPANIES AND FINANCE

Elf investment cut as profits tumble 36.7%

By David Buchan in Parla

ELF ACQUITAINE, the French oil group, is scaling back investment this year as "policy of prudence," after announcing a 36.7 per cent fall in net profit last year to FFr6.2bn (\$1.16bn) from FFr9.8bn in 1991.

Mr Loik Le Floch-Prigent, president, said capital expenditure would be cut to between FFr26bn and FFr27bn this from FFr29hn in 1992 and oil and gas exploration outlays would be reduced to FFr4.2hn from FFr4.7hn over the same period. But be stressed this would not hit any big projects.

cycle, we must do better than in 1992," he said. "I have taken measures to ensure that." Last year, the group generated a cash-flow of FFr23.5hn, compared with FFr26.4bn in 1991.

The drop in net profits which Elf had clearly signalled last month, was the result of "a rare combination of unfortunate developments and sharp deterioration of margins" in a number of sectors, the Elf pres-

In their belief in an immi nent economic upturn, European refiners have brought some plants back into operation and have halved their refining margin to an average of less than \$3 a barrel.

Petrochemical investments planned in the late 1980s came on stream last year, while French farmers, in the uncertaintles caused by EC farm reform and the Gatt trade negotiations, hy the end of 1992 bad bought half the amount of fertiliser they had purchased a year earlier. However, Elf's speciality chemicals had done well, especially in the US, Mr Le Floch-Prigent said.

He said he had built tha group's 1998 hudget around an assumed oil price of FFr105 (\$19) a barrel. But he would not exclude a drop to \$13 to \$14 a barrel, because Opec counties were over-producing.

The slowdown in investments reflected not only Elf's "prudence" but also the desires of some of its partners who were experiencing similar diffi-culties, Mr Le Floch-Prigent

Airtours steps up battle for Owners Abroad

By Richard Gourlay in London

AIRTOURS, the UK holiday company, yesterday stepped up its campaign to show that the Industry would remain "highly competitive" if its hostile hid for rival tour group, Owners

In a letter to the Consumers' Association, an independent watchdog, Mr David Crossland, Airtours chairman, described as "grotesque" the suggestion that it would combine with Thomson, the market leader, to create a duopoly. A copy of the letter is being sent to the Office of Fair Trading which was last week asked by the Consumers' Association to recommend a referral to the Monopolles and Mergers Com-

Airtours is expected to explain its case to MPs, pressure groups and the OFT before the Department of Trade and Industry decides whether

to refer the bid next month. In its letter, Airtours accused the Consumers' Association of distorting statistics. Its claim that a combined Airtours and Owners Ahroad would have a 34 per cent market share, ahead of Thomson, was wrongly based on extrapolating November's figures for

summer bookings. Airtours said all the evidence showed there was intense price and other competition" in the market and that there bad been no fundamental changes in the industry since Thomson took over Hori-

Bouygues advances by 7% to FFr680m

By Alice Rawsthorn in Paris

BOUYGUES, the French construction group, saw its net profits rise by 7 per cent to FFr680m (\$127.7m) in 1992 from FFr635m in 1991, accordng to provisional figures published yesterday.

The company, which last month won a PFr530m contract in Hong Kong to haild a new football stadium and new headquarters for the Jockey Clnh, has not allowed for possible provisions on its losses on the Channel tunnel

project. Bouygnes, one of the largest construction contractors on the Channel tunnel, has been in dispute with Eurotunnel, the tunnel operator, over payment for its work on the project. In 1991, it made a provi-sion of FFr123m for its share of the losses on the scheme.

The group, like other construction companies, has been affected by the singgish state of the international building and property markets. Its overall sales fell by 4.4 per cent from FFr64.3bn in 1991 to FFr61.5hn last year.

Mr Martin Bouygues, chairman, has been rationalising the group in an attempt to withstand the competitive state of the construction sec-

Wallenberg back at SE Banken

SKANDANAVISKA Enskilda Banken, Sweden's biggest commercial hank, yesterday said Mr Jacob Wallenberg would be rejoining it to act as an adviser on business development, writes Christopher Brown-Humes in Stockholm.

Mr Wallenberg will be leaving his post as deputy managing director of Investor, the key Wallenherg sphere com-

He first joined SE Banken in 1984 and was responsible for North American and west European operations when be moved to Investor three years

Mercedes-Benz slaughters a sacred cow

Kevin Done analyses the car manufacturer's decision to adopt a new pricing policy

one of the world's most prestigious and tradition-laden carmakers, has taken its time to wake up to the daunting dimensions of the challenges it faces in the rapidly-changing world car market of the 1990s.

But the Mercedes juggernaut is finally rolling. It arrived publicly at the starting line yesterday with an agenda for change which will astonish the rest of the world car industry. With a breathtaking abandonmeet of its traditional air of arrogance, the company set out a strategy for change aimed at transforming Its fortunes and position in the world car mar-

ket by the end of the decade. The bearer of the dramatic tidings was Mr Helmut Werner, the 56-year-old former tyre industry executive who takes over officially as Mercedes-Benz chief executive on May 27 from the long-serving Mr Wer-ner Niefer. He joined Daimler-Benz in 1987 from Continental, the tyremaker.

Mr Werner, a potential candidate for the chairmanship of Daimler-Benz when Mr Edzard Reuter retires in the mid-1990s, revealed that the new Mercedes-Benz management team was now ready to challenge virtutenets of one of the world's most exclusive carmakers. There are to be no more sacred cows in Stuttgart. The company has accepted that radical changes in the world car market mean that Mercedes-Benz will no looger be able to demand premium prices for its products based on an image of effortless superiority and a

conteot of the ultimate in auto-

motive engineering.

With a disarming frankness and a devastating attack on Mercedes-Benz's most recent past - Mr Werner admitted that if the company were to continue to "over-engineer" its products it would be "priced-out" of its markets. In order to avoid this "trap" the company has decided to turn on its head its whole product development strategy.

Instead of developing the ultimate car and then charging a correspondingly sky-high price as in the past, Mercedes-Benz is taking the dramatic and radical step of moving to "target pricing". It will decide what the customer is willing to pay in a particular product category - priced against its com-petitors - it will add its profit margin and then the real work will hegin to cost every part

ERCEDES BENZ, ally all of the most dearly-held and component to hring in the vehicle at the target price.

Such an approach is not entirely new. Chrysler has begun to use it to great effect to fuel its renaissance in the US, but at Mercedes-Benz this is the stuff of revolution. At the same time Mercedes-Benz is aiming to transform its range of product offerings hy the eod of the decade, changing from being "a car manufacturer with a long tradition in the luxury class" to become an "exclusive full-line manufacturer offering high quality vehicles in all segments of the

market." Mr Werner disclosed that Mercedes would add to its present three car ranges during the 1990s with a small "city car," possibly with electric propulsion as one variant, a "peol carrier" in the mode of the Renault Espace, and a modern four-wheel drive leisure/utility

he people carrier, or multi-purpose vehicle, is closest to the market and would be launched by late 1994 or early 1995, said Mr Werner. The vehicle, code-named To, will be built in Vitoria in Spain. The company is plan-ning to invest DM356m (\$226m) in Spain, and the capacity of the plant will be expanded from 28,000 vehicles a year at present to around 60,000.

The new vehicle will be produced in two variants, as a passenger-carrying MPV and as a light commercial vehicle to replace the present MB-100 van. Mercedes is thus joining the fight in what promises to become one of the most fiercely contested segments of the European car market in the second half of the 1990s. Fiat and Peugeot are developing a plant for a rival vehicle in northern France, while Ford and Volkswagen are co-operating on a similar vehicle to be built at a jointly-owned plant in Portugal.

Mr Werner said that Mercedes-Benz's new direction was being forced by a conviction that "radical changes in the structure of the car market had necessitated the strategic reorientation of the company." According to Mr Wernsr, "the traditional vertical market structure defined by engine size is increasingly giving way to a horizontal market structure. "Under the influence of factors such as stricter traffic and environmental requirements and a growing subjective component in vehicle use,

the division of the market into luxury class, medium class and small cars is becoming less and less meaningful."

7 ith a proliferation of niche vehicles such as MPVs. off-road vehicles and roadsters, it was body shapes and forms of propulsion that were becoming the more important distinguishing features, rather than engine size and performance Mercedes-Benz has to gear itself to a future market structured primarily around a diversity in vehicle concepts rather than around engine prestige value." he said.

As car huyers forsake the conspicuous consumption of the 1980s and place more stress on a vehicle's functional use than on its role as a status symbol, Mercedes is also beginning to investigate radical new ideas of "car ownership" and of selling cars.

By the late 1990s, Mr Werner suggested that personal car . leasing programmes could be available, where the customer might have available several different vehicles during the . year. The brave new world is not going to be won without . pain and dislocation, however.

Daf delays announcement of recovery programme

By Ronald van de Krot

PLANS hy Daf, the Dutch truck maker, to unveil a far-reaching recovery programme in association with its bankers and the Dutch and Belgian authorities were delayed yesterday.

The company, which was due to announce plans yester-

day afternoon for securing its future, postponed a press conference, saying "inconsistencies" had arisen in proposals put forward during discussions between Daf's management, a banking consortium led by ABN Amro of the Netherlands. Belgium's Flemish regional government and the Dutch government. "We hope that a decision will

be taken this evening, but we

Henk Momber, Dal's communi-cations director, said last The long-awaited recovery plan is forecast to include

can give no guarantees." Mr

details of fresh financing for the loss-making company, including a possible decision by the Dutch state to take a staka in Daf to encourage the banks to continue providing Mr Momber declined to com-

ment on reports that a deal had been beld up by a failure to reach agreement with the Flemish authorities. Daf, which has major manufacturing operations in the Netherlands and Britain, also makes truck cabs and axles in Belgium and is counting on the Flemish authorities to agree to government-backed loans.

Sales at Nestlé move ahead 8%

By Ian Rodger in Zurich

NESTLE, the world's largest food group, said its consolidated sales grew 8 per cent in 1992 to SFr54.5bn (\$37.78bn), broadly in line with a forecast made in November. The group said the increase

in sales volume, excluding the impact of acquisitions and disposals, was 3.3 per cent, compared with the 4 per cent rise in the previous year. The decline was mainly due

to a combination of recession and price increases in Brazil. The sales figures include a substantial contribution from Source Perrier, consolidated since July 1. Up to the end of October, Perrier added SFr800m to sales.

The group will publish its profit and dividend proposal on March 24.

TOKYO TRUST S.A.

The Directors held their final meeting in Geneva on 15th January 1993, at

which resolutions were passed to take all steps necessary to pay the Final Close-down payment of US\$0.56 per share to those shareholders who had

Close-down payment on 28th September 1992, and then to formalise the dissolution of the Company.

The Directors have therefore instruct the paying agents to make a payment on 15th January 1993 of US\$0.56

Holders of Registered shares who have already returned their share certificates to the Company Secretar at B.P. 257, 19 ave. d'Ostrodo, MC

in the paying agents, Singer & Friedlander Ltd., 21 New Street, Bishopsgate, London EC2M 4HR, will be paid amontatically. Those shareholders who have not yet return

their certificates to the above address should now do so in order in receive the Close-down payments.

Rolders of shares registered in the name of Sinjut Nominees Limited

continues to the paying agents. Singer & Priodiander Ltd., 21 New Street, Bishopsgate, London EC2M 4HR, will be paid automatically. Those

starcholders who beve not yet returned

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their certificates to the above address should now do so in order to receive the Close-down payments. M.R. Chartton, President (Enquiries: Tel. (33) 93 25 76 811

15th January 1993

MONACO

who have already returned their

GROOS MONACO CEDEX will be pain suromatically. Those shareholders who

Porsche sees job cuts and further fall in sales

By Christopher Parkes

PORSCHE faces another bleak year of falling sales and profits, short-time working and job cuts before it breaks even, possibly in 1993-94, Mr Wendelin Wiedeking, the sports car maker's chief executive, said yesterday.

Losses in the first half of the current year, to January 31, are expected to total about DM120m (\$75.4m) on sales of

just DM800m, he said. Full-year results would be worse than in 1991-92, but be warned against extrapolating from the interim figures since the sports car industry's spring and summer peak sales season

had yet to begin. In 1991-92, Porsche lost

DM66m on turnover down 13.5 per cent st DM2.7bn. Some 80 ... per cent of the decline was incurred in Anglo-American markets, he said. Production this year would

be cut by between 2,000 and 4,000 cars, he added. The group will make a maximum of 17,000 vehicles, compared with 19,000 in the year to end-July, 1992.

Production will be shut for a further 26 days by the end of July after 60 days' short-time in the first half. Joh cuts will reduce the

workforce, which stood at 8,430 people at the end of the last financial year to about 6,400 hy December, 1993.

Models would focus on two lines: one in the DM70.000-DM80.000 range and one in the upper price segment.

BANK OF CREDIT AND COMMERCE INTERNATIONAL SA IN LIQUIDATION

NOTICE OF MEETING OF THE CREDITORS

A meeting of creditors of Bank of Credit and Commerce International SA has been summoned by the Liquidators, appointed in England by the Secretary of State, under Section 141 of the insolvency Act 1986 for the purpose of determining whether a Liquidation Committee should be established and, it it is so determined, of establishing it. The meeting will be held on: THURSDAY 27 MAY 1993 at 2.30pm at WEMBLEY ARENA, LONDON HAS DDW, UNITED KINGDOM.

Those creditors wishing to attend the meeting, either in person or to be represented by a proxy, are required to complete the attached coupon and return it to P.O. BOX 800, 100 LEADENHALL STREET, LONDON EC3A 3AD, UNITED KINGDOM. THE COUPON BELOW MUST BE RETURNED BY WEDNESDAY 17 MARCH 1993. Nominations to election to the Liquidation Committee should be made by application to the Liquidators. Nominations can only

be accepted for creditors who have todged a Proof of Debt that has not been disaflowed ALL NOMINATIONS MUST BE REGISTERED WITH THE LIQUIDATORS BY WEDNESDAY 17 MARCH 1993. A list of nominations for Liquidation Committee members will be available from the Liquidators from 15 April 1993.

The Liquidators will send entry cards, prior to the meeting, to all creditors who have returned intention to attend coupons and are entitled to vote. It will not be possible to vote at the meeting if you have not been issued with an entry card

HELPLINE 071 283 8566

INTENTION TO ATTEND THE MEETING OF THE CREDITORS OF BCCI SA Please tick box to indicate whether you will be attending in person or will be represented by a Proxy. I will be attending IN PERSON . I will be represented by Proxy and request A FDRMAL PROXY FDRM. ___ Account details:

Branch. "If Other Creditor please state Ret. No. __

'Please specify ALL dabit and credit accounts on an additional sheet it necessary

Bank of Montreal US\$250,000,000 Floating rate debentures. series t0, due 1998

Interest rate for the period 27 January 1993 to 27 July 1993 has been fixed at 3.4875% per annum. The amount payable on 27 July 1993 will be US\$175.34 against coupon No.14. 225,000 Floor

Certificates due 1998 The differential interest rate for the above payment period has been fixed at 2.5625% per annum. Interest pavable on 27 July 1993 per US\$1,000 note will amount to US\$12.88. Agent: Morgan Guaranty

Trust Company JPMorgan

The Republic of Panama U.S. \$50,000,000 Floating Rate Serial

Notes due 1991 For the six months 27th January, 1993 to 27th July, 1993 provisions of the Notes.

In accordance with tha nouce is hereby given that the rate of interest has been fixed at 7 per cent, per annum, and that the interest accrued on the outstanding unpaid principal to 27th July, 1993

will be U.S. \$175.97. The Industrial Bank of Japan, Limited Agent Bank

The Prudential Insurance Company of America U.S. \$500,000,000

Collateralized Mortgage Obligations Series 1986-1

For the period 25th January, 1993 to 25th February, 1993 the Bonds will carry an Interest Rate of 3.6375% per annum with an Interest Amount of U.S. \$30.48 per U.S. \$50,000 (the original Principal Amount) Bond, payable on 25th February, 1993. The Principal Amount of the Bonds outstanding is expected to be 19.459001182% the original Principal Amount of the Bonds, or U.S. \$9,729.50 per Bond until the Seventy-Fourth Payment Date.

Bankers Trust Company, London

Agent Bank



Objective analysis & strategies for the professional investor. Trend Analysis Ltd Figures House, 32 South Winthester, Hants 5023 55H, Fax 01

(Amm 17.5%) 14.00 17.5% 17.00 17.5% 17.00 17.0

serest Rate 3.6875% p.m. Interes Period January 27, 1983 to July 27, 1983. Interest Psyable per US\$100,000 Note US\$1,853.99. January 27, 1953, London By Ceberk, N.A., Rouse Serv

USD 160,000,000 KANSALLIS-OSAKE-PANKKI Subordinated Floating Rate Notes due July 1997 Interest Pate 3.5625% p. a. Interest Period January 26,1993 April 26, 1993

Interest Amount due on April 26, 1993 per USD 10,000 USD 89,08 USD 250,000 USD 2,226.56

BANQUE GENERALE DU LUXEMBOURG Agent Bank

8

ALLIANCE - LEICESTER Alliance & Leicester Building Society £112,000,000 Subordinated Floating Rate Notes due 1998

For the three months 26th January, 1993 to 26th April, 1993 the Notes will carry an Interest rate of 7.55625% per annum with an interest amount of £9,315.92 per £500,000 Note, payable on 26th April, 1993.

Bankers Trust Company, London Agent San

TENDER NOTICE **UK GOVERNMENT ECU TREASURY NOTES**

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 500 million nominal of UK Government ECU Treasury Notes, for tendar on a bid-yield basis on Tuesday, 2 February 1993.

2. The ECU 500 million of Notes to be issued by tender will he dated 9 February 1993 and will mature on 22 January 1998.

23 January 1996.
3 Notes will bear an annual coupon payable on 23 January, starting on 23 January 1994. Payment for Notes allotted in the tendar will be due on 9 Fabruary 1993. The first coupon will run from 9 February 1993 to

23 January 1994, and will thus be for 344/360 of a full 4. All tenders must be made on the printed application lorms available on requasi Irom the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England. Securities Office, Threadneadle Street, London not later than 10.30 a.m., London time, on 2 Fahruary 1993.

5. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

6. Tenders must be made on a yield basis (calculated on the basis of a month of 30 days and a year of 360 days) rounded to two decimal places. Each application form must state the yield bid and the amount tendered Notification will be despetched on the day of the

7. Notification will be despetched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Notes in global form to their account with Euroclaar or CEDEL. Notes will be credited in the relevant systems against payment. For applicants who have requested definitive Notes, Notes will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on 9 February 1993 provided cleared funds have been credited to the Bank of England's ECU Treasury Notes Account No. 59045828 with Loyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lana, London SE1 Box 19, Hays Lane House, 1 Hays Lana, London SE1 2HA. Definitive Notas will be available in amounts of ECU 1,000, ECU 10,000, ECU 100,000, and ECU 1,000,000 nominal. B. Her Majesty's Treasury reserve the right to reject any or part of any tendar.

any or part of any tendar.

9. The arrangements for the tender are aat out in more datall in tha information Memorandum on the UK Government ECU Treasury Note programme issued by the Bank of England on behalf of Her Majesty's Treasury on 9 January 1992. All tenders will be audject to the provisions of the Information Memorandum and to that the CO On 9 February an editional ECU 200 miles.

provisions of this notice.

10. On 9 February an additional ECU 600 million nominal of Notes will be allotted directly to the Bank of England for the account of the Exchanga Equalisation Account. ECU 50 million nominal of these Notes may be Account. ECU 50 million nominal of these notes may be made available for sale and repurchase operations with the market makers liated in the Information Memorandum. ECU 550 million nominal of these Notes will be held by lhe Bank of England with the intention that they will be sold in subsequent tenders; these Notes

will not be sold in subsequent tenders; these Notes will not be sold other than hy tender.

11. Copies of the Information Memorandum may be obtained at the Bank of England, UK Government ECU Treasury Notes are issued under the National Loans Act

Bank of England 26 January 1993

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INTERNATIONAL COMPANIES AND FINANCE

BankAmerica shares advance on solid earnings

By Patrick Harverson in New York

SHARES in BankAmerica rose sharply yesterday after the west coast hanking group announced solid fourth-quarter earnings and the sale of about \$1.7bn in problem property loans previously owned by Security Pacific, the California bank which merged with Bank-America last year. The bad loans will be sold to

a new company being formed by Morgan Stanley Real Estate Fund and the net after-tax impact of the sale, following accounting adjustments, will reduce BankAmerica's assets by about \$1bn.

The hank has, however, decided to buy a \$100m stake in the new company acquiring tbe loans. The investment, said Mr Raphael Soifer, hanking analyst with Brown Brothers Harriman in New York, was made "presumably to capture some upside potential in the

The disposal of the property loans helped reduce the value of problem assets waiting to be sold - the hulk of them Security Pacific assets - from \$5bn at the end of the previous quar-ter to \$4.2hn. Also, analysts said the transaction with Morgan Stanley prohably means BankAmerica will shelve its plans to set up a "bad bank" a separate company that would have been created to hold the

problem assets until they were

Investors welcomed the disposal of the loans and the fourth-quarter earnings, hidding up BankAmerica stock to \$53 on the New York Stock Exchange before the close, a net gain of \$1%.

BankAmerica's profit of \$473m during the October-De-cember period, which included a \$61m non-recurring charge on merger-related restructuring and other expenses, was virtually unchanged from the previous quarter.

The figures were not comparable to the \$285m earned in the same quarter of 1991, a period before the merger with Security Pacific.

Total earnings for 1992 reached a record \$1.49hn, against pre-merger profits of \$1.12hn in 1991. Although the results were in

line with market expectations. analyats said investors were cheered by the news that the bank's intangible assets, most of it goodwill from Security Pacific, bad risen by only \$296m in the quarter.

This was a smaller increase than the market had feared, and well below the \$900m rise in intangibles reported in the previous quarter.

Mr Dick Rosenherg, chairman of BankAmerica, warned the banking sector continued to face challenges in

Merck profit growth reflects sector trend

By Karen Zagor

· jub cuts

MERCK, the world's biggest drugs company, yesterday pro-vided further evidence of the slowing momentum of earnings growth in the drugs sector by posting a 17 per cent rise in underlying fourth-quarter earnings oo the back of a 12 per cent increase in sales.

Although the results were hroadly in line with expectations, Wall Street was disappointed that Merck's earnings growth had fallen below 20 per cent levels.

The company saw annual earnings increase by 19 per cent in both 1991 and 1990, and hy 24 per cent in 1989. Shares in Merck lost \$1 to \$40% hefore the close yesterday.

Fourth-quarter results were distorted by the adoption of new accounting standards, which brought net income for the three months to \$609.1m, or 53 cents a share, on sales of \$2.6hn. In the same period of 1991. Merck earned 529.8m, or 46 cents, on sales of \$2.31bn.

For the full year, Merck had net income of \$1.98bn, or \$1.72 a share, 6 per cent below earnings of \$2.12bn, or \$1.63 cents, posted in 1991.

charges of \$462.4m, or 40 cents, for the adoption of new accounting standards, net income rose 17 per cent to \$2,49bn, or \$2.15 cents, in 1992. Sales were 12 per cent higher at \$9.66bn, against \$8.6bn.

Mr Roy Vagelos, chairman and chief executive, said strong unit volume, cost controls, better product mix and a lower tax rate contributed to income growth for the year. · Warner Lambert, another large pharmacenticals com-pany, unvalled a 14 per cent increase in underlying fourthquarter earnings to \$137m, or \$1.02 cents, from \$121m. cents, a year ago. Sales rose to

\$1.47bn from \$1.34bn. In the 1991 quarter, Warner Lambert recorded an after-tax charge of \$418m, or \$3.11, which led to a net loss of \$297.1m, or \$2.21.

For the whole of 1992, net income was \$643.7m, or \$4.78, on aales of \$5.6hn. In 1991, after-tax charges of \$524m hrought net income down to \$34.8m, or 26 cents, on sales of \$5.06bn. Excluding charges, Warner-Lambert said earnings rose 15 per cent ln tbe

Northern Telecom up 24% to \$253m

By Bernard Simon

SHARES IN Northern Telecom surged yesterday after the Canadlan telecommunications equipment maker reported a surprisingly strong 24 per cent rise in fourth-quarter earnings. Fourth-quarter earnings

climbed to US\$253m, or \$1.02 a sbare, from \$204m, or 83 cents, a year earlier.

Revenues rose 10 per cent to \$2.54hn. Order backlog at the end of the year was a record \$3.9bn, up 19 per cent from December 1991.

For the year as a whole, earnings climbed to \$548m, or \$2.17, from \$515m, or \$2.03. Revenues advanced to \$8.41hn from \$8.18bn.

On the Toronto stock exchange yesterday, Nortel's shares jumped by C\$3.38 to C\$57.38 (US\$44.88) before the

Dr Paul Stern, chairman, said income from almost all product lines improved last

Slimmer margios in the highly competitive market for office switches was offset by stronger volumes. The bottom line also benefited from a drop in expenses to \$1.56bn last year

from \$1.6bn.

Strong revenue growth in the US was due partly to the recovery of business deferred earlier in the year, and partly to expanding market sbare, especially at the expense of AT&T.

The two companies won a joint US\$1bn order for digital switching systems earlier this week from Pacific Bell.

would double Nortel's market share with the San Franciscobased utility.

Thanks largely to the 1991 takeover of Britain's STC, Nortel's revenues outside North America bave grown from 8 per cent to 25 per cent of total husineas over the past four

Dr Stern predicted that proportion would rise further, hut expressed disappointment with husiness conditions in Europe, which he hlamed mainly on the overall economic slow-

In contrast to the lengthening list of North American technology companies announcing lay-offs and other cuthacks, Nortel said its workforce had grown by 2,000 in the

US energy companies By Karen Zagor in New York

Strong

gains at

COST-CUTTING measures and higher natural gas prices helped Chevron and Amoco post hatter-than-expected fonrth-quarter operating

Chevron, one of the biggest US oil and gas companies, saw the quarter's earnings from operations soar to \$542m, or \$1.64 a ahare, from \$283m, or 81 cents, last time. Reported net income was

distorted by one-time gains of \$546m in the 1992 quarter and charges of \$244m in the 1991 quarter, bringing net earnings to \$1.09bn, or \$3.30, in the latest quarter, against \$39m, or 11 cents, the previous year. Revenues rose to \$11.39hn from \$10.39bn.

For the full year, Chevron had net income of \$1.57bn, or \$4.63 a share, on revenues of \$42.89bn, compared with earnings of \$1.29bn, or \$3.69, us revenues of \$40.95bn in 1991. In 1992, it took charges of \$641m for accounting changes. Amoco, the Chicago-based integrated petroleum company, recorded fourth-quarter income of \$548m, or \$1.10 a share. A year earlier it earned

enues rose slightly to \$7.24bn from \$7.18bn. For the full year, Amoco suffered a net loss of \$74m, or 15 cents. Excluding new accounting standards, the company

earned \$850m, or \$1.71.

\$153m, or 31 cents, including

one-time charges of \$47m. Rev-

In 1991, Amoco reported profits of \$1.48bn, or \$2.98 a share. Stripping out accounting changes, last year's earnings stood at \$1.17bn, or \$2.36. Atlantic Richfield (Arco), the Los Angeles-based oil and gas company, turned in fourthquarter net income of 372m, or \$2.30, compared with \$268m, or \$1.67, last year. In the latest quarter, one-time gains of \$75m were partially offset by

For the year, Arco earned \$801m, or \$4.96, compared with \$709m, or \$4.39, in 1991. Stripping ont accounting changes and other items, fullyear earnings rose 5 per cent to \$1.05bn, or \$6.52, from \$1bn, or \$6.21, in 1991.

environmental-ralated

Unocal had fourth-quarter earnings from operations of 391m, or 34 cents a share, np ago. One-time items contribnted to reported net earnings of \$103m, or 39 cents, against a net loss of \$16m, or 7 cents, last time.

Supercomputer venture folds as funds dry up

By Louise Kehoa in San Francisco

SUPERCOMPUTER Systems, an ambitious US supercomputer venture launched five years ago with plans to build the world's fastest computer, has closed its doors after failing to raise funds to continue

development work. The company was founded by Mr Steven Chen, a super-computer expert, when he left Cray Research in 1987. International Business Machines has funded Supercomputer Systems for the past five years, pouring \$100m into the

enterprise. However, IBM told SSI last month it would not continue funding the venture beyond the five-year period to which it had originally agreed. Dr Stern said the order

Mr Chen acknowledged his supercomputer development was behind schedule, but said the company had recently completed a prototype and had plans to deliver its first computer in October

However, SSI'a operations were closed on Monday and most of the company's employ ees laid off. Mr Chen said: "Wa were left with no alternativa hnt to terminate our project at this point."

He added that he had heen unable to find an investment banker willing to raise money through a stock offering, and that a worldwide search for new investors, to provide \$60m needed to continue operations until the end of 1993, had also

O&Y debt restructure gains approval

By Bernard Simns in Toronto

OLYMPIA & York Developments is set to emerge from bankruptcy protection on February 1 following approval of a C\$8.6bn (US\$6.71bn) debt restructuring plan hy the bulk of its creditors.

However, the revamped O&Y will be a pale shadow of what was the world's biggest property davelopar hefore it sought court protection last May.

The Reichmann family will remain O&Y's sole shareholders. But they will enjoy little economic benefit from their interest and will be stripped of any real authority over the company. Day-to-day control will pasa to a

court-appointed administrator, who is expected to be Mr Robert Lowe, a partner in the Toronto office of auditors

leading insolvency experts. O&Y yesterday declined to confirm his appoint-

The main unsecured creditor group, with claims totalling C\$9.4bn, voted in favour of O&Y's proposals after an eight-bour meating on Tuesday. The claims include contingent liabilities related to the Canary Wharf project in London, which has been under the care of an administrator since May.

Of 35 lender groups which have voted over the past two weeks, 27 supported O&Y's plan, while eight rejected it. The eight dissenting groups are not expected to oppose the Ontario court order which is still required to put the plan

However, the unsecured creditors, led

Coopers & Lybrand and one of Canada's by Citibank and Royal Bank of Canada, failed to press their demand that O&Y water down provisions of the plan which grant sweeping releases to Reichmann family members from futura

claims and litigation. As one creditor lawyer noted, the lendars had to decide whether they were giving away more in the releases than they were gaining in other provisions of the plan.

Rejection by the unsecured group would probably have resulted in liqui-

dation of the company.

Mr Gerald Greenwald, O&Y's president, said the restructuring provided direction and stability for O&Y's Canadian operations for the next five years, and allowed time to complete a reorganisation of the US assets. The US properties were not included in the court protection. Creditors are likely to seize several huildings in the US and Canada. Income from properties still nominally owned by O&Y will be used to pay off the company's lenders.

The main husiness of the revamped O&Y will be property management, conducted through a new operating entity, to be called O&Y Properties (OYP), OYP has secured contracts to manage several O&Y huildings.

Several of the Reichmann's longestserving executives will leave O&Y over the next few weeks. The new propertymanagement arm is expected to be run jointly by Mr Philip Reichmann, nephew of O&Y founder Mr Paul Reichmann, and by Mr Frank Hauer, Mr

In 1991, Sears made a net profit of just \$90m from its US mer-

chandise operations, on sales

of \$24.8bn. (Credit operations

then earned \$394m, taking the

merchandise group profit total

Some analysts question whether all the latest cost-

savings will fall directly to the

bottom line; even if they do,

the return on sales is scarcely

Moreover, given the empha-sis in the US on "value" shop-

ping - led by the diacount

store operators and the ultra

low-cost warebouse cluhs - it

is questionable wbether Sears'

cost base, albeit reduced, per-

In 1991, for example, Sears'

selling, general and adminis-

trative expenses per dollar of

sales was around 29 cents. At Wal-Mart and K mart, the two

biggest discount store opera-

tors, the figures were 15.2 cents

and 21,2 cents respectively.

Although Sears offers back-up

services, which inflate its

expenses hase, and the mix of

goods sold is different, even Mr

Brennan concedes the discrep-

Finally, analysts need con-

vincing the "new" Sears can

post sustained sales growth.

Domestic same-store sales

gains did improve last autumn,

ancy is too wide.

mits it to compete effectively.

going to be stellar.

to \$486m.)

Latest chapter in catalogue of revamps

Nikki Tait and Laurie Morse assess the planned changes at US retailer Sears, Roebuck

T D BRENNAN, chairman of Sears, Roebuck, was bow tha retailing and financial services giant could overhaul its lossmaking catalogue busi-ness. "Trying to outline the catalogue strategy in three simple sentences is tough," he admitted wearily.

That was a year ago. This week, Sears' revised strategy could be summed up in three words: catalogue is axed.

Over the next 12 months, the Chicago-based group will close down the division on which the company's fortunes were founded, and snuff out a product that for much of the 20th century has symbolised "middle America". Even today, the Sears catalogue - a 1,600-page tome produced twice a year circulates to 14m housebolds and produces annual sales of

The decision will cost 3,400 full-time and 16,500 part-time johs, and lead to a \$800m restructuring charge.

\$3.8hn.

It will be accompanied by the closure of 113 smaller Sears department stores; the disposal of 35 specialist fashion shops; and a host of detailed moves designed to streamline other parts of the retail husiness.

In total, 52,000 jobs will go (16,000 full-time and 36,000 part-time); about 12 per cent of the group's revenue hase will be ahed; and a \$1.7bn charge incurred to fund the overhaul. But, radical though these measures appear, a hig question remains: can Sears really become a competitive force in today's US retail environment,

or has the cost-base become so unwieldy, and its image so tired, that increasingly-aggressive competitors have an unassailable advantage? Sears' problems have been well-aired - not least by dissatisfied shareholders, wbo bave pushed for measures

ranging from the demerger of the financial services subsidfaries to annual election of all directors.

Tha common perception is that Sears is a US behemoth, which allowed its number one

SHARES in Compaq Computer

hit a 52-week high yesterday morning after the company reported a 34 per cent rise in

fourth-quarter net income on

sales which surged 63 per cent.

Compaq climh \$3 % to \$58 before the close of trading in

Net income for the three

months to December 31 was \$89.5m, or \$1.10 a share, on

sales of \$1.42bn, against net earnings of \$66.6m, or 77 cents,

on sales of \$873.4m a year

Analysts had expected Com-

paq to earn between 80 cents and \$1.01 share in the quarter.

Mr Eckhard Pfeiffer, chief executiva, said: "We've seen

record-setting demand for our

entire product line since June

The results helped shares in

By Karen Zegor

New York.

Compaq's stock surges

on back of profits rise

position in the US retail sector to slip away in the 1980s. Instead of focusing on the retail interests, critics claim, Sears diversified into financial services. It added brokerage and mortgage operations to its Allstate insurance business With management's attention diverted, core retail operations became bureaucratic and

uncompetitive.
No one could accuse Sears of ignoring these attacks. Over the past five years, it has announced numerous revamps and restructurings. Since the beginning of 1991, for example, around 48,000 jobs have been shed (although, prior to this week's announcement, Sears still employed 350,000).

A "power-format" atrategy has been fed into many of the 850-plus department stores. This has involved dividing store space between seven distinct merchandiae areas appliances, bome furnishings. women's fashions and so on and reorganising the group's unwieldy buyer system.

Even on the catalogue front, there were strenuous afforts to streamline distribution and update sales techniques. But by mid-1992, few signs of

improved performance from the merchandise division had emerged. Frustration resurfaced at the annual meeting in May, and since theo the pace of change has accelerated. First, Sears added new board directors, including Mr Michael Miles, chairman of Philip Mor-

ris. Then, in September, it announced it would divest much of its financial services empire, a move still scheduled A month later, the company annual losses of around \$135m need to be seen in perspective.



Discontinued line: catalogue became a symbol of 'Middle America'

formerly finance director at Saks Fifth Avenue, to run Its retail operations. (Previously, Mr Brennan had held this position, along with the roles of chairman and overall chief executive for the group.)

There is no doubt that this week's announcement - the first major davelopment under the Martinez regime - represents the most significant restructuring yet at Sears. Shutting down the catalogue

operation is an emotional

called in Mr Arthur Martinez, to \$175m. The stores which are closing are among the least profitable in the group. Overall, Sears claims these moves sbould add \$300m annually to lts bottom line.

At least some shareholders are pleased. The powerful California Public Employees Retirement System (Calpers), one of the most prominent critics in the past, said the latest cuts appeared to signal "a more focused approach, and should give the group a more

spritely image."
That said, the

and in December alone the company reported an 8.2 per cent advance. However, pundits point out this was partly due to beavy promotional activity, and the sale gains probably came at cost of some profits in the Brand Central (electronics) and

> The gain, mor merely in line with progress made by other big store chains. In short, Sears' latest restructuring is being interpreted as a necessary step, rather than one which spells a rebirth. "It will help them to perform better, to a minimally acceptable standard," says Ms Dorothy Lakner, at Oppenheimer & Co. "But wbether it fundamentally improves their position longer-term remains to be seen".

bome-furnishings departments.

Windy City likely to absorb jobless blow

THE closure of the catalogue and the 50,000 new layoffs at Sears nationwide is expected to cause barely a ripple in the economy of the Big Store's home town, Chicago. "It's kind of an irony," said Ms Diane Swonk, regional economist at First Chicago. "If this had to happen it's better to have happened in Chicego than in New York or Los Angeles." Metropolitan Chi-

our new strategy of offering

Compaq said the number of

PCs shipped in the fourth quar-

ter more than doubled from the previous year, but its back-log was continuing into the

"To accelerate our product

output, we've added production

lines, parts inventory and

employee shifts in our Hous-

ton, Singapore and Scotland

factories during the third and

fourth quarters," Mr Pfeiffer

For the whole of 1992, Com-

paq's net income climbed 63

per cent to \$213.2m, or \$2.52, from \$130.9m, or \$1.49, in 1991.

Sales were \$4.1bn, against

1993 first quarter.

price-leading products that feature Compaq quality and the best service and support in the

industry."

cago has weathered the recession better than those cities, she said. Other retailers are entering the Chicago market and should absorb the estimated 4,500 area employees the restructuring will make johless. The Dayton-Hudaonowned discount chain, Target, plan to open stores, while electronics retailer Best Buy and Texas-based Nordstroms are also expanding.



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The undersigned acted as financial adviser to Wolters Kluwer N.V in this transaction



Caterpillar holds deficit to \$190m In 1991, the company one-time gain from the sale of

By Laurie Morse in Chicago

CATERPILLAR, the US heavy equipment manufacturer, suffered a 1992 year-end loss of \$190m. or \$1.88 a share.

The loss, which excludes the effects of required accounting changes and had been forecast by the company, was largely the result of unprofitable operations in Brazil.

recorded a loss of \$404m, or \$4 a share, after taking \$373m in

non-recurring charges. For the fourth quarter, Caterpillar reported a loss of \$28m. or 28 cents, compared with a

deficit of \$318m, or \$3.16, a year The fourth-quarter results exclude special accounting charges, but include a \$56m

assets to its lift-truck joint ven-

Sales for the year were \$10hn, virtually unchanged from 1991. Fourth-quarter sales were \$2.6bn, up from \$2.4bn a year ago. The company said that while overall sales values were steady for the year, sales volumes dropped about 45 per By Nikki Tait In New York USX-US STEEL,

USX-US Steel blames

imports for \$225m loss

Pittsburgb-hased steel company, yesterday reported an after-tax loss of \$225m in the fourth quarter of 1992, sharply increased from the \$165m deficit recorded in the same period of 1991.

It blamed the poor figures on a surge of low-priced steel imports during the final three months, although the figure was also reached after legal, environmental and other restructuring charges totalling

bring the after-tax loss for the year, before the effect of the changes in accounting principles, to \$271m. However, this still contrasts

The fourth-quarter results

favourably with a \$507m deficit Sales for the quarter were down from \$1.3bn in \$1.24bn, but for the year overall rose

from \$4.86bn to \$4.95bn. After the effect of the accounting changes, which relate to the treatment of nonpansion retirement benefits, USX-US Steel posted an aftertax deficit of \$1.61bn, against a \$507m loss in 1991.

USX Corporation, the consolldated parent company, reported a fourth-quarter loss of \$343m after-tax, compared with a \$394m deficit a year earlier, and reduced net deficit for the year of \$160m (\$578m) before the impact of accounting changes.

After this, the net deficit widened to \$1.83hn.

This announcement appears as a matter of record only

INTERNATIONAL COMPANIES AND FINANCE Top cards at American Express fail to deal a winner.

Sumitomo Bank lowers profits forecast by 84%

SUMITOMO Bank vesterday reduced its pre-tax profits forecast hy 84 per cent and announced plans for the writeoff of Y100hn (\$795m) of exposure to Itoman, a collapsed trading house.

Other large Japanese banks are expected to follow Sumitomo in announcing large write-offs and appraisal losses on stocks to take advantage of strong core earnings this year. which have been lifted by favourable margins following a reduction in interest

Sumitomo said that its expected revenue for the year ending March remained unchanged at Y3.250hn, but the parent pre-tax profit forecast was cut to Y25bn from Y160bn and the consolidated forecast was reduced to Y35bn from

Apart from writing-off Y100hn of exposure to Total Resort Life, an Itoman group company, the bank said that earnings would be hurt by the weakness of the stock market, suggesting that it would report a large appraisal loss on its

The announcement came a day before the formal establishment of the Co-operative tarnished.

Credit Purchasing Company (CCPC), an industry body designed to help clear the debris from the collapse of the asset buhhle, which has left banks with an increasing hurden of non-performing, property-related loans.

From next Monday, the CCPC will buy the rights to the collateral of non-performing

This will allow hanks to write-off their exposure more quickly and, in theory, put a floor under falling property prices through the independent assessment of the collateral.

Sumitomo has taken respon sibility for dealing with Itoon April I by Sumikin Bussan, a metals trader and another member of the Sumitomo

As part of that plan, Sumi-tomo will write-off Y100bn this year, leaving it with an estimated Y500bn in Itoman group loans, which a hank official said would be reduced over the next five to six years.

The hank attempted to restructure Itoman, but conceded last year that the trading house, implicated in art and stock scandals, was beyond help and that ita reputation had been permanently

Treatment of futures fund advisers under review

By Tracy Corrigan

THE UK's Securities & Futures Authority is reviewing the treatment of trading advisers to futures funds, following representations from futures fund

The issue will be discussed by the SFA's capital committee, which is made up of market practitioners, on Fehruary 1, an official said.

However, the SFA is not expected to meet demands for a separate membership category for trading advisers. According to an SFA official, this would not be viable due to

the small number of trading advisers supervised by the

Currently, they are treated in the same way as arranging hrokers who have some discretion over funds but do no handle clients' assets. Consequently, they face more onerous requirements than advisory firms.

However, a reduction in the capital requirement for trading advisers is being considered, based on the fact that they are not paid according to transaction volume and do not have control over clients'

ment concerning the surprise announcement that Mr James Robinson had survived as chairman of American Express and succeeded in having his protegé installed as

chief executive came from Wall Street. On Monday, with investors widely expecting Mr Robinson to leave the troubled financial services and travel group, the company's share price contin-

ued to rise sharply. It was widely known in the New York financial world that the American Express board was divided by internecine politics as Mr Rohinson fought to save himself and have Mr Harvey Golub, the president, named as chief executive.

It was also learned vesterday that Sir Colin Marshall, chief executive of British Airways, was contacted by the search committee about the job, having previously been canvassed about s move to another posi-

HE most eloquent judgtion at American Express more have left the company. than 18 months ago.

Then, late on Monday it was announced that Mr Goluh would take over as chief executive and that Mr Robinson would not only stay on as chairman but would also take over as chairman and chief executive of the lossmaking Shearson Lehman investment banking and brokerage subsid-

The American Express share price promptly went into a free-fall and before the close yesterday had dropped hy \$2, a decline of nearly 8 per cent, wiping \$1bn off the company's market capitalisation. Trading volume before lunch stood at 4.5m shares, more than three times the average level.

The consensus view among analysts is that tha 57-year-old Mr Rohinson, who is hlamed by many for presiding over a sloppy management and sub-stantial credit losses at the group's card division, should

But a handful of the normally-available Wall Street analysts who follow American Express agreed to comment only if they were not named. "This is a travesty. The entire market was hoping that Mr Rohlnson would go. That is what we were led to believe in December," said one analyst at a leading New York securities

"The market has not heen pleased with Mr Rohinson's stewardship of the company and had been hoping he would go. His joh now is to make Shearson run again and focus on costs," said Mr Guy Mos2kowski, a leading analyst at Sanford Bernstein, a research

The group's 1992 net earn-ings, which fell by 44.7 per cent to \$436m, in part because of a \$116m loss from Shearson Leh-man, illustrated the financial problems at American Express. The core Travel Related Ser-

Harvey Goluh: to take over as chief executive

vices (TRS) division, for example, saw its 1992 net profit tum-ble to \$243m from \$396m in 1991. Admittedly, the decline was affected hy special charges. But the depth of problems at TRS and the need to cut staff and make provisions

considers that TRS made a profit of \$956m in 1990, meaning its most recent earnings have collapsed by 75.6 per cent in two years.

Analysts like Mr Moszkowski say it could take until 1996 before TRS returns to its 1990 level of profitability.

Analysts say investors had felt an enormous sense of relief about American Express ever since it emerged in early December that Mr Robinson had been asked by the American Express board to search for a successor as chief execu-Although Mr Robinson

denied he was being forced out,

executives at American

Express say he fought "a battle royal" to hang on to both his joh as chairman and his prestige. "What he did was to take care of himself," said an Amer-

ican Express executive. Mr Golub, who was named hy Mr Robinson as president

Alan Friedman finds investors unimpressed by the enhanced role for the US company's chairman is more apparent when one only 18 months ago, is respected for his technical skills, but is not considered a man of great vision.

Grow domes for Fi

The big loser in the American Express shake-up is Mr Howard Clark, the former group finance director who was installed as chairman and chief executive of Shearson two years ago. Mr Robinson yesterday took both of those jobs, banishing Mr Clark to the ill-defined role of vice-chairman of Shearson.

Mr Robinson declined to be interviewed yesterday, but in his official statement on Monday he said his primary mission would now be to work at Shearson Lehman. He even hinted at possibly making a public offer of Shearson stock. No one, meanwhile, is willing to predict how long he will atay on as chairman of American Express. The company and its investors are still reeling from Monday's

NEC pulls out of fiercely competitive VCR market

By Michiyo Nekamoto

NEC, the Japanese electronics group, has withdrawn from the manufacture of VCRs in a move that highlights the increasingly harsh trading environment faced by Japanese consumer electronics manufac-

The decision by NEC Home Electronics, NEC's wholly-owned subsidiary, to retreat from VCR production comes as the demand in Japan for audiovisual products has been par-

ticularly sluggish. "We decided to withdraw from manufacturing VCRs as it is no longer profitable due to the fierce competition," an NEC representative said.

To keep up in the market it is necessary to include more and more functions on machines while prices continue to fall dne to the popularity of mass market discount shops. "I believe there are hardly any companies making profits from VCRs," the NEC representative said.
NEC will continue to supply

VCRs manufactured by Sanyo on an original equipment basis. However, it will not distribute to mass sales discount stores where price erosion can occur. Instead, it will restrict distribution to its 6,000 affiliated retailers throughont Japan.

The drop in the domestic market for VCRs is a growing headache for Japanese consumer electronics manufacturers which are faced with a penetration rate in Japan and the US of more than 80 per cent. VCR shipments in Japan have fallen from a peak of 7.15m to an estimated 4.3m last year and are expected to decline further to 7.2m in

While NEC does not play a leading role in the Japanese VCR market, with between 5 and 6 per cent of market share according to the company, other major manufacturers of VCRs such as JVC and Matsushita, have also been forced by the fall in demand to cut back production. Last spring, JVC reduced its VCR shipments by 20 per cent.

Isuzu turns in pre-tax loss of Y36bn for year

By Charles Leadbeater

ISUZU, the Japanese vehicle manufacturer which is 37 per cent owned by General Motors of the US, yesterday reported a pre-tax loss of Y35bn (\$282m) in the year to October, largely dne to declining antomobile sales in Japan.

The financial pressures on Isuzu, which has made a loss for three years, recently forced it to announce it was withdrawing from car manufacturing to concentrate on vans and

commercial vehicles. It has formed an alliance with Honda of Japan, which will supply it with cars, while Isuzu will supply Honda with recreational vehicles. Isuzu has also formed important alliances with other antomotive companies covering for the joint supply of components.

Isuzu's pre-tax loss last year was down from the Y54hn in 1991. The company's sales rose hy 3.7 per cent to Y1,580bn. Overseas sales accounted for 51 per cent of its turnover.

Private banks to open in India

By Stefan Wagstyl In New Delhi and R C Murthy in Bombay

INDIA is to have large, new domestic privately-owned banks, the first in 25 years. under the latest stage of its economic liheralisation programme.

The new banks will compete directly with state-owned institutions which dominate the market and with foreign hanks, which are active in many commercial centres. including Bomhay, Calcutta and Delhi.

Indian industrial groups are planning to launch banks in the next year or two following the publication of guidelines last week for the entry of private companies into banking.

The Reserve Bank of India published the rules after many months of dehate among bankers and officials. Supporters of the government's wideranging economic reforms see hanking deregulation as an integral part of the programme, but senior executives of the powerful state-owned banks have tried to delay the

opening up of the industry. Indian banking has heen dominated by the state since 1969, when the government nationalised 14 leading banks and encouraged them to expand, taking banking into the villages. Banks were ordered to deploy 40 per cent of their agricultural loans to small husinesses. Foreignowned banks escaped nationalisation and new foreign banks were allowed into the country on tightly-restricted terms.

The first company to establish a new bank is expected to he Honsing Development Finance Corporation, a fastgrowing private sector mortgage finance group. Other companies planning to enter the husiness include Tata and S K Rirla, two of India's largest

industrial conglomerates. Much to the chagrin of smaller-scale entrepreneurs, including Indians living abroad, the reserve bank has set high minimum capital for new banks of Rslhn (\$35m), a hurdle which would seem to rule out small banks. The new institutions will be required to ensure their capital amounts to

at least 8 per cent of assets. They will also - like existing state-owned hanks - b ohliged to lend to farmers and small husinesses, a requirement which could prevent the new institutions from trying to cream off the most profitable segments of the banking mar-

The reserve bank will also have the right to determine how large the founder-company's share of the bank's capital should be and how much of the equity should be set aside for sale to other shareholders, including the public. This rule will enable the central bank to keep close control of bank own-

The long-awaited announcement of the private-sector bankrules meets one of two conditions laid down hy the World Bank for a \$500m loan to India for restructuring its financial markets. The other condition, yet to be met, is that India should clean up the bad debts of the state-sector banks which total some Rs170bn. Much of this has been lent to loss. making state-owned industrial companies.

How well did Bankers Trust do last year?

1992 was another record year. We had earnings of \$761 million. That outpaced 1991 and 1990 - both record years in their own right.

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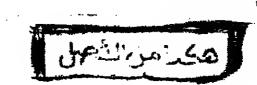
What does Wall Street think of you?

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The Wall Street Journal named us one of only twelve firms worldwide they expect to be "part of the global elite by the year 2000." We're doing everything in our power to prove them right.



INTERNATIONAL CAPITAL MARKETS

Growing foreign, domestic demand for French equity

By Antonia Sharpe

THE success of last week's sale of shares in Rhone-Poulenc, the French state-controlled chemicals company, is good news for whoever wins the country's legislative elections in March, since privatisation is an increasingly attractive way for both the left and the right to fund the public debt.

INTERNATIONAL EQUITY ISSUES

Although the Rhone-Poulenc offer was relatively small and attractively-priced - 6m shares at FFr500 (\$93) apiece the healthy oversubscription of the domestic, international and US tranches indicate there is demand at home and abroad for French equity. There is a possibility that a further 405,000 Rhone-Poulenc shares will be made available to satisfy demand from US and international investors.

n in India

Further sales are unlikely before the elections. However, if the opinion polls are right and a conservative alliance of the RPR and UDF parties headed by the ex-finance minister Mr Ednuard Balladur takes power, investors can expect a marked acceleration. If the incumbent socialist government clings to power, investors should still expect further offerings in state-owned companies, albeit at a slower pace.

A deterioration in the economy and a growing hudget deficit bave forced the present government to abandon its "ni-ni" (neither privatisation nor nationalisation) policy. The main impact of weak economic growth has been on fiscal revenue, According to official estimates, there has been a revenue shortfall of FFr180hn (\$33.9bn) over the past two years and it is set to worsen. Economists at UBS Phillips & Drew believe the government's budget deficit forecast of FFr165hn for 1993 is too optimistic. They estimate a

deficit of FFr300bn. At 4 per cent of GDP, the deficit is small in an international context, but neverthe-

less it was an overriding factor in the government's decision to sell chares in the oil companies, Total and Elf, the local lender Crédit Local, the aluminium and packaging group Pechiney, and most recently,

Rhone-Poulenc. Mr Balladur has unfinished business on the privatisation front. As finance minister in the late 1980s, he was only 40 per cent through his FFr300bn privatisation programme when he was blown off course by the global stock market crash of

October 1987. Mr Balladur has said he would want to raise around FFr30bn from privatisations in 1993 and up to FFr60bn next year. But analysts say thet to ensure a warm reception, especially from domestic individual investors, he would have to increase the incentives for investing in equities.

One way would be to lighten the tax hurden on the Plans d'Epargne en Actions, the French equivalent of personal equity plans, but at the cost of penalising the more popular money-market Sicaus or investment funds. Plans to reform the French pension system by setting up private pension funds would also help.

Observers say any delay in implementing ouch measures could mean Mr Balladur would only he able to raise about FFr15bn this year. He would also have to read correctly the mood of the stock market, something the current government has been successful at, if be wants to achieve his tar-

Mr Balladur is likely to resume his privatisation programme with the big insurance companies, UAP and Gan for example. The banks would also be given priority if the Bundesbank kicks off a round of interest rate cuts across Europe. which would increase investors' appetite for interest ratesensitive stocks.

Elf Aquitaine is also a likely target, and its chairman, Mr Loik Le Flocb-Prigent, has heen reported as saying it is no longer necessary for the state to have 50 per cent in Elf in order to retain control.

Gilts rally sharply following surprise base rate cut

By Antonia Sharpe in London and Patrick Harverson In New York

UK GOVERNMENT bond prices rallied strongly in the wake of yesterday's surprise cut in base rates. Dealers said that they had been expecting a

GOVERNMENT BONDS

cut before the Budget on March 16, but that yesterday's move had beaten their expecta tions by a few weeks. Dealers said there was now

before the Budget. The sharp price rise sparked by the rate cut caused a acramble among the market-makers who rushed to cover the short positions which they had taken out ahead of today's gilt auc-

talk of a further base rate cut

However, traders said the £2.5bn auctinn of 81/2 per cent Treasury stock due 2007 ahould still proceed smoothly.

The prospect of a large supply of long-dated paper coming to the market held the gain at the longer end to just under a point, while the shorter end rose well over a point, causing the yield curve to

steepen further. The Liffe March gilt future ended at 101.02, up one point on the day but off the day's high of 101.23.

Volume in the futures

market was high at 60,650

■ ITALIAN government bond prices jumped over half a point following the UK base rate cut, which raised hopes of an imminent cut of at least half a point

in Italy's discount rate.

These hopes were further fanned by data from the city of Bologna, which showed that Italian inflation fell to 4.3 to 4.4 per cent year-on-year in January from 48 per cent in Decem-ber, and by a fall in yields on three-month paper and in average rates at the Bank of Italy's

Dealers said that buying interest in Italian government bonds was gaining momentum, because Italy's interest rates had fallen far slower than the UK's since last September when both countries' currencies left the European

FT FIXED INTEREST INDICES Jan 26 Jan 25 Jan 22 Jan 21 Jan 20 94.46 93.70 93.99 94.05 93.48 109.37 109.31 109.26 108.69 106.67 Basis 100: Government Socurities 15/10/26; Fixed Intercent 1826. for 1982/93. Government Socurities Nigh states compilation. 127.40 (9/1/35), fixed Interest high since compilation. 110.28 (12/11/92), low 30.53 (3/1/75) GILT EDGED ACTIVITY Jan 25 Jan 22 Jan 21 Jan 20 128.4 124.6

Exchange Rate Mechanism. Italy's discount rate currently stands at 12 per cent. The Liffe March Italian con-

tract rose 0.56 point to 95.82, on volume of 15,333 contracts, off the day's high of 96.02, while the benchmark 12 per cent bond due 2002 rose 0.61 point to 95.87. ■GERMAN government bond

prices were hit late in the day by a warning from the Bundesbank president, Mr Helmut Schlesinger, that an increase in inflationary trends would rule out a cut in interest rates, particularly when those trends could be prevented.

The Liffe March bund con-

tract came off the day's high of PROFIT-taking fullnwing

92.97 to end at 92.71, up 3 basis points on the day in aboveaverage volume of 73,889 lots. Earlier in the day, DM3bn worth of 10-year bonds from the Treuhand privatisation agency was sold via a consortium of both German and for-

7.05 per cent. In late grey market trade, it was quoted at 99.74/80. A second amount will be auctioned today and a third amount will be allocated to the central bank for market intervention. Dealers expect the bond to total DM8bn.

eign banks. The paper carries a

7% per cent coupon and a launch price of 100.50 to yield

		Coupon	Red Date	Price	Change	Yield	Weak ago	Most ago
AUSTRAL	.IA	10.000	10/05	107.9104	-	8.77	8.78	0.0
BELQIUM		8.750	06/02	107 6500	+ 0.400	7.58	7.52	7.8
CANADA	•	8.500	04/02	103.1000	+ 0 500	B.01	8.08	7.B
DENMARI	Κ	9.000	11/00	102.9700	+ 0.020	8.45	8.45	9.0
FRANCE	BTAN OAT	8 500 B.500	03/97 11/02	101,9168 103,9 80 0	+ 0.010	7.92 7.89	7 73 7,74	8,0 8,0
GERMAN	Y	8.000	07/02	105,7700	+0.150	7.14	7.10	7.2
ITALY		12.000	05/02	95 9900	+0.700	13 15+	13.39	13.3
JAPAN	No 118 No 145	4.800 5.500	06/99 03/02	102.8190 107.6664	-0 156 -0.003	4,24 4,33	4.22 4.35	4.5 4.5
NETHERL	ANDS	6.250	06/02	107.2100	+0.030	7.1B	7.09	7.2
SPAIN		10.300	08/02	81.7250	+ 0.245	11.77	12.08	12.4
UK GILTS		10,000 9,750 8,000	11/96 08/02 10/08	110-21 110-15 102-15	+ 27/32 + 1 /2 + 24/32	B.77 8.1S 8.70	7.12 8.41 B.B1	7.2 8.3 8.5
US TREAS	SURY '	8.370 7.825	08/02 11/22	9 9- 10 105-02	+ 21/32 + 20/32	6.43 7.21	6.01 7. 3 4	6.8 7.3
ECU (Free	nch Govt)	B.500	03/02	100.9250	-1.800	8.35	8.22	8.6
1 Dross a denta.)	innual ylek	otes New 1	g withho	ming sessio	1 12.0 per	ids: Local cent pays	bla by n	on-resi

BENCHMARK GOVERNMENT BONDS

Monday's big rally and posi-tioning ahead of an injection of fresh supply, left longer-dated Treasury securities markedly lower yesterday mnrning.

By midday, the benchmark 30-year government bond was down 🖁 at 1041, yielding 7.223 per cent. At the short end of the market, the two-year note was unchanged at 100%, to

yield 4.197 per cent. Supply pressures exerted their influeoce on the market early yesterday, with dealers marking down prices ahead of the afternoon auction by the Treasury of \$15.25hn in two-

The Treasury is also due to auction five-year notes later in the week.

Finland reopens global offering with \$1bn, five-year deal

By Tracy Corrigan

TWO large offerings yesterday for the Republic of Finland and the Canadian Province of Alberta benefited from strong demand for dollar securities. International investors' appetite for dollar bonds has been sharpened by relatively con-

INTERNATIONAL BONDS

trolled supply in the Eurobond market and a rally in the US Treasury market.

Finland reopened its \$2bn global bond offering launched last November, adding a further \$1hn of five-year bonds. The Issue, arranged by Nomura, JP Morgan and Merrill Lynch, is due to be priced today to yield between 63 and 65 basis points more than the five-year Treasury.

The outstanding bonds are trading at a 62 basis point yield spread, having tightened substantially from an initial launch spread of 82 basis

points, as fears over Finland's credit abated somewhat. Finland, which is rated Aa2 hy Moody's and AA hy Standard & Poor's, the US ratings agencies, has a borrowing pro-gramme close to FM60hn

(\$11.3bn) in 1993, which will be split between the international and domestic markets. However, some traders are sceptical about the domestic market's ability to absorb large

amounts of debt and expect more than half the country's funding needs to be met in the international market, Alberta launched a \$500m issue of 10-year bonds,

arranged by JP Morgan, which were priced to yield 47 basis noints more than the comparable US Treasury. The pricing was set at the tight end of the indicated

range, reflecting strong demand for the paper. A deal for Empresas ICA, Mexico's largest construction company, also met enthusiastic

demand. The issue, arranged by Lehman Brothers, was increased

NEW INTERNATIONAL BOND ISSUES US DOLLARS Feb.2003 Feb.1998 Feb.1997 Feb.2000 0.325/0.2 1/0.625 JP Morgen Securiles Lehman Brothers Int. Province of Alberta Empresas ICA(a) Maeda Corp.(b)\(\phi\) Credito italiano(Lond Dalwa Europe Kidder, Peabody Int. 100 100 100 2.25/1.5 D-MARKS Crédit Foncier de France(1) Feb.2003 Feb.2003 Feb.2003 Deutsche Bank (BJ(Deutschlend) Deutsche Bank GECC(g)# Deutsche Fin_Netherlands(h)#

SWISS FRANCS 3,75 100 Mar, 1997 1,625/1.375 Delwa Secs.Bk.(Switz.) Final terms and non-callable unless stated, *Private placement, \$Convertible, \$With equity warrants. #Floating rate note, a) Semi-annual coupon, b) Final terms fixed on 2/2/83, c) Coupon pays 6-month Libor + 0.375%, Callable with 30 days notice at par on interest payment dates from Fab.1997, Putable on Feb.1997 interest payment date at par, d) Final terms fixed on 4/2/53, e) Coupon pays 6-month Libor + 0.8%, f) issue leunched on 13/1/93 was increased to IIM2bin, g) 9% fixed annual coupon in first year, 8% fixed annual in second year and 12.875% - 6-month Libor thereafter, l) 8.5% fixed annual coupon in first year, 8% fixed annual in second year and 13% - 6-month Libor thereafter. l) Final terms fixed on 1/2/93. Callable and putable at 106.75% on 31/5/95. Callable on 30/11/95 at 101.5% decilning by 0.5% semi-annually.

to \$225m, reflecting strong appetite for higher-yielding debt. The bonds were priced to yield 415 basis points over the five-year US Treasury. Bayerische Landesanstalt

für Aufbaufinanzierung (LfA), a Munich-based bank wholly-owned by the Free State of Bavaria, is set to make its debut offering in the

David Waller in Frankfort. The \$250m five-year issue, arranged by the Swiss Bank Corporation, Is expected to have a coupon of around 6 per

The LfA, rated triple-A by Moody's in December 1991, is Bavaria's fifth-largest bank. Its statutory task is to promote

cent.

Eurobond market, writes trade and industry in Bavaria, and it also finances Bavarian companies' investments in eastern Europe. Last year, it raised DM3.2bn (\$2.1bn). primarily in the German capital markets, but in future It intends to make more use of

> The state of Bavaria is fully liable for the LfA's liabilities.

LIFFE EQUITY OPTIONS

the Euromarkets.

Bank to resume Ecu issuance programme

By Sara Webb

year notes

THE Bank of England plans to sell Ecu500m of three-year notes next month, resuming its Ecu issuance programme after the turbulence seen in the last months of 1992.

The announcement is the second recent sign of commitment to the Ecu market. On Friday, the French Treasury said it would hold an auction of between Ecu500 and Ecu700m of 10-year government Ecu bonds tomorrow.

The Bank was forced to cancel its October tender of threeyear Ecu Treasury notes last year because of tensions in the

European financial markets. However, tensions within the European exchange rate mecbanism have recently eased. The first tender is scheduled for February 2, when the Bank plans to sell Ecu500m of notes due January 23, 1996.

The Bank sold Ecu2hn of three-year Ecu notes in 1992.

MARKET STATISTICS

F	T/ISMA	NTE	RN	ATIC	ONAL BOND SERVICE			RISES AND FALLS YESTERDAY
are the latest international bo	ands for which t	ora la s	cha.	duste s	ocondary market. Letest pri	ces at 7:00 pm or	n January 26 Chg.	British Funds
S. DOLLAR STRAIGHTS	Issued Bid 200 1064	Offer 1064	day	Yield 4.80	OTHER STRAIGHTS Issued	Bid Offer	day Yield 8.63	Other Fixed leterest 5
N 9 1/8 93 SERT4 PROVINCE 9 3/8 95 STRIA B 1/2 00	600 1105 400 1105	1064 11012 1103 1074 1143 1074 1064	+1,	5.30 6.58	ECSC7 3/4 94 LFr	996 1006	8.08	Financial & Property
NK OF 1 OKYO 8 3/8 96	100 1074	1074		5.80	ENERGIE BEHEERB 3/4 98 F1 300	1064 1074	7.24	Oil & Gas
E 7 3/4 97	100 1074 250 1145 150 1065 300 1051	1072	41 <u>4</u>	6.38 5.88 4.59	AL BERTA PROVINCE 10 5/8 96 CS 300	1065 1064	8.26	Mines
15:894	1500 94 1000 1104	91 1101	+14	8.58 5.31	BELL CAMADA 105/8 99 CS	1044 1054	+1, 8.92 8.25 +1, 6.38	
9 1.4 95	1500 9½ 1000 110½ 300 108¾ 106 %	91 ₉ 1101 ₉ 1091 ₉ 961 ₂ 1071 ₉	*****	4.76 10.53	ELEC DE FRANCE 93/4 99CS 27:	1064 1064	+14 8.48	Totals 1,210 201 1,24
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3/4 %	250 106% 1000 113 200 111%	1074	*********	5.57 6.04	OUEBEC PROV 10 1/2 98 CS	1064 1074	+4 8.98	LONDON RECENT ISSUES
1/4 97 05 FRANCE 9 98	200 1114 325 1054	105%	+1	6.25 5.68 5.62	CREDIT LYONNAIS 9 % Ecu 12	100 1014	8.97 8.04	EQUITIES
F1MA 9 1/4 96	325 1051 100 1101 150 1131 200 1051	1107	+12	6.47	EEC 7 5/8 94 Ecc	961, 971, 961, 961, 1061, 1061, 1051, 1061, 1101, 1105, 1041, 105	+4 9.51 8.05	April 1 start
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PRICE INDICES						AVERAGE GROSS REDEMPTION YIELDS	Tue Jan 26	Tue Mon Jan Jan	Year ago	
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Brilish Governm 1 Up 10 5 years (24		+0.74	127.30	8.96	1.67	4 5	Medium 5 years Coupons 15 years	. 7.15 . 8.68	7.40 8.78 8.98	9.
2 5-15 years (22 3 Over 15 years (8	146.24	+1.03	144.74 149. 9 4		1.54 1.05	7 8		7.33 8.94	7.59 9.05	9. 9.
4 Irrefeemables (60) 5 A(I stocks (60)	1		170.33 141.04				I11%-) 20 years Irredeemables(Flat Yield) Index-Linked	. 9.03 . 8.91	9.12 8.96	9.
ladex-Linked 6 Up 10 5 years (1) 7 Over 5 years (1)			184.14 165.13		0.00 0.62	12	inflation rate 5% Up 10 Syr: Inflation rate 5% Over 5 yr: Inflation rate 10% Up 10 5 yr:	3.73 1.31	2.40 3.82 1.54] 3.
8 All stocks (13)		1	166.48		0.55	14 15	toflation rate 20% Over 5 yr. Debs & 5 years	. 3.54	3.62 8.02	11.
9 Debs & Loans (6)	124.67	+0.47	124.09	3.17	0.26	16 17	Leans 15 years 25 years	9.80	9.88 10. 0 6	10 10

Budgens hits £3m despite competition

By Andrew Bolger

BUDGENS, the small food retailing chain, maintained its recovery in profitability in the opening half year in spite of what it described as "unprecedented competitive action" by the leading supermarket

groups. The chain, where institutional investors installed new management in 1991, increased pre-tax profits from £2.24m to £3.07m in the six months to November 8, although turnover slipped slightly to £154.2m

Mr John von Spreckelsen, chief executiva, said that last vear the blg supermarket chains such as Sainsbury. Tesco and Waitrose opened stores with an area of 800,000 sq ft in the vicinity of Budgens' outlets, which have a total area of 600,000 sq ft. He added: "To bold turnover

in the face of such competition indicates the improvemants we have made to our stores to enhance customer loyalty, and augers well for the future."

Although the number of people using Budgens' stores increased slightly, the group suffered from a lower spend by indlvidual customers, especially during August, Septem-ber and October, together with

By Raymond Snoddy

tion to £520,000.

MR MICHAEL Green, chair-

man of Carltoo Communica-

tions, the broadcasting and

media services group, received

a pay rise of 84 per cent last

year taking his total remunera-

The rise came at a time when Mr John Major, the

prime minister, has been

urging senior executives to

Mr Greeo received a rise of £122,000 on his basic pay, tak-ing it to £400,000. A further

bonus of £120,000 was linked to

a 16 per cent increase in Carl-

ton's earnings per share under

The pay rise was made by a

remuneration committee

chaired by Lord Sharp, the for-mer Cable and Wireless chief,

and whose other members are

Mr Nigel Wray, a non-execu-

"Sir Derek Birkin, chairman

of RTZ and a non-executive

director of Carlton, will join

A review of Mr Green's sal-

sultants, concluded that "the

ML HOLDINGS, the loss-

making defence and aerospace

group which has been the

focus of bid speculation for the

past year, vesterday launched

a rescue rights issue to bolster

The company, which is 7 per

cent held by the acquisitive TT Group, called for £14.3m by

way of a 2-for-1 issue of 100.5m

shares at 15p. ML closed steady

Mr Howard Grant, the new

chief executive, said that with-

out the rights proceeds ML

would breach its financial cov-

He denied MI, had been

forced down the rights issue route by banks. "We did not

have a gun at our bead," he

receipt of the rights proceeds

conditional for renegotiated

facilities. Previous financing

arrangements were due to fall

from £27m to £20m on April 1.

but the banks have agreed to a

Yet the banks bave made

chairman's salary failed to ing the 1992 financial year.

ML launches £14m

rescue rights issue

the committee next month.

ary, supported by

By Peggy Hollinger

its balance sheet.

last night at 18p.

enants.

tive director, and Mr Green

show restraint oo pay.

an incentive scheme.

Carlton chief gets

84% pay increase

a severe deflation in produce

Mr von Spreckelsen said that although it had been impossible to increase prices in the difficult trading environment, the group had increased operating margins from 2.08 per cent to 2.72 per cent.
In line with other food retail-

ers. Christmas trading started slowly but improved right through to Christmas Eve, although Budgens is traditionally less affected by Christmas trade than its larger rivals. An exceptional charge of

£250,000, compared with a gain of £842,000 last time, covered the costs of closing four stores in poor locations. The group, wbicb has just under 100 stores, opened three new stores during the half-year and a further two have come on stream since then. Two more openings will take place in central London before the year-end.

Earnings per sbare were 1.45p (1.46p). Tha interim dividend was passed again, but the board said it was confident that it would be able to resume dividend payments again with the full-year results.

Positive cashflow, control of working capital and the proceeds from 1991's £21.7m placing beloed reduce interest payment from £1.9m to £838,000.

recognise the significant con-

tribution that he makes to the

company, the progress the

company has made in the last

year and the market level of

remuneration of a person

of his status within the com-

In the year to September

1992 turnover at Carlton increased by 17 per cent to

£701.6m, pre-tax profits by 15

per cent to £102.3m and earn-

ngs per share by 16 per cent to

34.2p.

The average pay and bonus package for the chairman of a

FT-SE 100 company is about

£400,000 with total packages

ranging from £148,000 to £6.2m.

executive of Carlton Televi-

sion, received a one-off bonus of £250,000 "for his services relating to the company's broadcasting interests." The

sum almost certainly relates to

Carlton's victory over Thames

Television in the competitive

tenders for new franchises and for preparing the company for going on air. The bonus took Mr Walmsley's salary for the

rive directors were awarded

options over 341,000 shares dur-

three-year facility of up to £22m and an overdraft allow-

Witbout the proceeds, debt

would be "slightly higher"

tban the £27m reported last

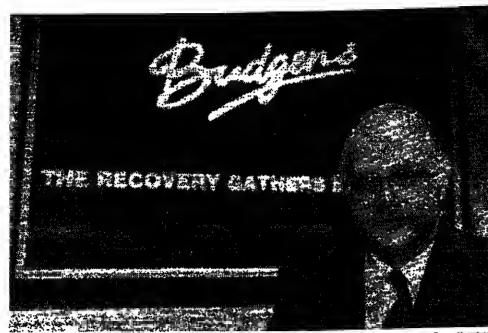
year. After the rights, gearing would fall from 114 per cent at

the year-end to less than 50 per

ance of £3m.

year to more than £490,000.

Mr Nigel Walmsley, chief



John von Spreckelsen: improvements have enhanced customer loyalty and angur well for future

O COMMENT

Mr von Spreckelsen's new management team continues to make sensible progress, but the degree of competition it faces is starkly illustrated by the amount of competing space other supermarkets have opened in the past year. The group bas gained from

improved buying power, distribution and local pricing policies, but analysts wonder how much more benefits there are to come. There was some disappointment that an interim dividend was not paid, but that again seems to reflect justifiable caution about the trading outlook. Forecast full-year

profits of £6.7m put the shares. down ip at 46p, on a prospec-tive multiple of 14.4, a slight discount to the sector. The shares have risen nearly 50 per cent since August, and seem high enough - particularly given long-term doubts about whether there really is a place in the high street for Budgens.

US recovery boosts Domino

By Alan Cane

A STRONG recovery in the US helped Domino Printing Sciences, the Cambridgeshire-based European market leader in continuous ink-jet printing, to push profits before tax up 32 per cent in a slowing market.

Interest income totalling £1.81m also belped boost pre-tax profits to £11.94m against £9.03m

Mr Howard Whitesmith, the managing director, said that if the interest stream - derived from cash accumulated through a rights issue in 1991 - were stripped out together with a first year operating loss of £492,000 on the company's new PackTrack operations, the growth of the core business was broadly equivalent to that of the previous year.

Sales grew 19 per cent, from £60.37m to £71.61m, while operating profits increased by 12 per cent from £9.07m to £10.13m. Earnings per share were up 8.4 per cent at

30.02p (27.69p) and a final dividend of 4.8p makes a total of 7.2p, a 15 per cent advance on the 6.25p paid for 1991.

The share price closed at 506p, up 35p. Domino is one of a small group of principally UK-based companies which have benefited from worldwide legislation obliging manufacturers to stamp sell-by dates or lot numbers on foods,

pharmaceuticals and beverages.

Mr Gerald Dennis, Domino chairman, said he was pleased by progress in the US. "Strengthened management and an expanded sales force have enabled us to increase our market share in a sluggish economy. In Europe, following a strong previous year, growth has moderated. reflecting the more serious economic circum-

The company has diversified from commercial ink-jet printers into the PackTrack mimeogra-phic printing technology, and 17 of these print-ers were installed in the first year of operation. So far, Mr Dennis said, no acquisition opportunities had presented themselves.

Domino continues to dominate the UK and European market for commercial ink-jet printers although its young rival Linx is taking some sales, in Europe, the French competition Imaia is seeking a financially sound partner and is, at present, a reduced threat. Domino's recovery in the US where sales have risen from £12.5m last year to £17.6m is particularly encouraging and suggests the company could take further market share from its principal competitor Videojet. Analysts are suggesting £13.25m before tax giving 33p of earnings and a prospective p/e of 15.3. It looks a sound bet.

Apax sells Sterling

stake

THE VENTURE capitalist which backed a management bny-ont 10 years ago at Sterling Publishing Gronp, owner of Debrett's Peerage, yesterday sold the final tranche of its original investment, resulting in an overall profit of £9.7m.

Apax Venture Capital Fund said it had sold its holding in Sterling following an approach from stockbroker, Granville Davias. The staka comprised 12.7 per cent of the ordinary, sold at 110p each, and 8 per cent of the convertible cumulative redeemabla preference

Mr Ronald Cohen, chairman

of Sterling and of Apax Part-ners, said the firm had ini-

tially invested £500,000 in the

company in 1983. "It has been

a tremendous investment for

us," he said. The Apax Fund was origi-

nally set up in 1981, with a 10-year life. It has thus had an

obligation to dispose of the

Sterling stake, its largest investment, for some time.

Mr Grant said 1992-93 was "a stock at 315p.
Proceeds of the disposal amounted to £6.26m. This is in lost cause". Mr John Bryson, finance director, said trading conditions remained similar to addition to £4m received in the first half, when the group previous sales and dividends. reported a £1.48m loss.

Mr Grant said ML expected a Granville placed tha shares with eight institutions, includ-ing Lazards and Legal & Gen-

total of £8.4m in provisions and write-offs for the current year. The proceeds of the rights issue would reduce ML's debt to a "more appropriate level and allow investment in the group's businesses."

This would include about £4m of infill acquisitions and some equipment renewal. The effects of recent restructuring would not be felt until next year. Mr Grant expected ML to reap a £2m benefit from the 18 per cent cut in jobs.

Shandwick slightly above expectations with £2m

Marketing Correspondant

SHANDWICK, the public relations agency, reported pretax profits of £2m, slightly bet-ter than anticipated, for the 12 months to October 31, against a loss of £1.4m for the previous 15 months. Turnover was £157m (£198m)

for operating profits of £11.9m (£14.4m) before exceptional costs of £3.85m, of which £3.1m related to refinancing and £750,000 to the employee share ownership plan. There was also an extraordinary charge of £4.5m covering the aale of three non-core businesses. At October 31, net debt was

£62.1m, in line with expectations. Last December Shandwick's bankers agreed to extend facilities of £69m until

Shandwick grew rapidly through acquisitions in the 1980s. Last year it made acquisition-related payments of £8.8m and estimated that further payments totalling £15.2m would be made over the next four years with £5.9m falling due this year.

the end of January 1994.

Mr Peter Gummer, chairman and chief executive, said last year had been vary difficult but some "encouraging signs in major markets served by the group give us increased confidence in the current year." Operating margins of tha US companies, where Shandwick

generates 53 per cent of lts bnsiness, were above 20 per also be cancelled.

cent Earnings per share were 0.7p (8.9p losses). No final dividend will be paid.

Shaw to confront rebels

August.

THE EMBATTLED board of Arthur Shaw, the loss-making West Midlands building materials group quoted on the USM, is due to set the date today for an extraordinary meeting to consider rebel shareholders' Gordon Pearson, the chairman.

calls for the removal of Mr The rebels, who claim the support of sharebolders controlling 49 per cent of the equity, want to replace Mr Pearson with Mr Ian Tickler, his predecessor, whose family founded Shaw and which still controls a 13.4 per cent stake. They also want to reappoint Mr Donald Crammond who was ousted from the board last

Last week Mr Pearson, who controls a 15 per cent equity stake, obtained a temporary High Court injunction preventing two former directors from being re-appointed, or seeking re-appointment, to the board. This was lifted yesterday pending a full bearing of tha case

Glaxo to re-enter **OTC** market

GLAXO, Europe's largest pharmacenticals company, yesterday confirmed its intention to re-enter the over the counter (OTC) non-prescription drugs market.

The group announced that Mr Arthur Pappas, an existing board director, would take responsibility for OTC prodncts. His task, according to the company, will be to develop and implement an OTC strategy for the group's existing product portfolio.

All possible methods of achieving this would be reviewed, said Glaxo. According to analysts, this might include creating, manufacturing and mar-keting OTC products from scratch, making an acquisition, or securing a series of co-development and co-marketing alliances.

During the past week, both the UK and US analysts have been worried that Glaxo might dilute its earnings hy acquir-ing Warner-Lambert, the US' fourth largest OTC group after Proctor and Gamble, Johnson & Johnson, and American Home Products. Glazo's shares fell 13p yesterday to 682p in a sharply rising market.

Mr Mark Brewer, pharmacenticals analyst at brokers Credit Lyonnaia Laing, said Glaxo's announcement was part of a strategy to protect some of Zantac's cash-flow. New drugs, such as Astra's Losec are taking market share. The medicine's US patents up to 2002 are also being challenged. If they are successfully challenged, the drug could face generic competition after

Mr Pappas is relocating from Singapore to the US where both of Giaxo's main competitors in the anti-ulcer market, Merck with Pepcid and Smith-Kline Beecham with Tagamet, are planning to move their products OTC.

Analysts believed that Glaxo would be unable to convince regulatory anthorities to license full-strength Zantac for OTC use, and would have to combine a weaker version with some form of anti-acid for upset stomachs.

Mr Pappas keeps his position as managing director for Latin America. He is handing over responsibility for Asia Pacific to Mr Neil Maidment, managing director Glaxo China and Glaxo Hong Kong who becomes an executive

US stakebuilding clouds future for Wessex Water

By Angus Foster

WESSEX WATER's future has simultaneously become clearer yet more murky.

Yesterday's fund raising and acquisition by its joint venture waste business, Wessex Waste Management, signalled tha company's determination to build a meaningful arm outside the water core, and ended speculation that it may branch out into a third area.

At the same time, however, the increased shareholding in Wessex by its joint venture partner, Waste Management International, which could rise to 23 per cent in 1995, raises questions about the US company's longer-term ambitions.

Both sides sought to play down the significance of the increased shareholding yester-day. Mr Nicholas Hood, chairman of Wessex Water, said: They've never bought into a utility before, and the business they are interested in is Wessex Waste Management, not

Wessex Water". However, some analysts point out that Wessex Water derives more than 70 per cent of operating profits from sewerage rather than water supply, auggesting WMI'a intontions may be wider than Mr Hood implied. "WMI like to have control, and eventually they will want to have control of Wessex." one observer said.

Despite these complications, yesterday's acquisition was well received. Wessex has a good reputation with the stock market, where the original 1991 deal establishing the joint venture was applauded. Because Wessex is one of the

smaller of tha 10 privatised water services companies, it is better placed to build up a meaningful non-core business. If regulation of the water companies becomes tougher after the 1995 intorim review, as many observers expect, earnings from non-core businesses should be secure and will maintain dividend growth. Following the acquisition,

WWM should generate annual turnover of more than £70m and profits before tax of at least £11m, before the benefits of cost savings, described as considerable, flow through.

By 1995, WWM's contribution to Wessex group profits could have doubled from 7 per cent to 15 per cent. This would be one of the highest non-core contributions to a water company.

Wessex and WML the international arm of Waste Manage- bid premium.

ting that environmental law changes which come into effect in April will benefit larger operators at the expense of "cowboys", and improve margins. Both companies said they made the acquisition on the basis of assumed earnings growth and "significant" additional contracted turnover.

WWM will also probably have the largest war chest in the waste sector, since Wessex's £88m available for investment will be matched by WMI. Assuming sellers can be persuaded to lower their asking prices. WWM could soon emerge as market leader, especially since the acquisition takes it into the important although low margin - area of

municipal waste. As yasterday's purchase price suggested, acquisitions will not be cheap. Wessex said the £113m price tag, payable in casb on completion then in three annual installments, was good value, even though the NFC division being acquired reported operating profits of only £4.4m in the year to Octo-

Wessex said the price was fair because of the amount of consented landfill and contracted turnover it is buying. Howevar, its atatus as a lowly rated water stock meant some dilution was inevitable when building a highly rated waste

NatWest Securities yesterday revised its estimates for Wessex's profits in 1993-1994, when the latest acquisition will have its first meaningful effect, from £90m to £98m. However, on a fully diluted basis, earnings per share will fall from 68p to

8p. Mr Peter Hyde, at Kleinwort Benson, sald further dilution could not be ruled out, "Their strategy is to build a waste management business, and that is going to be expensive because of the rating they are on," be said.

Part of Wessex's aim is to narrow the gap between its rating and that of the waste sector. It believes sharebolders will be rewarded as the proportion of earnings from waste increases, and the company's rating begins to reflect both its

water and waste operations. What may belp the rating sooner, especially as the expiry of the government's special share grows closer in 1995, is speculation about WMI's intentions. Wessex could be the first water company to develop

Refinancing would take Cranbrook private

tion of more than £1m of new

equity capital, the pension

fund will own 103.8m new

shares, or 99.3 per cent of Cran-

By Paul Taylor

THE MERCHANT Navy Officers' Pension Fund will take control of Cranbrook Electronic Holdings, the USMtraded distributor of electronic components, under emergency refinancing proposals put for-ward by the board yesterday.

Tha proposals require share holders, including several institutions, to write off their equity investments to a large degree. The share quote would

Existing shareholders, other than the pension fund, will end up with 716,524 new shares, representing the remaining 0.7 per cent equity stake in the

brook's new equity.

new private company. The package, subject to shareholders approval, was made necessary by Cran-

Following the refinancing, hrook's deteriorating financial which would include the injec-position which was blamed on position which was blamed on "extremely difficult trading conditions

National Westminster Bank considered requesting the appointment of a receiver in December. However, that move was forestalled by the pension fund, which owns a 27.4 per cent stake, and all of the company's 9 per cent partly convertible loan stock agreeing to provide Cranbrook with a total of £150,000 in secured

New issues show declining trend

By Richard Gourlay

NEW COMPANIES last year raised more money through flotations than in any year since 1987 but the number of new issues continued to decline, according to KPMG Corporate Finance. The number of full listings

fell from 81 to 64 and entrants to the USM were down from 10 to six. Tha total raised increased from £1.6bn to £2.3bn. KPMG'a figures exclude the effect of the Abbey National flotation in 1989 and government privatisations.

Mr Neil Austin, head of new issues at KPMG, said the larger average size was further evidence that the Stock Market was not serving the interests of smaller companies. Almost all USM companies

and 58 per cent of listed companies had market capitalisations of less than £30m and faced problems of liquidity in their

While flotation remained an excellent route for soma companies, smaller quoted companies and some non-quoted companies were increasingly short of access to new capital.

"There are well run, smaller companies which need access to equity if they are to grow, he said. "Often they are not yet big enough to generate the interest needed to have a liq-uid market in the shares after flotation." Development capital was not always an option.

Mr Austin called for institutional investors to consider setting up a secondary market which could be restricted to "sophisticated investors", who might be made insiders, and who did not need the same degree of protection that the general public required.

The COPERATIVE BANK

£75,000,000

Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 26th January, 1993 to 26th April, 1993 the following intormation will apply.

 Rate of Interest: 2. Interest Amount payable on Interest

61/2% per annum

£80.14 Per £5,000 nominal or Payment Date: £801.37 Per £50,000 nominal

Interest Payment Date:

26th April, 1993

The Co-operative Bank plc

Bank of America International Limited

BRITANNIA BUILDING SOCIETY

£150,000,000 Floating Rate Notes Due 1996 In accordance with the terms and

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 26th January 1993, to (but excluding) 26th April 1993, the Notes will earry a rate of interest of 6.475 per cent, per annum. The relevant interest payment date will be 26th April 1993. The courson amount per 1993. The coupon amount per £10,000 Note will be £159.66 payable against surrender of Coupon No: 26. Hambros Bank Limited

Agent Bank

RHONE-ALPES

The FT proposes to publish this survey on February 19 1993. This will be a detailed analysis of a major economic region of France, the first since the inception of the Single European Market.

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FT SURVEYS

Hanson sees green shoots

By Maggie Urry

LORD HANSON, head of the Anglo-American conglomerate, told sbarebolders at the group's annual meeting yesterday that be was "heartened" by signs that the UK and US were moving out of recession. The base rate cut was "good

news", he said. Orders were improving, but he warned that margins were tighter than last year and that the recovery in profits would lag economic recovery because of the amount of stock in the pipeline. Hanson shares rose 6½p to 243½p.

Further details of the \$500m (£329m) asset exchange between Hanson and Santa Fe Pacific, the railroads and minannounced.

Hanson is swapping Gold Fields Mining Company (GFMC), which has two gold mines in Nevada and California, for Santa Fe's coal and aggregates businesses. These will be integrated into Hanson's Peabody, the world's second largest privately-owned coal producer, and Beazer sub-

sidiaries respectively. Hanson said there would be "no significant gain or loss as a result of this transaction". A straight exchange of assets is deemed by the US tax authorities to be tax neutral.

Originally Hanson and Santa Fe were talking about swapping GFMC for Santa Fe's coal mines, but It was agreed that

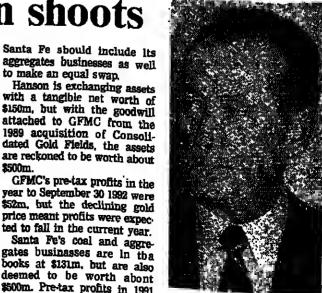
erals group, were also Santa Pe should include its aggregates businesses as well to make an equal swap.

Hanson is exchanging assets with a tangible net worth of \$150m, but with the goodwill attached to GFMC from the 1989 acquisition of Consolidated Gold Fields, the assets are reckoned to be worth about

GFMC's pre-tax profits in the year to September 30 1992 were \$52m, but the declining gold price meant profits were expected to fall in the current year. Santa Fe's coal and aggregates businasses are in tha books at \$131m, but are also

\$500m

\$500m. Pre-tax profits in 1991 were \$53m. See Observer



Lord Hanson: profit recovery will lag economic recovery

Murray raises ne Bellerren I - A

FT-S 7.000

decad

smaller -

Ecclesias

value for

DIVID

LEIC

materials have made much of

the safety issues, including Mr

Beals' death, and a second line

of attack is threatened, namely

consumer pressure. Here, the

likely target would appear to

be Tate's Domino Sugar, which

is a household name and is

stocked on the shelves of any

This business has labour

problems of its own. Its New

York City plant, a prominent feature on the Brooklyn water-

front, has faced a 15-week-old

strike by the Longshoremen's

union. Again, the dispute is

principally over work-rule con-

cessions, and workers continue

to strike after voting last week-

end against revised proposals.

Tate, meanwhile, bas been

north-east from Maryland and

And there are clearly

attempts to step up the attack outside the US, both through

British unions, and, perhaps,

investors in Tate. Mr Rogers

claims that a trawl is being

done of pension fund share-

bolders with ethical invest-

ment guidelines who might be

Meanwhile, the Tate anoual

meeting looms large on the cal-

endar. Mr Rogers says that

eight union members have

shares and would be entitled to

atteod. "We'll take the fight

wherever necessary," adds

Tate's cage, an ocean away from Decatur, is another mat-

ter. But with its members still

getting paid, local 873 thinks it

has a better chance than it

would on the picket-lines, in

the post-Caterpillar world.

the distribution company's business objectives and, said Mr Shore, to show them who they would be talking to. Employment at the distribution com-

pany has been reduced from about 600

at British Steel and Avesta before the

merger to 400 and distribution reorganised and centralised.

Avesta Sheffield Distribution will

have annual turnover of £120m, but

total UK turnover for Avesta Sheffield

Itself will be £240m, including mill sales

direct to customers and to independent

distributors.

Whether any of this rattles

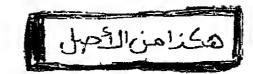
susceptible to pressure.

Dave Watts.

Louisiana instead.

shipping sugar into the

US supermarket.



Workers from the New World uptight

Tate & Lyle faces a stormy AGM because of a dispute in the US, writes Nikki Tait

wind is blowing in the organ-

ised labour movement at pres-

Decatur, in terms of US geogra-

phy, is a near-neighbour of

Peoria. Here, a bruising five-

and-half-month strike at Cater-

pillar, the earth-moving equip-

ment company, collapsed last

year when management threat-

ened to replace the strikers.

With workers' resolve appar-

ently waning in face of this

pressure, the powerful United

Auto Workers union called off

the strike, and the company was able to impose its desired

tion, made a conscious decision

to tread more delicately. Real-

ising that it is neither large

nor wealthy, it eschewed the

strike weapon and, after con-

sulting with various labour

academics, has called in Ray Rogers, a New York-based

Mr Rogers, who operates out

of paper-strewn offices in

Greenwich Village, has a repu-

tation for applying hard-line,

but less conventional, pres-

labour activist, to advise.

Stainless steel newcomer enters UK market

The Staley local, pain-

fully aware of the Cater-

pillar strikers' humilia-

terms.

It is important to realise that

sures. These may range from

an attack on a corporation's

financial links - thus drag-

ging banks and insurance com-

panies into a dispute - to apot-

lighting ita environmental

Mr Rogers counts labour

campaigns at JP Stevens, the

textile company, American Air-

lines and international Paper

among his trophies. He is also

currently working for the Newspaper Guild in its battle

with Mort Zuckerman, new

owoer of the New York Daily

His approach at Staley has

been true to form. Local mail

shots, for example, have urged

a public boycott of First of

America Bank Corporation, a

sizeahle Midwest bank, which

has cross-directorships with

This prompted Mr Robert

Powers, Staley's chairman and

a Tate director, to resign from

the bank's board earlier this

month. Mr Rogers says he has only begun. "We will continue to go after First of America,

but there will be another tar-

get, a major financial target -

a bank or insurance company

Other leaflets and publicity

- of our own.

per cent, spread through the first quarter of the year, and a similar amount on

hot-rolled. There would be a knock-on

Mr Shore said he viewed the price

increases with optimism. In contrast to

the carbon steel market, stainless steel

sales had risen in volume terms annual volume growth in Europe was

about 4 per cent and could reach 5 per

cent in the UK which has Europe's low-

est per capita consumption of stainless.

informing some 200 customers about

Yesterday's lannch was aimed at

effect for tubular prices.

both Staley and Caterpillar.

practices.

The tactics adopted by the union side

make the Staley dispute noteworthy.

After consulting with various labour

academics, the workers have called in Ray

Rogers, a New York-based labour

activist, to advise them on the conduct of

COMPANY NEWS: UK

OULD Britain's Tate & issues since Tate took over.

They point to one employee

a 44-year-old maintainence

worker called James Beals -

who died after being overcome

by toxic fumes while repairing

a processing tank, and to a

\$1.6m fine levied by the federal

Occupational Safety & Health

Administration against Staley

in 1991. Staley replies that It

has spent \$10m on safety mat-

is a pipeline, built recently,

and those of Archer-Daniels-

Midland, the big neighbouring agribusiness which holds a 6

The pipeline has never been

used, hut employees believa that starch slurry could be

shipped through this, making

it easier for Staley to operate if

it faced a strike or lock-out.

(Staley/Tate eavs the pipeline

is designed for the shipping of

surplus slurry between the two

companies and was not built

with an eye to a labour dis-

stalemate. Management and

union last met in the late-au-

tumn, and nothing further is

planned. Staley has unilater-

ally imposed some aspects of

its proposed contract, although

thesa would be adjusted for

any final contract. "Collective

hargaining never began - it was always dictatorial," says

Dave Watts, president of the local, who is leading a delega-

tion to today's AGM in Lon-

But what makes the Staley

dispute noteworthy is the strat-

egy being adopted by the union side - typifying the way the

The present state of play is

pnte.)

Another bone of contention

en the Staley corn mills

ters alone since 1990.

per cent stake in Tate.

Lyle, which acquired

AE Staley, the Illinois-

based corn syrup producer, for

\$1.48bn five years ago, face a

stormy annual meeting today

in London? Some of its US

workers are threatening just

They are representatives of

Local (branch) 837 of the Allied

Industrial Workers, which

counts 800 Staley employees -

mainly process-workers, technicians and mechanical opera-

tives - at the Decatur plant

amoog its members. Last Sep-

tember, the union's three-year

employment agreamant with

the company expired, and man-

agement's proposed new con-tract is encountering stiff oppo-

The fight is not, in itself,

about money. The company is

offering about 10 per cent.

spread over three years, for the

average employee, which

squares with labour demands.

union are Staley's demands for

changes in working practices

- including the subcontract-

ing of some work, a restructur-

ing of holiday rights, insurance concessions, "flexibility" on

assigning shifts, erosion of union seniority rights, and

changes to the grievance proce-

dure. Management'a response

is that these concessions are

needed to keep the plant com-

As with so many labour dis-

putas, the contract hattla

seems to have exhumed other

festering concerns. Union offi-

cials, for example, claim that

Staley has fared increasingly

badly in terms of safety stan-

By Andrew Bexter

industry for decades.

darda and environmental

AVESTA SHEFFIELD, the Stockholm-

based company formed in November

from the merger of Sweden's Avesta

and the stainless steel interests of Brit-

ish Steel, unveiled its new UK distribu-

tion company in Birmingham yester-

The launch of Avesta Sheffield Distri-

bution was described by Mr Cliff Shore,

its managing director, as the most important event in the UK stainless

petitive.

What has distressed the

FT-SE may reach 7,000 by end of decade says BZW

By Philip Coggan, Personal Finance Editor

THE FT-SE 100 index could reach the 7,000 level by the end of the decade, said Mr Michael Hughes, managing director of BZW Economics & Strategy, yesterday.

At the launch of the BZW Equity-Gilt Study. Mr Hughes said he expected equities to continue to outperform gilts and cash over the next few years. However, the gap between returns would narrow.

BZW's long-term data shows gross real returns from equities of 7.3 per cent per annum, from gilts of 1.16 per cent per annum and from treasury bills of 1.04 per cent per annum. Over the next few years, BZW is looking towards real returns of about 6.5 per cent on equities and 3.5 per cent on gilts. This narrowing of the gap will be caused, says BZW, by lower

real dividend growth and by lower rates of inflation than occurred in the 1970s and

The research shows that 6 per cent is a pivotal figure for inflation. When inflation is below that level equity prices outperform house prices; above that level the reverse is the

The BZW study is of little comfort for a government trying to fund a large budget deficit through gilt sales. The firm constructed a series of optimal portfolios for investors, from those who wished for minimum risk to those seeking the maximum return.

At the cautious end, almost all the portfolio should be in cash, with just 2.4 per cent in gilts.

At the high-risk return, 100 per cent should be in equities. Gilts did not figure in any of the medium-risk portfolios.

Charterhouse to launch smaller companies trust

stockbroker, is attempting to launch a new investment trust which will specialise in smaller companies, writes Philip Cog-

The trust will concentrate on the smallest quoted stocks, the 1,000 or so with market capitalisations of less than £30m. Smaller company shares are widely expected to enjoy a revival after four successive years of underperforming larger stocks.

Issue details have not been

CHARTERHOUSE Tilney, the settled but the trust will have a fixed life and warrants in an attempt to limit the perennial problem of investment trust fall to a discount to net asset

> take the form of an offer for subscription in February. The chairman of the trust will be Sir Peter Michael, who also chairs Cray Electronic

new issues - that the shares value. The launch is expected to

Holdings. The fund manager is expected to be Rutherford

Ecclesiastical determines value for St Andrew

ECCLESIASTICAL Insurance Office bas determined the value of its offer for St Andrew Trust, the investment trust specialising in smaller companies, writes Philip Coggan.

The offer was based on 93 per cent of St Andrew's formula asset value. As of January 22, this was 253,75p per share: accordingly the offar should be worth 235.99p.

However, EIO bas paid 237.65p for shares in the market and has extended this offer [in cash] to all sharebolders. The revised offer will be open until February 8.

EIO has obtained over 50 per cent of St Andrew and does not wish to obtain more than 75 per cent. Accordingly the insurance group is not seeking further acceptances.

Murray Smaller Trust raises net asset value

By Matthew Curtin

and a k orba

liming fresh

MURRAY Smaller Markets Trust, the Glasgow-based Investment trust specialising in the world's less accessible stock markets, improved net asset value per share by 11.6 per cent to 302.7p, against 271.2p over the year to Novem-

ber 30. Net revenue for the six month period fell to 21.29m (£1.34m) for earnings of 2.29p (2.39p). The interim dividend is raised from 1.25p to 1.35p.

Mr David Briggs, a director of Murray Johnstone, the trust's management arm, said

many markets in which the trust was invested fell sharply in local terms in the period The exception was Malaysia which increased by 17 per cent. In contrast, the FT-A world index rose nearly 17 per cent

because of the strong performance in sterling terms of the US and Japanese markets, to which the trust was minimally The trust had taken profits

in Malaysia, but was "comfortable" with its heavy Far East weighting. Since November there had been recoveries on the Honk Kong, Mexican, and Argentinian markets.

DIVIDENDS ANNOUNCED Corres - Total Total

	Current payment	payment	qividend	year	year
Cantorsinl	1	Apr a	1	-	4
Dale Electricint	2	Apr 8	2	-	5.1
Domine Printingfin	4.8	Apr a	4.15	7.2	6.25
Domino Princing		Apr 8	1.05	-	3.15
Reject Shop §int Shandwickfin	nil	`-	1.18	nH	2.36
Dividends shown pence ton increased capital.	e per shar	e net exce	opt where	otherwise	stated.

Reduced interest charge lifts Dale 9%

tional, the power and lighting group, lift interim pre-tax £544.000.

Mr Iain Dale, chairman, said the Yorkshire-based company had made progress on reducing debt during the first

Gearing had fallen from 110 per cent at the year-end to 100 per cent, and was expected to fall substantially following the sale of four overseas husinesses due for completion in

The sale of five businesses in power generation.

Interest charges benefited £962,000 to £918,000.

months to November 1 were static at £1.46m on sales 29 per cent ahead at £30.9m. That was partly because of

export prices bad heen on average about 20 per cent higher than the previous year, said Mr Dale. That resuited in a sharp

from £31m to £22m. "We are only now starting to

"With the bole created by the over-valued pound in the

first half, we will be short of some business in the second Next year wonid be more encouraging, Mr Dale said, After an "awful first half" the

Mr Dale said the restructuring begun in October had resulted in the loss of 12 per cent of the 680-strong work-

earnings improved from 2.79p

Powell Duffryn in Irish fuel merger and **US** disposal

John Kelly, Powell Duffryn's wholly-owned Belfast-based coal and oil distribution sub-sidiary, has been merged with Lanes Group, the Northern Ireland fuel distributor which is owned by Tedcastle McCormick.

Powell received £5m cash for the equalisation of the net asset values of the two bustnesses and repayment of inter-

company debt.
It owns 50 per cent of the enlarged activity.
In the year to March 31 1992 Kelly made trading profits of £2m and had net assets with a book value of 24m net of inter-

company debt.
The impact of the transaction is nentral to Powell Duffryn in halance sheet

Powell has also disposed of its 50 per cent interest in Aquapore Moisture Systems, an irrigation hose manufacturer in Phoenix, Arizona, for a cash consideration of \$6m (£3.9m).

By Peggy Hollinger

LOWER interest charges helped Dale Electric Internaprofits by 9 per cent to

April.

Nigeria and France were part of Dale's effort to refocus on

from the steady decline in UK base rates, falling from Operating profits for the six

the inflated value of sterling before September. Dale's

decline in the group's order book at the half-way stage

rebuild the order book again," Mr Dale said. However, he

aerospace ground power divi-sion was beginning to show signs of life.

The intarim dividand is being maintained at 2p - last year's total was 5.1p - while

Lister loss rises after exceptional

LISTER & CO, which mann-factures a wida range of textile products, incurred losses in tha six months ended September 26. The deeper pre-tax deficit of £1.62m, against £1.39m, included an exceptional debit of £747,900. Turnover for the period was up from £13.81m to

£16.45m. The exceptional charge con-sisted of redundancy costs and stock write-downs incurred in a restructuring plan.

Mr Brian Smith, chairman, said despite continued recesslonary trends in the UK and export markets, sales in the yarn and woollen fabric businesses had improved, although margins remained very com-

Losses per share deepened to 9.97p (8.52p).

Cantors declines to £175,000

A fall in pre-tax profits, from £206,000 to £175,000, was

announced by Cantors, the furmonths. However, there had niture, carpets and bedding retailer, for the half year to October 24.

Mr Harold Cantor, the chairman, said difficult trading con-ditions had shown through in the results. However, the company was now in its winter sale period and trading to date, he said, although still depressed, had been in line with expectations.

Throver amounted to £28.7m (£30.2m). Barnings per share declined from 0.98p to 0.76p but the interim dividend is maintained at 1p.

John D Wood cuts deficit to £77,000

John D Wood, the USM-quoted estate agent, reported a reduced pre-tax deficit of £77,000 for the six mooths to end-October.

That compared with a loss of £194,000 and was incurred on turnover down by 7 per cent from £2.56m to £2.37m. Losses per ahare came out at 0.9p

(19p).
Mr George Pope and Mr Ian
Homersham, joint chairmen,
said that at the time of their statement in August they had enjoyed, three profit-making

NEWS DIGEST been losses since then.

The company will have about 35 per cent of the UK stainless steel distribu-

tion market, and be responsible for

distributing stainless steel both from former British Steel plants in the UK

The launch comes as European pro-

ducers of hoth carbon and stainless

steel are implementing price increases.

Along with carbon steel prices, stain-

less prices in Europe have fallen by 30

Mr Shore said the company was raising prices for cold-rolled stainless by 10

per cent over the past two years.

and Avesta plants in Sweden.

Losses reach £0.88m at Reject Shop Losses at the Reject Shop, the USM-quoted houseware

retailer, rose from £587,000 to £884,000 pre-tax for the 28 weeks to September 27. Turnover expanded from £8.9m to The directors said the figure

was better than they had budgeted for. However they were cutting the interim dividend from 1.05p to 0.5p. Losses per share widened to 6.01p (3.97p). The second half traditionally

compensated for a weaker first balf. However, sales during Septemher, Octoher and November were "very disap-pointing" and although the crucial Christmas period was "considerably better", sales were "below expectations".

Heritage back in the black

Heritage, the USM-quoted hou-sewares importer and distribu-tor, returned profits of £53,000 pre-tax for the six months to October 31, the company's first profitable period since 1989. The profit, which compared with losses of £96,000, was

scored from a turnover of £6.17m (£5.36m). Interest charges were cut to £202,000 (£246,000).

Earnings per share emerged at 0.98p (losses 1.78p).

Marks and Spencer moves into Austria Marks and Spencer is to enter

the Austrian market by open-ing two franchised stores in Vienna in the next two months. The stores will sell lingerie, toiletries and cosmetics.

The stores will be operated by Thomas Feldmann Handelsgesellschaft, a new venture formed hy a member of the family which owns Albert Matzner, a leading Austrian

Berisford to get £6m for Hunter Saphir

Berisford International, the commodities and property group in the process of selling most of its businesses to repay deht, will receive £6.1m if Albert Fisher's £29m agreed bid for Hunter Saphir, the

fresh produce group, goes

through. When the cash from this sale, and others agreed but not yet completed, comes in, Berisford will have oo not debt. At

lts peak, Berisford's debts totalled £1.2bn. The group is now looking for acquisitions. The Hunter Saphir bld gives

Berisford a £2.1m profit oo the carrying value of its stake in Hunter Saphir. Berisford holds 4.9m Huntar Saphir shares. which had been written down to nil, and 4m £1 preference sbares. Berisford took the stake in 1987 when it sold some food businesses to Hunter

Pilkington contact iens plant approved

The US Food and Drug Administration has given approval to Pilkington's contact lens solu-tion plant in Phoenix, Arizona and for one of the product lines. Approval for the other lines is expected to follow.

Pilkington, the glass group, had been awaiting approval for some time and will now be able to sell solutions. This will be a step in its plans to revitalise the ailing US contact lens busi-

LEICESTERSHIRE

The FT proposes to publish this survey on

March 5 1993 from its print centres in Tokyo, Frankfurt, Paris, New York and London. It will be read by senior

businessmen and government officials in 160 countries worldwide. It will be of particular interest to the 130,000 directors and managers in the UK who read the weekday FT.*

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Data source: BMRC Businessman Survey 1990

FT SURVEYS

BASE RATE

With effect from close of business on 26th January 1993

Base Rate is decreased from

7% to 6%

All facilities (including regulated consumer credit agreements) with a rate of interest linked to Yorkshire Bank Base Rate will be varied accordingly.



Head Office: 20 Merrion Way, Leeds LS2 8NZ.

BASE RATE CHANGE

Union Bank of Switzerland, London

announces that with effect from the close of business on 26th January, 1993

its Base Rate was reduced from 7% PA to 6% PA.



Union Bank of Switzerland, PO Box 428, 100 Liverpool Street, London EC2M 2RH. Incorporated in Switzerland with limited liability.

Appointments Advertising

appears every Wednesday & Thursday

Friday (International edition only)

Lloyds Bank Base Rate.

Lloyds Bank Plc has reduced its Base Rate from 7.0 per cent to 6.0 per cent p.a. with effect from Tuesday 26 January 1993.

The change in Base Rate will also be applied from the same date by Lloyds Private Banking Limited.



THE THOROUGHBRED BANK.

By David Blackwell

LONDON COFFEE prices tumbled further yesterday following the dramatic fall in the New York market overnight as commodity funds liquidated their positions.

But there were signs of an end to the decline, which has dismayed delegates from producer countries in London this week for talks oo renewing an international coffee agreement.

The London March rohusta contract opened nearly \$50 a tonne down, before recovering to close at \$840 a tonne, down \$15. The nearby New York arabica contract fell by 6.75 cents to 56.05 cents on Monday. with 22,000 lots traded. Yester-day it touched a low of 54.10 cents in early trading, but began to recover in the after-

Last August the New York market fell helow 50 cents, hut then began an advance which culminated in a closing peak of 81.55 cents on December 21. when London reached \$1,081 a

This market is not trading

on fundamentals, hut is being moved hy the weight of money wielded hy the funds," said Mr Lawrence Eagles, analyst with GNI, the London futures hroker yesterday. "I think we have seen the bottom today - but with volatility like this it would be a hrave man who takes a position."

The volatility of the market was such that tha London Clearing House took the unusual step of making a margin call during trading hours. This requires market players

to cover any paper losses ahowing on their positions.

The market has taken auch a hattering that It's very jumpy," said one London trader. But he pointed out that whila the London market was down, it had closed at the day's high. "This indicates that the liquidation is coming to an

The fund liquidation in New York fed on Itself, sparking chart-based selling and forcing players out of the market. In such conditions, progress or lack of it at the International Coffee Organisation talks nver the next fortnight becomes a

ICO delegates have got off to a slow start, according to the Reuter news agency. The ICO has until the end of March to

Banana exporters 'devastated'

By David Dodwell,

LATIN AMERICAN hanana exporters will be "devastated" hy the decision in December by the European Community to set tariffs on banana imports from the region, a meeting of Countries has concluded.

The union claims 174,000 workers will lose their jobs as a result of the EC decision, which fixed a 2m tonne quota for Latin American exporters at a reduced duty of Ecu100 (£80) a tonne, and a hefty

By John Barham in Buenna Aires

ARGENTINA'S LEADING

commercial fishing company

says the illex squld - life-hloud of the Falkland Islands

economy - is under no threat from overfishing. The illex is underexploited, not overex-

ploited," according to Mr Mario Olaciregui, president of the

Harengus fishing group.

Although he lacks scientific

data to support his claim, Mr

Ecu850 tariff - ahout 170 per cent - on exports above that

A study presented by the union says the new EC banana regime, forged to protect tradi-bonal Caribbean exporters to the EC and at the same time to move towards a tariff-based system of regulating imports, will pull 33,600 hectares (83,000 acres) out of banana production, 12 per cent of the total area planted, in its seven memher countries - Colombia, Costa Rica, Guatemala, Honduras. Nicaragua, Panama and

Olaciregui says the first of his six squid boats began fishing

on Thursday, just as the sea-

son opened, and found the ves-

"There is enough illex for everyone," he insists, "This Is

hased on empirical observa-

tion." Harengus has fished for

squid for years, catching 12,000

varies very little.

sel was quickly overloaded.

Mr Enrique Betancourt, executive director of the union. says export volumes will fall by 30 per cent from the 1992 level of 2.6m tonnes.

He makes no mention, how-aver, of the fact that banana exports to the EC from Latin America surged rapidly between 1989 and 1992 as exporters positioned themselves for expected liberalisation of the EC banana market on creation of the single market on January 1 1993. Exports surged hy 20 per cent over that period, according to the Food and Agriculture Organisation.

Catch-all forestry rules urged

By Bronwan Maddox, **Environment Correspondent**

DEVELOPING COUNTRIES will call for timber trade rules to be extended to non-tropical countries at today's meeting in Quito, Ecuador to negotiate a new timber treaty.

The 1985 International Tropical Timber Agreement expires in 1994, and its 50 signatories, which include countries with more than 90 per cent of the world's remaining tropical rainforests as well as most of the non-tropical forests, have been divided about the form of a new treaty.

The Malaysian and Indonesian governments have indicated that they will press for new rules, which will cover how fast forests can be cut down, to apply to all forests. Developing countries have also called for the naw treaty to cover pricing of timber. At the previous meeting in Japan in November, developed countries including the US, Canada and the European Community were highly reluctant to adopt the

The UK government's posi-tion in the negotiations is that to widen the treaty would be to lose its focus on preserving rainforests. Mr Michael James of the UK Timber Trade Federation, which advises the UK government on the discussions, said yesterday: "The agreement would changa character considerably if extended and there could be administrative problems - the organisa-

Argentine company denies threat to Falklands squid Japan, South Korea, Spain and director of fisheries, said yes-Italy, so demand is reasonably

In December, Argentina announced that it would offer licences for foreign ships to fish for illex squid in its waters - in direct competition with the Falkand Islands, which in 1987 set up a highly lucrative licensing regime.

The islanders say the illex is

to 15,000 tonnes a year. It has found that squid availability a delicate resource, which if Mr Olaciregul adds that the overfished could be eliminated, illex market is limited to Mr John Barton, Falklands

terday: "Fishing pressure is already very high and we firmly helieve that a moderate increase in fishing effort will lead to a collapse of the stock."

Last year, the Falkands reported licence revenues of £25m, some 80 per cent of which came from illex licences. Mr Barton says that Argentina's offer of cheaper licences has lured away most of the islands' Asian clients, undermining its revenues.

WEEKLY MINOR METALS PRICES

Prices from Metal Bulletin (last , week's in hrackets). ANTIMONY: European free

market 99.6 per cent, \$ per tonne, in warehouse, 1,670-1,710 European free

per lb, tonne lots in warehouse, CADMIUM: European free

per lb, in warehouse, 0.40-0.50 (same). COBALT: European free market, 99.5 per cent, \$ per lh, in warehouse, 15.00-15.60 (15.20-

MERCURY: European free per 76 lb flask, in warehouse, 120-135 (120-140).

MOLYBDENUM: European market, min. 99.5 per cent, \$ free market, drummed molyh market, min. 98 per cent, \$ a lb

Tha trend was aided by opting

buying and talk that thera was

likaly to ha a strike at Enami'a

Ventanas smelter after today's

strike vnte. The risa took

three-month matel above

realatance around \$2,250 a

tonna, with final business at

\$2,258, up \$30. Tha London

dic oxide, \$ per lh Mo, in warehouse, 1.85-1.95 (same). SELENIUM: European free market, min 99.5 per cent, \$ per

market, min. 99.99 per cent, \$ market, min. 99.99 per cent, \$ free market, standard min. 65 per cent, \$ per tonne unit (10 kg) WO₃, cif. 40-50 (same). VANADIUM: European free

COCOA - London FOX

750

May Jul Sep Dec Mer

Previous High/Low

781

Turnover: 5841 (6032) lots of 10 tonnee

ICCO indicator prices (SDRs per tonne). Dally price for Jan 25 762 65 (775.99) 19 day average

718 707

730 719 740 729

790 789

lh, in warehouse, 4.70-5.40

V₂O₅, cif. 1.70-1.80 (1.75-1.85). URANIUM: Nuexco exchange value, \$ per lh, U,O4, 7.85

LME WAREHOUSE STOCKS (As at Monday's close) tornos							
Aluminium	-375	to 1,61					
Copper	+ 1,450	to 316.					
Lead	+1,000	to 232					
Michel	+878	ta 78,0					
Zinc	+2.500	m 314					

London traders sceptical about US merger

By Kenneth Gooding. Mining Correspondent

THE LONDON Metal Exchange might have to change its strategy for the US market if the proposed merger of the Chicago Board of Trade and New York's Commodity Exchange is consummated, said Mr David King, the LME's chief executive, yesterday.

"It would be a very strong partnership because the CBoT already is the most powerful and largest futures exchange. if the merger goes through the goal posts will have been moved in the US and the LME would have to work harder to increase its penetration of the market

However, Mr King, like some LMR traders, pointed out that Comex previously had merger talks with the Naw York Metal Exchange, which came to nothing. There have been so many false alarms in the past that I will believe it only when they finally sign the merger documents," said one trader.

The LME helieves it can look forward to substantial growth in the US because that country accounts for about 25 per cent of the world's non-ferrous base metals activity but only 15 per cent of LME husiness. "So, in the absence of other factors, there is obvious scope for husiness growth," Mr King pointed out. At present the only competition the

LME faces in the US is from the Comex copper contract and, when the first LME-authorised warehouses in the States started operating a year ago, copper was excluded so as not to challenge this contract. Comex's is a dollar contract whereas copper is traded in sterling in

the LME "ring" and the situation occasionally presents arbitrage opportunities to LME traders.

However, recent turbulence in the currency markets caused a change of heart among London-based traders so the LME copper contract will next July switch to dollars. This move increased pressure from some members for the LME to establish copper warehouses in the US, which they see as an important step towards winning more North American copper hedging business away from Comex.

Mr King was scheduled to outline the LME's reconsidered policy about US copper warehouses when world industry representatives gather at American Metal Market's "copper week" in New York in mid-February. He may have to rewrite

Consolidating for the futures

Laurie Morse on the merging two big US commodities exchanges

exchanges have been tilting at a variety of windmills in the 1990s, fussing like mature matrons as more agile upstarts steal away their global dominance. Electronic trading, competition from overthe-counter derivatives markets and hlossoming nverseas exchanges hava all been blamed for the fading lustre of New York and Chicago markets. But the hig US exchanges have also heen concerned about the monster within increasingly bureaucratic and expensive structures and fundamental changes in how

futures are traded.
The Chicago Board of Trade'a plan, announced on Monday, to acquire New York's big metals market, the Commodify Exchange (Comex), is a bold step to fight those inter-nal monsters and, if futures pundits are correct, it may be the first of many such mergers.

"I helieve unamhiguously that this industry will consolidate, just like we've seen in the airline husiness, the communi-cations industry," said Mr Richard Sandor, CBoT board member and managing director of Kidder, Peabody. It was too costly, he said, for 11 US futures exchanges to operate independently.

In Europe, where the trend toward national exchanges is growing, there is also some consolidation, Germany's Deutsche Terminborse and France's Matif announced two weeks ago that they would join forces, recognising cost savings and substantial increase in competitive cloot.

Member approval of the CBoT's Comex takcover, particularly on the Comex side, is exchange's leadership will have to convince independent floor traders that the financial advantages of the partnership

1217/1209

Regulatory approval of the merger may come more easily. Mr William Alhrecht, acting chairman of the Commodity Futures Trading Commission, the US futures industry watch-dog, said his staff would examine the proposal when it arrived in Washington. "Per-sonally," he said, "I am quite receptive to actions which simplify and standardise clearing functions. Such actions con-tribute to more efficiency in the markets."

The CBoT will pay nothing for the Comex, and a fund set up to huy out Comex memberships after the merger will he financed by the New York exchange's current and future income. Executives at both exchanges said they were confident that the affiliation would boost volume and profits at Comex.

The exchange, which is free of debt, has assets of \$18m and cash on hand of \$12m. However, its life-hlood - volume has slipped substantially, and without a marketing and research transfusion, could face extended volume and seat value erosion. Comex's main products, silver and gold futures, have

heen battered hoth hy the recession and the absence of inflation. With only one financial contract - the newly launched Eurotop 100 stock index future - it also suffers the general malaise of US commodity exchanges. While commodity trading has always heen cyclical, the shift in futures husiness to managed funds has consolidated trade and cut down on the profits operating on their own account). As pickings in agricultural plts get alimmer, more and more traders cross over to will compensate Comex mem- more profitable opportunities

(Prices supplied by Amalgamated Metal Trading

starving the commodities arena of capital.

The New York exchange's futures volume dropped to 10.7m contracts last year from 12.6m in 1991. At the same time the London Metal Exchange has thrived, hullding turnover to 24.7m contracts last year from 17m in 1991.

The CBoT, while remaining the world's largest futures exchange, has not heen immune to the trend toward slumping commodities volume. Its turnover last year was up 7.6 per cent to 150m contracts but its agricultural futures volume stailed. Attempts at offering new non-financial products have also lagged. Despite thriv-ing Treasury markets, CBoT membership values and member profitability have also been on a decline. A study of member profitability, commissioned by Mr Thomas Donovan, the exchange's president, recently confirmed that member incomes were down. Particularly big losers were the independent soyabean futures traders, whose profits were off 40 per cent last year when mea-sured in 1982 dollars,

hicago exchanges, sens-ing the trend, have spent the last year working at cost-cutting consolldations. New York Exchanges, engaged in long-running squabhles, have been unable to follow. When asked on Monday why Comex did not affiliate with a New York partner, Ms Donna Redel, tha exchange's chairman, aaid nona had offered. Comex had agreed to consolidate trade clearing operations with the Coffee, Sugar and Cocoa Exchange, ment had not been acted upon and would be voided if the new partnership with the CBoT was approved

In an interview, Ms Redel Comex merger plan.

FUTURES bers for their loss of voting in financial markets, further urged other New York is have been representation on the starving the commodities exchanges to follow Comex's lead and join with Chicago. No such discussions are in process, hut CBoT officials said they would welcome other

partners. Mr Patrick Arbor, the CBoT chairman, said his exchange would continue to aupport Comex's part in a consortium of New York exchanges that plan to huild a new headquarters complex and trading floor in Manhattan.

In effect, the Chicago/New York merger will draw Comex into the joint efforts of the hie Chicago exchanges. Mr Arbor said the CBoT intended to list Comex contracts on Globex, the after-hours electronic trading system jointly owned hy the CBoT, the Chicago Mercantlle Exchange, and Reuters Holdings. Mr Leo Melamed, chairman of Globex Corporation, applauded the proposed merger

The CBoT and the CME are slowly working toward joint clearing operatious, and have merged overseas marketing functions. Comex will benefit from these joint efforts as well. The CME has been relatively

low-key ahout the merger announcement, declining to issue formal comment. Informally officials are taking a walt-and-see attitude. The CME's volume was up 24 per cent this year, and seat prices are at all-time highs. Its com-modity volume comprises only 5 per cent of overall turnover. With such strong results, CME executives feel they are on a better footing than the CBoT.

The CBoT is still attempting to weave another, much larger alliance with the London International Financial Futures to have stalled, however, and CBoT officials did not mention that proposed partnership Monday, when announcing the

WORLD COMMODITIES PRICES

unched to 15,675

LONDON METAL EXCHANGE

Aluminium, 99.7% purity (5 per tonne)

MARKET REPORT GOLD hald early gains on the

London bullion market and pushed above initial resistanca at \$331 a troy ounca in late trade, but was expected to find \$332 a much tougher barriar. Dealers sald tha markat had rallied nn stop-loss buying by waak ahnrts and soma covering ahaad of Inday's Europaan optimna expiry. The dnliar's snft tona and a raport that China's central bank had brught a large partian of the huge Dutch gald salas in 1992 were also supportiva. Chinasa buying lifted the COPPER market out nt its recent nautral range on the LME.

London Markets

SPOT MARKETS		
Crude oil (per barrel FOB)	Mar)	+ 01 -
Oubai	515.60-5.70	+ .125
Brent Bland (dated)	517.90-7.95	+ 9.25
Brent Blend (Mar)	\$17.95-5.05	+ .125
W T.I (1 pm est)	\$19.65-9.70	+9.20
Oli products (NWE prompt delivery per	tonna CIF	+ 0r -
Premium Gesoline	\$167-188	+1
Gas Oil	S173-174	+2
Heavy Fuel Oil	\$72-73	
Naphtha	5176-177	+ 1,3
Petroleum Argus Estimates		
Other		+ 01 -
Gold (per troy oz)	5331.05	+2.3
Silver (per troy oz)-	371.5c	+2
Platinum (per iroy 02)	\$364.25	+3
Palladrum (per Iroy oz)	5111.00	+25
Copper (US Producer)	103.0c	-3.5
Lead (U.S. Producer)	33.5e	
Tin (Xvala Lumpur market)	14.96r	-0.02
Tin (New York)	273.5c	-1
Zinc (US Prime Western)	62.0c	
Cattle (live weight)	116.32p	+ 0.76
Sheep (live weight(1.	92.330	+6.60
Pigs ((ive weight)†	80.38p	+234
London daily sugar (raw)	\$213.9	+0.9
London daily sugar (white)	\$262.9	+24
7ato and Lyle export price		+0.5
Barley (English feed)	£138,50u	
Maize (US No. 3 yellow)	£161.73	
Wheal (US Dark Northern)	Unq	
Rubber (Mar)♥	64.50o	-0.5
Rubber (Apr)♥	65.00p	-0.25
Rubber (KL RSS No 1 Feb)	239 Dm	_
Coconut oil (Philippines)§	\$427.5y	-5
Palm Dit (Malaysian)§	3410.0w	
Copra (Philippines)§	\$270.0	-75
Soyebeans (US)	£173.0	-1
	58 95c	-0.05
	390p	
Cotton 'A' index Wooltope (64s Super)	58 95c 390p	-0.06

Com

I WILLIAM	10.00		10-11 -1.00
Apr	18.15	18.16	18.25 18.00
May	18.25	18,26	18.32 18.12
Jun	18.33		18.42 18.23
Juf	18.36		18.42 18,29
Aug	18.40	1850	18.45 18,39
Sep	18.45	18.47	18.50 18 45
IPE Inde	ex 17.76	17,39	
Tumove	× 27282 (44540)	
GAS OI	L - IPE		S/ti
	Close	Previous	High/Low
Fab	188.50	167.25	169.50 168.00
Mar	168.50	187.00	169.75 168.00
Apr	167 75	166.25	169.00 167.25
May	167.50	166.00	168.50 167.25
Jun	167.50	166.25	168.75 167.00
Jul	169.75	169.25	169.75 169.00
Aug	171 50	170.25	171.50
Oct	175.75	174.50	173.50
Turnove			173.50 of 100 tonnes
aro werp	US\$325, 8	IWD US5345, AW	360, BWC US538 40, C and F Ar C US\$340, BT

іп Ма	w Ynrk	t, althnu	igh the	COFFE	E - Lon	don FOX		\$/tonne
			g and signs		Close	Previous	High/Low	
			helped to	Jan	649	872	825 809	
limit	nsses			Mar	640	855	840 861	
				May	843	862	850 811	
Co	mpiled	from Re	euters	Jul	657	853	839 834	
				Sep	843	861	625 816	
SUGA	R - Load	on POX	(\$ per fonne)	Nov	853	877	854 828	
Raw	Close	Previous	High/Low			3058) lots o		
Mar	192.00	192.00	188 40	Jan 25:	Comp. da		ents per pe 5.99) 15 day	
White	Close	Provious	High/Low	56.99 (36.03)			
Mar May	257.00 256.00	255.00 257.00	256.88 254 50 256.80 256.50	POTAT	OES - 1	ondon FQ)		£/tonne
Aug	282.80	260.80	261.70 259.20	_	Close	Previous	High/Low	
Dat	248.00	246.50	246.50 244.00					
		(2) lots of		Apr	56.5 65.0	59.0 68.0	58.5 55.5 66.9 64.2	
	1806 (1678) 101.67 May		te (FFr per tonne):	May				
				Turnov	er 235 (30) lots of 20	tonnes.	
CHUD	EOIL - II	PE	\$/barrel					
	Later	st Previe	us High/Low	SOYAL	SEAL - I	ouden FO	K	E/tonne
Mar	18.06		16.17 17.88		Close	Previous	High/Low	
Apr	18.15 18.25		18.25 18.00 18.32 18.12	Feb	153 50	151.50	153.50	
May Jun	18.33		18.42 18.23	Apr	131.50		151.50	
luf	18.36		18.42 18.29					
Aug	18.40	1850	18.45 18,39	IUmav	ar 26 (V)	ots of 20 to	nnes.	
Sep .	18.45		18.50 18 45					
PE Ind				PREIG	HT - Los	dee FOX	510/Inc	lex point
ľumov	9 27282 (44540)			Close	Previous	High/Low	
248.0	il - IPE		\$/tonne	Mar	1290	1300	1290 1290	
				Apr	1290	1290	1290 1286	
	Close	Previous	High/Low	aFi	1274	1272	1274	
ep.	188.50	167.25	169.50 168.00	Turnove	er 34 (82)			
ler .	168.50	187.00	169.75 168.00		. , . , ,			
\pr	167 75	186.25	169.00 167.25					
May Nun	167.50 167.50	166.00 166.25	168.50 167.25 168.75 167.00	GRAIN	S - Lond	ion FOX		Cronne
lul .	189.75	168.25	169.75 169.00	Wheat	Close	Previous	High/Low	
lug Jet	171 50 175.75	170.25 174.50	171.50 173.50	Mar	137,10	137.00	137.25 137	19
	115.13	. 14.00	110.00	May	139.00	139.00	139.00 139	
umavi	er 11567 (1	15887) lets	of 100 tonnes	8ep	109.70	109.50	109 70 109.	
				Nov	111.90	111.50	111.90	
_				Barley	Close	Provious	High/Low	
JUTE C. and		ATC USE	150. BWG U\$5380.	Mar	133,75	133.30	133.75	

PIGS - Loudon POX (Cash Settle

1023

Previous High/Low

Leed (£ per t	(Bnnc		_				Total de	Lly turnovi	ur 3,271 lets
Cash 2 3 months 2	77-77.5 27.25-7.60	273.5 264-6	-74.5 M.6	275.5 287.5/298	2	75.5-6.75 35-6.25	266.5-67	7.6 16,	480 fots
Michael (\$ per	(tonne)						Total de	illy turnove	er 6,048 loss
Cash 5 3 months 5	790-800 880-70	5730 5800	40 -10	5890/5820	200	8800-01 8865-70	5890-00	0 43,	479 lots
Tin (5 per tor	nne)						Total de	ily turnove	r 1.583 lots
	920-30	5875		41.00		685-90			
	960-90	5940		5995/5945		840-45	5980-80		09 lots
Zinc, Special							Total da	ily turnove	r 9,910 lots
Cash 1 3 months 1	065.5-56.3 075-70	1052	5-53.6 73	1058.5	1	056.5-57 075.5-78	1073.5-7	4 98.3	316 lots
LIME Closing SPOT: 1.5381	E/S rate:		thes: 15		_	nontris: 1.			nthe; 1,5056
LOHDON BI			child)		Ne	ew Y	ork		
Gold (tray of	-1				900	D 100 Proy	OZ. S/troy	oz.	
dona tady or	\$ price	1	equiv	aient		Close	Previous	High/Low	
Close	330 90-33	1.20			Jan	331,1	328.8	352.0	332.0
Opening	325.80-32	9.20			Feb Mar	331.1	328.8	331.0	329.3
Morning fix	329.19	-	214,467		Apr	35 L 7	329.5	331.0	831.0 330.0
Afternoon fix			214,757		Jun	332.7	330.3	333.9	330.7
Day's low	331.10-33				Aug	334.1 385.5	331.8	0	9
					Dec	338.9	334.6	337.2	335.2
Loco Ldn Ma	an Gold F	anding l	Reles (Ve USS)	Feb	335.5	336.3	838.1	336.1
1 mionPt	9.45	e mor	iths	1.63	PLAT	THUM 88 I	roy oz: \$/bro	y oz.	
2 months	9.84	12 ms	onthe .	2.00	_	Close	Previous	High/Low	
3 months	1 00				jen	369.2	367.8	368.0	363.D
Silver to	אלים עם ג'ים		JS cts	edure	Apr	385.2	363.8	366.0	364.0
					Jul	362.1	360.8	362.6	360.0
Spot 3 months	249.65		70.13		Jan	360.8	359.3 358.1	0	9
& months	247.55		75.90						
12 months	254.60		83.45		SILVE	ER 5,000 tr	TY OZ CENT	utroy oz.	
						C/058	Previous	High/Low	
T					Jan	355.9	367.9	9	0
GOLD COM	5				Feb	369.4	358.4	0	9
	\$ price		C equiv	refeni	Mar	370 <i>2</i> 372.6	389.2 371.7	371.5 373.5	368.5 371.5
		-	<u> </u>		Jul	374.9	373 9	376.0	373.5
Krugerrand	329.50-3		213.00-	215.00	Sep	377.3	376.3	0	0
Maple lea! New Soverer			50.00-5		Dec	381.2	383.2	382.5	380.0
MON SUIGHOU	yn 70.50-61	34	30.00-0	200	Jen	382.2	381.2	9	9
					HIGH	ORADE C	OPPER 25,0	00 lbs; cer	ta/lbs
TRADED OF	TIONS				_	Close	Previous	High/Low	
Aluminium (9	9.7%)	Calls	1	Puts	Jan	99,95	99.10	100.20	98.80
Sinke price S	tenne tr-	r Jun			Feb Mar	100.00	99.15 99.55	100.90	100.25
Stuke buce s	Manual MS	r "nun	Mar	Jun	Apr	100.65	39.75	100.00	100.70
1200	24	54	10	26	May	100.80	99.90	101,20	100.75
1225	13	40	33	38	Jun	100.90	100.00	0	0
1250	6	29	51	51	Jul Aug	101.05	100.15	101.50	101.05
Copper (Grad	o A}	Calls		Puts	Sep	101,30	100.25	101.50	701.30
2200	79	100	16	43	CRUD	# OOL (LK)	ht) 42,000 L	IS calls \$/1	errel
2750	47	73	35	65	_	Latest	Previous	High/Low	
2300	25	51	61		Mar				44.74
	_	•			Apr	19.63	19.65 19.72	19.50	19.54
					May	19.79	19.79	19.84	19.61 19.71
					JUST	19.87	19.87	16.95	19.86
Brent Creds	Ma	Apr	Mar	Apr	Jul	18.94	18.83	20.00	19.67
1700	100		_		Aug Sep	18.92 19.99	19.97	20.00	19.94
1750	58	93	3	20 35	Oct	20.02	20.02	20.05	19.58
1800	31	64	30	45	Nov	20.00	20.02	20.03	19.97
		٠.			Dec	20.00	20.01	20.02	19.99

HEA	TING OIL	12,000 US g	ella, centa	/US galls	Cł	ricag	10
	Lateer	Previous	High/Lo	H	50Y/	ABEANS 5,	000
Feb	55.10	54.55	55.35	54.19	_	Close	P
Mar	55.40 55.13	55.14 55,00	55.30	54.85 54.75	Mar		_
Apr	54.70	54.70	54.73	54.40	May	576/2 578/6	5
Jun	54,55	54.60	54.60	54.30	ألىك	583/4	5
Jul	54.85	54.80	54.85	54.70	Aug	584/6	5
Aug	55.50 58.55	55.50 . 86.86	55.75 55.70	55.40	Sep Nov	585/0 589/6	5
Oct	57.60	57.55	57.86	56.70 57.85	Jan	597/2	5
Nov	55.50	58.35	58.55	58.50	Mar	805/0	6
COC		es;\$/tonner	B		- 5017	Close	. 00,
_	Latest	Previous	High/Lo		- Mar	21.08	
Mar	613 946	943 972	954 982	908 941	May	21.30	2
Jul	958	992	1004	966	Jul Aug	21.50 21.55	2
8ер	968	1015	1023	996	Sep	21.56	2
Dec	1037	1048	1059	1035	Oct	21.56	2
Mar May	1050 1087	1076 1097	1089	1050	Jen Jen	21.88	2
Jul	1135	1114	1135	g 1135		21.80	2
Sep	1155	1140	1155	1155	SGYA	BEAN ME	_
Dec	1170	1170 ,500fbs; cer	1100	1188	Mar	Close 183,3	P.
-	Close	Previous	High/Lo		- May	163.2	18
					- Aug	184.7 185.2	10
Mar May	57.00 63.35	56.05 81.40	58.05 63.60	54,19	5ep	185.9	10
Jul	65.35	63.60	88.00	59.3Q 61.00	Oct Dec	167.2 188.5	11
Sep	67.19	65.40	67.50	63.88	Jan	188.0	11
Dec Mar	69.75 73.25	68.25 71.70	70.25 69.40	66.88 68.75	MAIZ	E 5,000 bu	
May	75.50	74.00	9	9		Close	P
\$UG/	R WORLD	*11° 112.0	00 fbs; ce	nts/lbs	Mar	216/4	2
	Close	Previous	High/Los	V	- May	231/2	2
Mar	B.62	8.47	8.68	8.47	Sep Dec	243/6	2
May Jul	6.78 8.86	8.68 8.75	8.82 8.90	8.68 8.75	Mar	250/4	25
Oct	8.81	a71	8.82	8.73	May	255/4	2
Mar May	8.85	8.79	8.90 9	8.90		249/0 T 5,000 tru	25
_		: cents/lbs	•	9		Close	mir Pi
_	Close	Previous	High/Lov	<u> </u>	Mar May	378/4	3
Mar	59.80	61.80	61.50	59.80	Jul	350/4	35
May	60.17	61.77	61.40	59.00	Sep	330/4	33
Jul Oct	80.95	62.45 61.17	82.00	60.68	Dec Mar	339/0 344/4	34
Dec	59.48	60.00	90.80 59 90	59.00	_		
Mar May	80.24	80.80	60.80	60.75	CVE	Close	_
ng)	61.50	61.50 62.02	9	0	Feb	78.576	Pr 78
CRAM	GE JUICE	15,000 lbs;	cents/lbs		- Apr	77.775	77
	Close	Previous	High/Lov		Aug :	73.250 71.775	72
_				<u> </u>	Oct	72.550	71 71
May	76.65 79.65	75.15 70.35	77.20	74 70	Dec	72.700	72
ku	82.55	81.19	80.20 83.25	77.80 60.75	Feb	78.575	78
Sep	85.05	B2.80	85.05	83.50	LIVE	IOG\$ 40,0	00 Ib
Nov Itan	85.05 68.60	84.50	84.70	84.70		Close	P,
Mar	91.06	88.00 89.55	89.00	87.00	Feb	43.700	44
Mey	91.56	80.00	g	Ú g	Apr Jun	43,300	43
				_	hıL	48.050 47.525	48 47
	HCES			•	Aug	45.750	45
REL	ITERS (8	esa:Septen	nber 18	1931 =	Oct Oct	41.650 42.700	41 42
100	Jan.26	Jan.25	mnth se	o yr ago	Feb	42 925	42
_	1682.4	1696.7	1696.0	1584.2	PORK	BELLIES (_
DO	A TOKES (asso: Dec.		100)	Eab	Close	Pr
	Jan.25	Jan.22	mnth ag	e yr 200	Feb Mar	35.225 35.525	36
apol	122,16	123.12		173.20	May	38.350	38 37
	es 120,52	121.50			Juj		

		000 by min-		uiskire!
	Close	Previous	High/Low	
Mar	576/2	576/2	579/4	576/0
May		579/4	5B2/4	578/4
Jul	583/4	584/0	587/2	582/8
Aug Sep	584/6	505/0	588/2	584/4
Nov	585/0 589/6	585/0 589/2	587/4 593/4	565/0 589/2
Jan	597/2	596/0	900/6	506/4
Mar	605/0	604/0	0	0
SOY	ABEAN OIL	00,000 lbs;	di\etnec	
	Close	Previous	High/Low	,
Mar	21.08	21.08	21.20	20.93
May Jul	21.30	21,31	21.42	21.16
Aug	21.55	21.31 21.53	21.62 21.64	21.36 21.45
Sep	21.56	21.56	21.65	21.48
Oct	21.56	27.86	21.56	21.48
Dec Jen	21.88 21.80	21.64 21.70	21.70 g	21.55
SQY	ABEAN ME	AL 188 tons;	\$/ton	
	Close	Previous	High/Low	
Mar May	183.3 183.2	183.7	184.1 183.9	183.2
Jul	184.7	184.7	183.9	188.1 164.4
Aug Sep	185.2	185.1	185.8	185.2
Oct	185.9 167.2	185.9 185.5	186.6 187.4	185.9 187.9
Dec Jan	188.5	188.6	188.9	188.3
_	189.0 \$ 5.000 bu	rin; cents/5	189.5	189.0
	Close	Previous	High/Low	
Mar	216/4	217/2	217/4	216/2
May Jul	224/4	225/2	225/2	224/2
Sep	231/2	232/2	232/2 238/2	231/2
Dec Mar	243/6	244/4	244/8	23714
May	250/4	251/2 256/0	251/0 256/0	250/2
Dec	248/0	250/0	0	255/4 0
WHE	AT 5,000 tiu	min; cents/	iedzud-di08	
Mar	Close	Previous	High/Low	
May	378/4 350/4	383/4 355/4	382/4	377/0
Jui Sep	326/6	331/6	330/0	349/6
	330/4	333/6 343/0	333/0	330/4
LIBC	339/0			338/0
Mar	339/0	346/0	342/4	
Mar	344/4		344/4	344/4
Var VE	344/4 CATTLE 40 Close	346/0	344/4	
IVE eb	344/4 CATTLE 40 Close 78.575	348/0 000 lbs; cen Previous 78,450	344/4 ts/fbs High/Low 78.750	
War WE Peb Apr	344/4 CATTLE 40 Close	348/0 .000 lbs: can Previous 78.450 77.475	344/4 ts/lbs High/Low 78.750 77.950	78.200 77.425
War WE Apr Von	344/4 CATTLE 40 Close 78.576 77.775 73.250 71.775	348/0 000 lbs; cen Previous 78.450 77.475 72.700 71.200	344/4 High/Low 78.750 77.950 73.375	78.200 77.425 72.700
Teb Apr Non Log Oct	344/4 CATTLE 40 Close 78.576 77.775 73.260 71.775 72.550	348/0 000 lbs; cen Previous 78.450 77.475 72.700 71.200 71.975	344/4 ts/lbs High/Low 78.750 77.950 73.375 71.900 72.625	78.200 77.425
Nar LIVE	344/4 CATTLE 40 Close 78.576 77.775 73.250 71.775	348/0 000 lbs; cen Previous 78.450 77.475 72.700 71.200	344/4 ts/lbs High/Low 78.750 77.950 73.375 71.800 72.625 72.700	78.200 77.425 72.700 71.200 72.000 72.400
Apr Lun Lun Lun Lun Det Det	344/4 CATTLE 40. Close 78.576 77.775 73.250 71.775 72.550 72.700	348/0 .000 lbs; cen Previous 78.450 77.475 72.700 71.200 71.975 72.250 78.450	344/4 High/Lew 78.750 77.950 73.375 71.800 72.625 72.700 78.750	78.200 77.425 72.700 71.200 72.000
Mar LIVE I Apr Apr Aug Oct Oct Oct Oct	344/4 Close 78.576 77.775 73.250 71.775 72.550 72.700 78.575 HOGS 40,00	348/0 000 lbs; cen Previous 78,450 77,475 72,700 71,975 72,250 78,450	344/4 ts/lbs High/Low 77.7950 77.3375 71.800 72.825 72.700 78.750	78.200 77.425 72.700 71.200 72.000 72.400
Mar LIVE I Apr Apr Aug Oct Dec Teb	344/4 CATTLE 40. Close 78.576 77.775 73.250 71.775 72.550 72.700 78.575 HOG\$ 40.00	348/0 ,000 lbs: cen Previous 78,450 77,475 72,700 71,200 71,975 72,250 78,450 10 lb; cents/i Previous 44,250	344/4 ts/bs High/Low 78,750 77,950 73,375 71,800 72,625 72,700 78,750 bs High/Low 44,200	78.200 77.425 72.700 71.200 72.000 72.400 78.200
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Mar LIVE Apr Apr Aug Oct Coc Tob Apr	34444 CATTLE 40 Close 78.575 77.575 73.250 77.570 78.575 HOG\$ 40,00 43.700 43.000 44.055	348/0 000 lbs; cen Previous 78,450 77,475 72,700 71,200 71,975 72,250 78,450 10 lb; cents/i Previoue 44,250 43,660 48,225	344/4 High/Low 78.750 71.950 71.900 72.625 72.700 78.750 bs High/Low 44.200 43.850 48.275	78.200 77.425 72.700 72.000 72.400 78.200 43.825 43.825 43.825
Mar LIVE Apr Apr Aug Oct Geb	344/4 CATTLE 40 Close 78.576 77.775 73.250 71.775 72.550 72.700 Close 43.700 43.300 44.030 47.525 45.750	348/0 .000 lbs; cen Previous 78.450 77.475 72.700 71.200 71.975 72.250 78.450 10 lb; cents/l Previous 44.250 43.650 46.875	344/4 ts/hbs High/Low 78.750 77.950 73.375 71.800 72.625 72.700 76.750 bs High/Low 44.200 44.200	78.200 77.425 72.700 71.200 72.000 78.200 43.625 43.625 43.625 43.625
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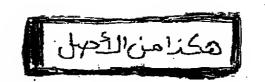
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LONDON STOCK EXCHANGE

Footsie nears its peak after rate cut

By Terry Byland, UK Stock Market Editor

US merge

THE BANK of England caught the London stock market wrong-footed yesterday morn ing with the unexpected announcement of a one percentage-point cut in domestic interest rates. The City of London had expected the rate reduction to be held back until nearer to Budget day.

The market scored its biggest daily gain since mid-September, the FT-SE Index closing within one per cent of its all time high, after equity strategists saw the base rate move as a clear signal that "the government is putting economic growth first, and inflation risk second", to quote

ooe leading analyst.
After dawdling at the opening, the UK markets sprang to life wheo the Bank announced that interest rates were being lowered to 6 per cent. Trading volume increased substantially in both stock index futures and the underlying stock market.

Share prices boiled over after the initial gain of 63 Footsie points hut huyers returned st the close in spite of hints that a large rights issue was back on the corporate agenda in the wake of the Bank's action.

At its final reading of 2,835.7, the FT-SE Index was 63.8 np on the day and only 26 points below the peak of 2,861.5 reached on January 4 this year.

The largest gains came in authorities in catching the those sectors directly benefit market unawares was reflected ing from lower interest rates, ootably huilding materials, construction and contracting, food retailers, banks and other financial institutions.

Although the focus was on the FT-SE listed stocks, the second liners were also strong. The FT-SE Mid 250 Index gained 1.6 per cent to 2,951.6.

market unawares was reflected in trading volume data. On Monday, Seaq volume fell to 490.3m shares, which was worth only £984m in retail terms, at the lower range of recent daily averages. But in the wake of the interest rate cut, Seaq volume jumped to

TRADING VOLUME IN MAJOR STOCKS

861.8m shares yesterday. Market analysts were in no move and the government The soccess of the UK doubt that the move to 6 per

cent base rates was a green light for the stock market. Base rates have now heen reduced hy 400 basis points since sterling's departure from the <u>ERM</u> network in mid-September and the benefits are expected to show up dramatically in the March round of final corporate results.

Sterling stood up well to the bond market advanced smartly

as investment houses hurrledly reshaped their stances ahead of today's auction of £2.5hn of UK government securities

However. Mr Ian Harnett at Strauss Turnbull, said that yesterday's move was "the end of the economically justifiable rate cuts - any further reduc tions could seriously endanger sterling".

Many strategists, perbaps showing wisdom after the event, said the authorities either had to make their move on interest rates before the bond auction, or wait until well afterwards: some suggested that the rate cut, regarded as a reaction to last week's poor data on UK unemployment, might have been delayed until the new governor of the Bank of England could set his seal on the decision.

Equity professionals are convinced that share earnings will now achieve a recovery of 15 to 20 per cent this year, but asked themselves what further move to stimulate the economy the government can now produce on Budget day in March.

	Dealing	Deles
That Dealings: Jan 16	Feb 1	Feb 16
Option Declaration	ene: Feb 11	Feb 25
Last Deutings: Jan 29	Feb 12	Feb 26
Account Day:	Feb 22	Mar 6

Hopes for Reuters service

NEWS AND electronic dealing agency Renters Holdings advanced sharply ahead of a presentation by the company today of a new information service. The optimism countered the effect that a fall in interest rates will have on the group's

cash mountain of about £650m. The company has invited electronics and media analysts to a preview of Equity Focus, a system which is designed to attack the £60m s year market dominated by the Topic information service controlled by the London Stock Exchange.

Following recent slides. Reuters shares hounced 35 to 1348p. The price was also supported by news that Reuters has signed a long-term agreement under which two compadata on certain non-US government debt securities.

Mr Brian Newman, of agency broker Henderson Crosthwaite, who is an established Reuters enthusiast, added that the shares had been oversold following recent bear raids and that the shares were due for a strong rally ahead of preliminary figures on February 9.

Glaxo slides

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A sharp shift from recessiondefensive stocks hit the pharmaceutical sector in general and Glazo in particular. The

NEW HIGHS AND LOWS FOR 1992/93

NEW HIGHS (288).
BRITISH FUNDS (14) AMERICANS (1) Sears Rockuck, BANGS (6) St. Scot., Bardsys.
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TSB, BREWERS (2) Burdomood, Wetherspoor, BLDS MARUS (3) Angilan,
Kason, Wolseley, BUSSRESS BERNS (3)
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Write, Chenis (3) Chemer, Crode, Heistead,
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Powerscreen, Roote, Senior Eng., FOOD
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RETALING (1) Sespala, Brit. Blo-Tech., Seon,
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Granders, Courte, Glodsmiths, Texts (6)
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group, consistently at or near the top of the market's league of most highly valued companies, was also affected by news of a ssnior management

appointment.
The announcement that Mr Arthur Pappas has been made responsible for strategy for over-the-counter drug business in the US revived concern that the company might be considering a bid in that area.

There was also a continuation of heavy US selling. Leh-man Brothers, the US invest-ment bank, was a big seller on both sides of the Atlantic. The shares retreated 13 to 682p, their lowest level since July,

Asda nerves

In a buoyant food retail sector, talk of a rights issue by Asda held hack the shares. which closed a mere halfpenny ahead at 66p. There were suggestions of an imminent threefor-one issue at 50p, a move which would raise about £350m

group.
While many analysts were receptive to the notion, most questioned the timing, saying much of Asda's debt was fixed until the end of the year. With an improving trading position, the need for such a large amount of cash was also brought into question, although Asda's refurbishment and new store programme could be accelerated by an injection.

Dealers further reported continued US selling on the back of a negative US note last week. Sellers were said to be switching into Kwik Save, up 13 at 820p. Elsewhere, Argyll Group forged ahead 14% to 398p, J. Sainsbury 17 to 572p and Shoprite 43 to 773p.

Euro Disney strong

Expected poor first-quarter results from Euro Disney had the unexpected effect of sending the shares sharply forward. They rose on a rumour that one big US house had turned positive, leaping 35 before receding to close 28 up at 808p.

Merrill Lynch was reported to have raised its intermediateterm rating on the stock to above average from neutral, and increased its long-term rating to buy from above average. The house was unable to comment on the report.

However, neither the rumour nor the results satisfied London analysts, who remained largely negative. "I have heard nothing today to alter my pessimistic view," said Mr Nigel Reed at Paribas, who retained his forecast of a full-year loss of FFr1.024bn (£120m).

News that Knwait is pre-

pared to join Saudi Arabia and Iran in cutting output in order to drive oil prices higher, better than expected fourth-quarter earnings from Exxon, the US oil giant, and a fresh upsurge hy Wall Street drove the oil sector sharply higher again.

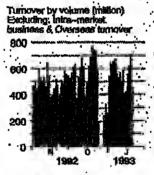
UK oil specialists, however, tended to adopt s cautious attitude to the sector, saying that

houses moved in as hig buyers,

and most of the selling was

FT-A All-Share Index 1,300.~

1992 **Equity Shares Traded**



the rise in oil prices and oil already discounted any good news expected from the February 13 Opec meeting. "It is precantionary bnying, an insurance policy against oil prices moving above \$20," said one oil analyst

BP was the star performer. climbing 10 more to 241 /2p in the wake of some sustained buying interest from the US. Turnover in BP reached a hefty 19m shares. Shall advanced 15 to 545p on 7.5m traded. A buyer of 1m Enterprise Oil shares was responsihla for driving the stock up

The market was caught on the hop by the 280m rights issue from Wessex Water, the first cash call from any of the privatised utilities, to help finance the acquisition of

Waste Management from NFC. Wessex shares dropped to 554p immediately following the news but later rallied to close 9 off at 568p. NFC, an exceptionally strong market since the middle of last week, appreciated 3 to 274p.

Other water issues, poor performers recently as hints of possible cash calls to fund acquisitions circulated in the market, staged a good revival. North West Water, known to be keen on expanding in the waste disposal area, rallied 12 to 469p on heavy turnover of

4.1m, while Severn Trent, which bought the Biffa waste disposal business from BET a couple of years ago, added 11 at 459p with 3.3m shares traded.

Thames put on 6 at 477p on 2.4m and Anglian 5 at 475p. Electricity stocks, on the other hand, underperformed the market, with dealers highlighting a shift in sentiment away from the more defensive areas of the market to the cyclical sectors.

Bank shares were in the forefront of the market's surge, led by Barclays, up 20 at 435p on 13m traded, Lloyds, 22 ahead at 535p, and National Westminster, which raced up 14 to 457p. Discount houses, beneficiaries of falling interest rates, showed Cater Allen 15 better at 428p, while a strong merchant banks area was high-lighted by Kleinwort Benson, 14 to the good at 332p.

Royal Insurance was one of only nine FT-SE 100 stocks to lose ground over the session. Royal slipped 3 to 285p in heavy two-way trade of 6.2m the composite insurer could be about to launch a substantial rights issue in order to rebuild its capital base.

Smiths Industries, a supplier to Boeing, fell 10 to 359p after the aircraft maker announced production cuts. Turnover in British Aero-

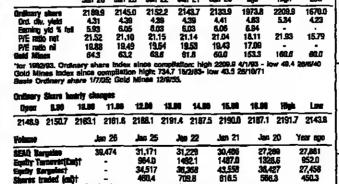
space reached 5.2m, although the strong buying of the past week appeared to have run out of steam and the stock closed only a penny firmer at 228p. Recently announced increases in steel prices helped ASW Holdings add 8 at 126p.

Several stocks were assisted by yiald bnying. These included IMI, up 8 at 268p. VSEL, 9 better at 525p, GKN, also up 9 at 466p, and T&N. which moved 7 ahead to 178p. Shares in Bromsgrove gained 5 to 87p after a hoy

recommendation from James Capel Unit Trusts. In transports, Associated British Ports jumped 14 to 378p on the announcement of an

£18m expansion plan. A two-way pull on MFI pinned back the shares to a rise of just 2 at 139p. While number of brokers remain positive on the stock - yesterday Carr Kitcat & Aitken issued a full-bodied note advising inves tors to "buy on weakness" more spurious stories were also doing the rounds, suggest

FINANCIAL TIMES EQUITY INDICES Year ago



London report and latest Share Index Tel. 0891 123001. Calls charged at \$6p/minute cheap rate. 48p at all other times.

ing January sales had been

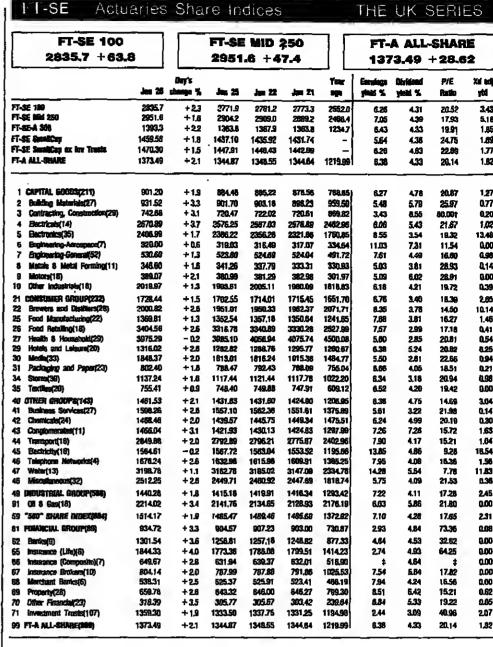
The stronger dollar, together with presentations to Scottish institutions, helped Grand Metropolitan surge 22 to 457p.

Hourly movements

Carlton Communications was held back as Hoare Govett highlighted a trade press article on the threat to the company by pay-as-you-watch transmission operations. The shares eased a penny to 790p.

Conglomerate Hanson saw unusually heavy turnover of 16m, the shares closing 61/4 better st 243%p as chairman Lord Hanson gave a cautiously optimistic agm statement.

MARKET REPORTERS: Christopher Price, Joel Kibazo, Peter John, Steve Thompson.



		Open	9700	10.80	11.00	12.98	13.00	74.00	16,80	10.18	Helia/and	LOW/Way
FT-SE 100		2776.7	2780.6	2796.3 1	2821.8	2825.8	2835.5	2832.1	2831,9	2831.6	2836.2	2772.9
FT-SE Mid	250 2	2905.3	2906.5	2916.6	2935.2	2940.5	2943.2	2943.8	2945.6	2949.6	2951.6	2901.3
FT-SE-A 35	8 1	365.8	1367,4	1374.5	1386.2	1388.3	1392.3	1391.1	1391,2	1391.8	1393.4	1354.0
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FT-SE	Actua	aries	350 10.0	industry	Bask 12.00	13.00	14.84	15.60	16,10	Close	Previous, clase	change

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Additional information on the FT-SE Actuaries Share Indices is published in Saturday issues. Lists of constituents are svallable from The Financial Times Limited, One Southwark Bridge, London SE1 BHL, The FT-SE Actuaries Share Indices Service, which covers a range of electronic and paper-based products relating to these indices, is svallable from FIRSTAT at the same actives. The increases in the size of the FT-Actuaries All-Share Index from January 4 1933 means that the FT 500 now contains more ptocks. It has been remained the FT 500°, it Sector PIE radios greater than 80 are not shown. 2 Valuet are adjusted. The FT-SE MIZES So end the FT-SE Actuaries 350 indices are complied by the London Stock Exchange and the FT-Actuaries All-Share Index is complied by The Financial Times Limited, both is conjunction with the institute of Actuaries and the Facurity of Actuaries under a standard set of ground ruses. 9 The Insensational Stock Exchange with the institute of Actuaries and the FT-SE Actuaries and Times Limited 1983. All rights reserved, "FT-SE" and "Footble" are joint trade marks and service merics of the London Stock Exchange and The Financial Times Limited.

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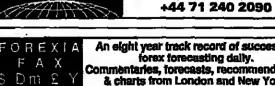
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EQUITY FUTURES AND OPTIONS TRADING

THE DERIVATIVES sector had one of its best days in the last few months with turnover rising sharply, after the cut in interest rates took dealers by surprise, writes Joel Kibazo.

trading at 2,785. Having

retreated to 2,782 in early sell-

after the announcement of the reduction in rates. Within minutes of the news the contract was trading at 2,830, although a dealer pointed out that there was a lack of liquid-In stock index futures, tradity initially. ers had expected a run-of-the-However, turnover began to mill session when the March be generated when leading US contract on the FT-SE started

done by independent traders. ing, March surged forward March ended at 2,860, up 88 from Monday's close and around 29 points above its estimated fair volue premium to cash of about 9. Turnover at 21,024 lots was 160 per cent

above January's average total. Heavy trading was also seen on the traded options side, where the average daily volume for the last month jumped

by 130 per cent to 53,586 con tracts from Tuesday's total of 21,384 lots. The FT-SE 100 option had

20,820 lots traded. The rest of the sector was also busy. Asda was the most active stock option, with 3,638 contracts transacted as talk of a rights issue did the rounds. It was followed by Trafalgar House at 2,292, and GEC at 2,035,

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LONDON SHARE SERVICE

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هكدامن لأعمل

FT MANAGED FUNDS SERVICE * Current Unit Trust prices are available from

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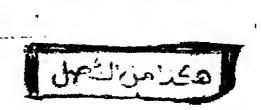
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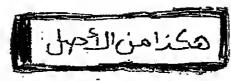
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FT MANAGED FUNDS SERVICE * Current Unit Trust prices are available from FT Cityline. For further delails call (071) 925 2128 GE ** Control Unit | True private

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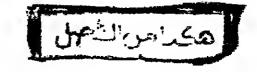
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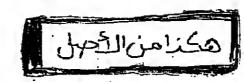
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Money Market

Trust Funds

LIFFE BURD FUTURES OFTINS

CURRENCIES, MONEY AND CAPITAL MARKETS

LIFFE LONG CILT FUTURES OPTIONS ESO, DOG 6496 of 180%

FINANCIAL FUTURES AND OPTIONS

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FOREIGN EXCHANGES

Growing pessimism on pound

Mr Mark Austin, an economist at Midland Global Mar-

kets, said that there was

already a stroog expectatioo of

another cut in rates before, or

at, the March budget. "Yester

day's move has changed peo-

ple's perceptions about UK eco-

nomic policy and we will see

sterling lower from here," he

Mr Jeremy Hawkins, senior

economic adviser at Bank of

America, said that tha rate cut

had actually raised concerns

is still no real evidence that

the UK economy is recover-

However, the hearishness

about the pound was also due

to changing perceptions about the Bundesbank's intentions

ing," he said.

on short-term rates.

CURRENCY dealers yesterday took a pessimistic view about the immediate future for sterling after the UK unexpectedly cut base rates by 1 percentage point to 6 per cent, writes James Blitz

The pound fell more than 3 pfennigs against the D-Mark in the morning, falling through an important technical support level of DM2.4350 in the wake of the Bank of England's move.

The currency bottomed out at DM2.4200, before closing at DM2.4250 against the D-Mark, down nearly 3 pfennigs on the day. Its losses against the dollar were mitigated by the US curreocy's weakness. The pound closed in Loodoo at \$1.5380, down more than 2

cents down on the day. Dealers said there hed beeo heavy selling of the currency by both banks and institutions, with few operators coming into the market to buy the currency back. There were signs that investment funds were out completely short of sterling, and that selling poteotial remained.

The view that sterling may now test DM2.40 - and per-hape the historic low of DM2.3693 set oo October 5 last year - seemed to be widely held in the Londoo market.

Jan 26	Latest	Previous Clase					
E Spot	1.5335-1.5345	1.5570 1.5580					
1 month	0 42-0.40pm	0 57 0.55em					
3 months	1 15-1.12pm	1 48 1.45pm					
12 months	3.35-3.25pm	4 07 3 97pm					

		Jan 26	Previous
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9 00	am	80.5	60.0
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Neon	and	79.6	801
1 00	201	79.5	80.2
2.00	pm	79.5	80 2
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4 00	рат	79.5	00 4

Jan 26	Bank a rate	Special * Drawing Rights	European Corrency Unix
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& Bank rate not these are not or	ers to cen	tral bank tilso be UK. Snain	ount rates.

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land Guara	nty
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	tand Gsara dex Change 5.5 -29.5 6.4 -12.5 1.7 -7.5 5.3 +16.5

CHIDDENCY MOVEMENTS

Morgae 1980-1982 Amerage 198	Guaranty ch = 100 Bank of Er S = 100). **Rates are	igland Index (Ba
Jan 26	R CURRE	NCIES
Jan 25	1	,
Argentina Aostralia Brazii	1.5410 - 1.5435 2.2765 - 2.2785 23323 0 - 23338.5	L4790 · 1.4800
Greece Hong Kong	81115 - 81980 322,100 - 328,600 11,6910 - 11,9035	7,7290 - 7,7290
Kuwant	2285 00° L226 30 - 1246 05 0 46850 - 0 46940	
Listembourg Malaysia Mexico N.Zealand	49.65 · 49.95 3.9875 · 3.9980 4.7740 · 4.7770 2.9655 · 2.9685	2.5950 - 2.5960 3.1020 - 3.1040 1.9270 - 1.9290
Saudi Ar Singapore 5.Al (Cm)	5.7665 - 5.7780 25115 - 25210 4 6940 - 4.7045	3.7495 · 3.7505 1.6350 · 1.6360 3.0630 · 3.0650
SAL(Fn) Tanwan	7.3635 - 7.4175 39.00 - 39.13 5.6445 - 5.6575	4 7845 - 4.8195 25 35 - 25 45 3.6715 - 3.6735

MONEY MARKETS

6 per cent

techoically difficult to

Although UK base rates are

now at their lowest level since

1977, dealers were betting on

There was a sloping yield

curve io the cash market last

night, with 3-mooth money

closing at 6% per cent and the 1-year rate at 6 per cent

more cuts this year.

accomplish.

exactly.

day.

More cuts expected Futuree dealers appeared

1538 2 425 1 1.577 0.634 1 1.577 0.634 1 2.75 1 875 2 957 0.648 1.085 0.564 0.889 0.689 1.086 0.786 1.240 3.082 4.860 0.894 1.410 1.242 1.959

EXCHANGE CROSS RATES

2.235 1.453 0.922 11.75 2.725 1 0.820 1.001 1.143 4.479 1.805 2777 1.125 14.34 3.325 1.220 1.3394 5.465 1.585 2.203 2232 1451 920 4 11735 2721 998.7 618.5 1000. 1141 4473 1298 1803

Yes F Fr. S Fr. M Fl. Lira CS 8 Fr.

have bought an option to lend £250m for 3 months in from January 26, 1993

September at 5 per cent. The tone of trading in the cash market should oow Few dealers had been planning improve. Few dealers expect a to offer bills to the Bank at policy ease immediately, and rates below 7 per cent base bills should be sold more rate; and the lack of hills in the readily to the Bank. The market, the product of substantial cash shortages in overnight rate closed yesterday at 61/2 per cent, despite a big receot days, would have made shortage of £1.4bo. the subtle signalling of policy

One dealer suggested vesterday that, with base rate at such low levels, it will be harder to push wholesale cash rates dowo. He said that depositors in the retail sector were moving out of cash deposits into gilts. This makes the banks increasingly reliant on wholesale trading to fund their hooks, and creates a

greater demand for funds.

lic sector wage talks in Germany has raised fears that the Bundesbank may not ease policy until February 18th.

The rise in the inflation rate in the German state of Baden-Wurttemberg by 1.2 per cent in December - slightly worse than the market had acticlpated - added to the bearishness over German policy. Mr Helmut Schlesinger, the Bundesbank President, compounded the gloom by saying that a rise in inflation would prevent a Bundesbank rate cut.

about the UK economy. "There Despite these concerns, the dollar managed to rise nearly 1/4 a pfennig against the D-Mark to DM1.5770. The French franc also strengtheoed, closing at FFr3.382 from a previous close of FFr3.385. However, the eight of mooth French francs at 12%

											US TREAS	URY BOND	88%
											2744,004		High
	EMS EUROPEAN CURRENCY UNIT RATES Control Research Research		107-17										
		week, there had been specular through the Buodeshade character to claim that tensions in the European Exchange Rate might ease policy at its council meeting on Petruary 4th. But difficulties over the pub- EMS EUROPEAN CURRENCY UNIT RATES EMS EUROPEAN CURRENCY UNIT RATES Common fine for the pub- EMS EUROPEAN CURRENCY UNIT RATES EMS EUROPEAN CURRENCY UNIT RATES Free for for former fine for the pub- EMS EUROPEAN CURRENCY UNIT RATES Free for former fine for the pub- EMS EUROPEAN CURRENCY UNIT RATES Free for former fine for the pub- EMS EUROPEAN CURRENCY UNIT RATES Free for former fine for the pub- EMS EUROPEAN CURRENCY UNIT RATES Free for for former fine for former fine for former fine for former fine for for former fine for form		7 (170)									
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n e	Close High Low Pres Mar 107-10 107-17 107-01 106-22 Jun 106-00 105-14	Nat 98-20 18-27 C.6297
E	Estimated volume 667 (170) Previous day's open Int. 856 (827)	\$1m points of 100% Dec 0 6:28
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1	6% NOTIONAL LONG TERM JAPANESE COVT. BOND Y100m 1840s of 100%	SWISS FRANC (DIRE) SF: 125,000 \$ per SF: Large L
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- [12% MOTHINAL ITALIAN COVT. BOND (STP) *	PHILADELPHIA SE S/S DPTIDHS
-	Close High Low Prev Mar 95 74 95 02 95 35 95 25	£31,259 feets per £1) Surke Calls
7	Jun 95,74 95 88 95 58 95.29 Extinated volume 15406 (8333) Previous day's open Int. 26625 (26719)	Price Feb Mar Acr Jun Feb Mar 1475 653 686 7.26 7.71 0.22 0.88 1500 4.40 505 5.60 6.25 9.57 1.55
	THREE WONTH STERLING * £500.000 paints of 100%	1525 261 350 4.18 494 1.27 2.49 1550 1.38 2.35 303 3.85 2.49 3.73
;	Clara Mah Ina Prés	1600 023 0.88 1.50 2.26 6.28 7.29 1625 007 0.48 0.99 1.67 8.53 9.28
	Sep 94 49 94 56 94 00 94 03 Dec 94 39 94 43 93 95 93 98	Previous day's open im. Calls 470,826 Parts 476,414 (All currencies) Previous day's volume. Calls 28,803 Parts 30,687 (All currencies)
	Jun 94 00 94 00 93.55 93.55	PARIS
	Est. Vol. line: Figs and shown) 158743 (49644) Previous, day's open lat., 258397 (252582)	7 to 10 YEAR 10 % NOTIONAL FRENCH SORD GLATIF) FUTURES Open Sett price Coarge High Low
	THREE MONTH EURODOLLAR ' Slm points of 160% Close High Low Pres.	March 112.80 112.92 40.06 113.18 112.83 June 113.98 114.18 40.14 114.42 113.98 September 113.94 114.14 40.14 114.42 113.98
1	Mar 96.65 96.65 96.65 96.68 Jun 96.42 96.44 96.36 96.44	Estimated volume 129,808 + 7ctal Open Interest 278,025
	Sep 96.04 96.03 96.01 96.08 Dec 95.49 95.47 95.46 95.48 Est, Vol. (unc., ligs., not. shown) 1378 (2172)	THREE-MONTH PIBOR FUTURES CHATIF) (Paris Interhank offered rate) March 59 70 89.62 -0.13 89.60 89.52
	Previous day's open Int., 20997 (20208) THREE MONTH EUROMARK	June 91.50 91.54 +018 91.58 91.20 Sestember 92.50 92.37 +0.07 92.42 42.21 December 92.62 92.65 +0.02 92.73 92.57
	Close High Low Prev	Estimated volume 74,648 * Total Open Interest 154,413
	Jun 92.72 92.84 92.69 92.75 See 93.25 93.38 93.24 93.30	CAC-48 FUTURES (MATIF) Stock lodes January 1789.0 1791.0 +10.0 1812.0 1775.0
	Drc 93.52 93.63 93.51 93.56 Mar 93.86 93.93 93.84 93.90 Jun 93.89 93.93 93.90 93.89	February 1809 0 1814 0 410.5 1834 0 1798.0 March 1827.0 1833 0 411.0 1853.5 1822.0 June 1859 0 1840.0 411.0 1859.0 1850.0
	Estimated volume 103767 (71229) Previous day's open Int. 428053 (423287)	Extinated volume 34,498 + Total Open Interest 48,610 ECU BOND CRATEF)
	THREE MONTH ECU ECU Lar points of 100%	March 109 78 109.86 +0.06 110.08 109.66 Extinsided tolume 4,478 1 7otal Open Interest 10,905
1	Close High Low Prev May 90.53 90.65 90.39 90.48	OPTION ON LONG-TERM FRENCH BOND WATER
.	Jun 91.46 91.55 91.39 91.45 Sep 92.15 92.27 92.12 97.16 Dec 92.58 92.61 92.60 92.53	Calls Strike February Harch June February
.	Estimatesi volume 3356 (2659) Previous day's open int. 12735 (13067)	112 1.20 1.20 113 0.10 0.50 1.94 0.20 114 0.01 0.16 1.31
.	THREE MONTH EURO SWISS FRANC SFR Im points of 180%	114 0.01 0.16 1.31 115 0.04 0.85 116 0.46 118 0.46 11920 165,822 54,161 13,833
	Close High Low Prev. Mar 94.61 94.73 94.52 94.57 Jun 94.90 95.80 94.85 94.89	Estimated volume 29,658 1 Yout Open Interest 450,965 I All Yield & Open Interest Figures are for the previous day.
	Sen 95.17 95.25 95.17 95.19 Dec 95.26 95.33 95.25 96.30	
	Estimated volume 14386 (6190) Previous day's open int. 37913 (37143)	BASE LENDING RATES
	THREE MONTH EUROLIEA INT. RATE LIRA 1,800rd points of 100% Close High Law Prev	% %
	Cose High Law Pres Hair 88.13 88.25 67.91 67.83 Jun 88.60 88.71 88.45 88.35 Sep 88.60 88.67 88.70 88.59	Adiam & Company
	Dec 88.85 88 94 88.82 88 66 Estimated volume 3432 (542)	AlB Benk
	Previous day's open Int. 16073 (16090)	B e C Marchant Bank 13 Financial & Gen Bank 7 Rodou Bank of Banda 7 Ghobat Penning & Co 6 Royal & Ghobat Penning & Co 6 Royal &
1	£25 per full index point Close High Low Prex	Bank of Oppus
. #		Bank of Ireland
	Mar 2862 0 2863 0 2783.0 2782.0 Jun 2878.0 2871.0 2853.0 2862.0 Sep 2900.0 2827 0	Bank of Scotland

NG OPTIONS Pas ettlement film Jan 903 0.07 0.03 0.1 0.31 0. 0.50 0.2 0.50 0.2 0.50 0.2 0.50 0.2 0.50 0.2 0.50 0.2 0.50 0.2 0.50 0.2 0.50 0.2 0.95 0.95 0.55 0.55 0.50 0.12 0.12 0.08 Money Market **Bank Accounts** Litken Home Bank pic OLLAR CHING 60 INDEX 441.50 440.35 +11.90 440.70 +41.30 442.00 Apr 171 253 353 487 6.46 821 10.18 * Yield † Open Int 8.06 228,272 7.90 47,209 7.91 2,544 10.25 664 7.70 7.37 8.50 10,909 Puts Marck 0.27 0.60 1.21 June 0,52

em Bank Ltd 7 dit Modgege Bink 7.5 Brothers ... rurghe Bank Ltd ... 6 i Bk of Scotland ... 6 h & William Secs . 8 dord Chextered t Bank of India Habib Bank AG Zurich .. 6 el tambros Bank 6 Unibank pic.... Hampshire Trust Pic Hantable & Gen Inv Bk. **C**United Blc of Kuweit __. Bank of Scotland Unity Trust Bent Plc ... ? Western Trust Whiteaway Laidlew 6 Yorkshire Bank 6 Meghraj Bank Ltd 6 McDonnell Douglas Bk. 7 Merchant Banking & Securities Houses Credit Lyonnais

FT LONDON INTERBANK FIXING (13.00 a.m. Jan.26) 3 months US dollars 6 months US Dollars offer 3%

iated volume 23485 (8762) Fas day's open int. 45098 (46017)

POUND - DOLLAR

FT FOREIGN EXCHANGE RATES

Contracts traded on AP7 Closing prices shown.

1-anh 3-mth. 6-mth. 12-min. 15339 15266 15176 15055

	R	ONE	RAT	ES		
NEW YORK			Treasur	allis and	Bonds	
Lunchtime	:	Jue month		2.77 Three 2.92 Fire	year,	- 47
Prime rate Broker loan rate Fed. funds Fed. funds of intervention	. 5	Diree month Six month Joe year Two year		3.40 30-7	7637 7637	7.22
Jan 26	Overnight.	One Month	Two Hostlis	Three Months	Six Months	Lombard Intervention
Frankfort	8.55-8.65 12%-124 54-54 8.43-8.50	655-845 113-124 54-54 828-836	8.45-8.60	8.40-8.55 115-125 56-53 8.67-8.17	7 95-8 10	9.50 9.10
7okyo 1411aa Brussels Dubilio	3H-37 124-124 84-84 14-15	127-124 81, 81, 17-18	16-17	123-124 83-82 16-17	15-16	:
	OND	ON M	ONEY	RATI	S	

LONDON MONEY RATES													
Jan 26	Oversight	7 days notice	One Month	Three Months	Six Months	One Year							
Imerbank Offer Interbank 3kd Sterling CDs Local Authority Bonds Discount Mix Deps Gompany Deposits Finance House Deposits Freezury 81lls (Buy) Bank 31lls (Buy) Fine Trade 81lls (Buy) Dollar CDs SDR Linked Dep, 0ffer EDJ Linked Dep, 0ffer EDJ Linked Dep, 0ffer EDJ Linked Dep, 0ffer	854 - 65 7	7% 64 	7666 655 - 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	7-9-50-1	6666	656646255588							

Treasury Stills (sell); one-month 5% per cent; three months 5% per cent; nix months 5% per cent; Bank Bills (sell); one-month 5% per cent; three months 5% per cent; Treasury Bills; Averence tender rate of discount 6.1067. ECSO Fined Rate Sterling Export Finance. Make up day December 31. 1992. Agreed rates for period January 26. 1993 to February 23. 1993, Scheme 1: 8.36 p.c. Schemes 18. 4118 50 p.c. Reference rate for period December 1. 1992 to December 1. 1992 to December 1. 1992. Scheme 19. 4118 50 p.c. Local Authority and Finance Houses seven days make, other system cays fixed Finance Houses Base Rate 7½ (rom January 1., 1993; Bank Deposit Rates for sums all seven days molic, other system also solice 4 per cent. Certificates of Tax Deposit (Series 6): Deposits E100,000 and over held under one month 3½ per cent; one-three months 6 per cent; three-six months 5½ per cent; nine-twelve months 5 per cent; inner-twelve months 5 per cent, inner-twelve months 5 per cent, under £100 000 3½ per cent from Nun 16, 1992. Deposits withdrawn for cash 14 per cent.

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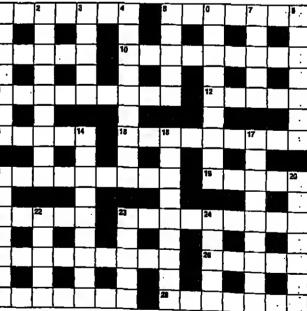
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4.

No.8,061 Set by DINMUTZ

6 ool me

3.94 3.94 3.56 2.81 3.38



ACROSS
1 "Syncopated Music" - Majgret mystery (7) 5 Heavy drinker cast on grass

(7) 9 Freewheel in the Strand, say? (5) 10 What can induce a blissful state? Foreign regioo can! (9)
11 Note Whistler produced once

(9) 12 Guide, one of sanctimonious number (5) 18 Army sergeant-major gets a

grip of conflict (5)

15 Letter-opener? (9)

18 Short breaks for swimmers round about (9) 19 Change of underskirt (5) 21 Chap to leave fruit (5) 23 Tidy home in cowshed (9) 25 Drink strong ale as champion

(9) 26 Good swimmer and a slow bowler (5) 27 Laconic wit required of 22? (7) 28 Lower rate, perhaps, of mos-quitoes and the like (7)

DOWN 1 Deficiency disease of insects with no carbon (7)

2 Waterford wanch in dicey Wager (9)

3 Taking an interest in women in one's charge (2,3) 4 Talking hird in flower is knockout, we hear (9)

5 Future, for example, is worrying (5) 6 Sonday excursionists to see exotic dancers (9)
7 List of patients from plane

crash (5)
8 The rate of exchange in Whitehall, for example (7)
14 It helps hartendars with correct measures (9)
18 Girl's outlawed, not allowed

in court (9) 17 To lay down makes it pulsate! (9)
18 Clio, say, io gardeo ptot is bewildered (7)
20 Saint yonder 'as retired (7)
22 Downy diaper (5)
23 Observes face, for example (5)
24 Tricked at university, brought

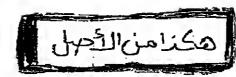
Solution to Puzzle No.8,060



The fixing rates are the arithmetic prems rounded to the nearest one-stateosth, of the bid and offered rates for \$10m onoted to the nearest copy. The banks are Retional Westminster Bank, Bank of Tokyo, Destrobe Bank, Bank plants are Retional Westminster Bank, Bank of Tokyo, Destrobe Bank, Bank plants are Retional Westminster. STERLING cash and futures markets were yesterday disinitially uncertain whether any counting another easing in UK more cuts would come before mission broker costs you far monetary policy by the eum-mer, after the Bank of England the March budget. The March contract closed at 94.08, a level any contract/any exchange more than you need to spend. At Lind-Waldock, you do not pay for signalled a cut in base rates that prices 3-month money at from 7 per cent to 6 per cent, writes James Blitz. ...No ifs, ands, advice you do not need! 5.92 per ceot. Second, we are specialized.
 Lind-Waldock is the world's largest However, dealers in the June cootract clearly believed that Sterling mooey market dealers were surprised by both the there will be a 50 basis point fatures-only brokerage firm. We do scale and timing of yesterday's not have the added costs associated cut in rates by the summer. move. Instead of signalling a The contract closed at 94.37, a with offering s wide range of investbase rate cut to dealers in the leval that prices 3-month money in June at 5.63 per ceot. ment products. So we can save you course of its operations, the money - and provide service that Bank had to take the unusual "How do you do it?" is a question we One institution was willing is first class by any standard, move of posting a Minimum have been asked many times over the to bet that base rates would discount or full price. Lending Rate at the start of the years-by futures traders in the U.S. fail substantially further this *Third, with 16,000 customers and, now, since we have opened our year. A dealer was reported to worldwide, we can take advantage UK clearing bank bese leading rate

\$22/\$36 a round turn.

SSWORD



	FINANCIAL TIME	ES WEDNESDAY JA	NUARY 27 1993	wo	DRI D STO	Φ ₃₅ CK MARKETS
.	AUSTRIA January 26 Sch + Br ~	FRANCE (centhured)	GERMANY: (continued)		3-99-	JE MAINETS
	Auszi an Airlines 1,530 +10 Greditanstali pf 450 +12 EA Generol 3,160 +71 EVN 735 +16 OeMv 611 +18 Perimooser Zement 1,100 +5 Rediningha, us Brue 1,000 Stepr Dalmier 206 +2 Vertischer Magnesi 235 +1 Verbund (Bei A 397 +7 Vienna Int Airport 450 +5	January 26 Frs. + ar -	January 26 Drg. + us -	METHE RI_ANDS (continued) Jamsary 26 Fis. + nr - AMEV Dep Recs. 64.70 +2 Bob Lucs Dep Res. 44.70 -1.90 Bushmani (O.Dels. 29.30 -0.10 CSM Dep Recs. 105.70 -0.10 OAF 7.20 OSM 76.10 +0.10 Dordiscre Peri 134.10 +1.30 Ekevier Dep Recs. 125.90 +1.90 Fokker Dep Recs. 13.90 +0.10 Gamma 79 Dist Bern Dep Ress. 35.80	SWEDEN (continued) January 26 Kroser + 8* = incentive 8 188 Investor A 119 +2 Investor 8 119 +3 Mo Och Dom 5 218 -7 Nobel A 14 Nobel A 14 Nobel B 14 +0.50 Procordia A 173 Procordia B 171 -3 SCA A 118 -2 SCA 8 118 +1 SYSA	Sales Stock High Low Close Charg Sales Stock High Low Close Charge Sales Stock High Low Close Charge Sales S
	BEL GIUM/LUXEMBOURG Jammary 26 Frs. + sr - AG Group 2,240 +25 Ackermans 2,370 +25 Arbed 1,915 BBL 3,285 +25 Bank Intl J Lib 3,285 +25 Bank Intl J Lib 1,500 Bangue Nai Belg 33,725 +125 Belwert 11,505 +150 CBR Cimens 8,320 +30 CBR Cimens 8,320 +30 CBR Cimens 8,320 +30 CBR Cimens 1,565 +15 Cobepa 1,565 +15	Cr Fonc France 211 - 1.50 Credit Local Fr 333.90 +5.90 Credit Local Fr 333.90 +5.90 Credit Nationale 1.214 -6 Docks de France 380 -10 Doith Mationale 1.214 -6 Docks de France 380 -10 Onithus Mieg Cle 26.5 +1.90 E8F 675 -5 Ears Cle Genl 2.095 +27 E8F 675 +5 Ears Cle Genl 2.095 +27 ECCO 330.70 +6.40 E8F Aspitalne 330.70 +6.40 E8F Aspitalne 230.70 +6.40 E8F Aspitalne 230.70 +6.40 EFF Aspitalne 230.7	Recritiz	Helifekei	SKF B 73.50 41.50 Sendriken A 370 -13 Sendriken B 370 -9 Skandla C 13.50 40.50 Skandla 101 46 Skanska B 78.50 -0.50 Skandla 8 78.50 -0.50 Skandla 9 78.50 -0.50 Skandl	Section Air Class
•	January 26 Kr + er - Aalborg Portland A 460 Baltica Holking Reg 245 -12	Radiotechn 572 +3 Radiotechn 274.10 +9 Redoute 6 360 -80	January 26 Line + er - Banca Comm 5,059 +104	SPAIN James 26 Pts. + or - Atha (Corp Fin) 4,150 +130	Sandot (Br) 3120 +46 Sandot (Br) Ctsl 3,050 Sandot (Br) Sal 3,130 +40 Sandot (Br) Sal 44 Solzer (Br) 552 +2 Surissair (Br) 500	1NDICES
b	Solitor Soli	Rossel-Uclaf	Banca Naz Agrie 4,110 -60	Aragonesis 955 +51 Aragonesis 955 sin Asimo Ailina 1218 +35 Barco Bilisa Vitx 2,785 +35 Barco Bilisa Vitx 2,785 +35 Barco Bopolar 12,950 +310 Barco Santander 4,645 +10 Bragados 1,340 +65 Carbaros Metal 3,960 +65 Barco Dero Felg 805 +10 Hidroel Cantatr 2,080 +15 Hidroel Cantatr 2,080 +15 Hidroel Cantatr 2,080 +15 Hidroel Cantatr 3,055 +55 Metrowaces 4,910 +10 Ressol 2,705 +5 SWEDEN 1,260 +10 Telefonica 1,265 +10 Telefoni	Solice (Reg)	NEW YORK DOW JONES Jan
	Bancaire Cle 433.50 +13.40 Bangrain 2,890	Degussa	Abaid	Bartrads A	Vaal Reefs	TUCION ELI 5.4.79,100 31 + 14 MASDAQ 264,540 279,612 to BRINGAPORE AMERICANO 2514 11 MYSE WISE WISE WISE WISE
	January 26 Yen + ar - Ajinomoto 1,190 +40 Akchono Brake lod 470 -5 All Bippon Almarys 990 +21 Alps Electric 910 +2 Amada Co 968 +5 Amando Corp 1,180 +20 Annic Corp 427 +6 Angina Troding 8,040 47 Arabian 01 Co I.u 3,500 +50 Asahi Bank 801 -5 Asahi Breweries 980 +7 Asahi Breweries 980 +7 Asahi Grass 980 +7 Asahi Olembaal 563 -4 Asahi Grass 980 +7 Asahi Olembaal 563 -4 Asahi Glass 980 +7 Asahi Olembaal 563 -4 As	Japan Melah & Chem 533 -2 Japan Melah & Chem 533 -2 Japan Radio 1,180 Japan Stell Works 342 45 Japan Stell Works 342 45 Japan Stell Works 342 45 Japan Sternge Bait 690 +3 Japan Sternge Bait 640 +3 Japan Wood 472 47 Jujco 470	January 26 Yes + er - Nitkin Set 650 +11 Niton Corp 730 -11 Niton Corp 730 -12 Niton Corp 730 -12 Niton Corp 730 -12 Niton Corp 730 -12 Niton Corp 730 -13 Niton Starty 730 -13 Niton Corp 730 -13 Niton	Teliple 385 -5	January 26	CANADA 1982/83 1982/
	Chogoth El Power 2, 279 Cliszen Watch 933 -1 Oalcel Chemical 430 Oalcel Steel 430 -8 Oalcel Steel 540 -8 Oalcel Steel 540 -8 Oalcel Chemical 450 -8 Oalcel Chemical 450 -8 Oalcel Chemical 450 -8 Oalcel Chemical 540 -8 Oalcel Chemical 550 -12 Oalcel Pharm 1, 510 -20 Oalcel Pharm 550 -12 Oalcel Pharm 550 -12 Oalcel Pharm 1, 510 +20 Oalcel Chemical 550 -12 Oalcel Chemical 550 -12 Oal Nippon Int 384 -9 Oal Nippon Pharmat 1, 150 +40 Oal Nippon Pharmat 1, 150 -40 Oal Nippon Fharmat 1	Kurragal-Gunii 442 +7 Kurragal-Gunii 442 +7 Kurragal-Gunii 427 -4 Kurrabo Ind 350 -24 Kurrabo Ind 350 -24 Kurrabo Ind 350 -24 Kurrabo Ind 350 -24 Kurrabo Ind 350 -350 -350 -350 Kurrata Water 1,640 -5 Kyotara 4,340 -5 Kyotara 1,040 +40 Kyota Hakko 729 +1 Kyoshu El Power 2,390 +20 Lion Corp 554 +4 Long Term Credit 820 +1 Maeda Corp 811 -31 Maeda Corp 31 -31 Makina Milling 569 +2 Makina Gorp 1,760 -10 Marubal Food 770 +1 Marudal Food 770 +1 Marudal Food 770 +1 Marudal Steel 1,580 +10	Nissan Wisse 329 17 Nissan Motor 589 17 Nissan Motor 1,100 440 Nisshin Flour 1,100 440 Nisshin Flour 1,100 440 Nisshin Oil 944 8 Nisshin Oil 944 8 Nisshin Oil 945 19 Nisshin Wal 357 -3 Nisshin Wal 357 -3 Nisshin Food 2,090 410 Nisshin Food 359 47 Nitshin Food 359 Nitshin Foo	Toto 1650 +20 Toto Construct 454 +20 Toyo Construct 454 +10 Toyo Construct 454 +10 Toyo Kanets 665 -2 Toyo Seltan 2,910 +60 Toyo TraseRub 350 +10 Toyo TraseRub 350 +10 Toyo TraseRub 350 +10 Toyo TraseRub 350 +5 Tsugani 384 +6 Unitulia 311 -2 Victor IJYCI 850 +2 Wacoal 925 +15 Yannaha Motor 925 +15 Yannaha Motor 815 +16 Toyo TraseRub 150 +15 Toyo TraseRub 150 +10 Toyo TraseRub 150 Toy	Jamery 26 Mr.K.\$ + nr - Amoy Props. 6.80 40.05 Bark East Asin. 35, 25 +0.25 Cathay Pacific. 9.30 -0.05 Cheung Kong. 20.50 -0.18 Chia Light. 34.75 Chia Minter 32.50 Cillic Pacific. 14.30 +0.50 Cillic Pacific. 14.30 +0.10 Cross Harbour. 18.10 +0.10 Cathay Farm Ind. 11.50 -0.10 Evergio. 3.70 -0.10 Evergio. 3.70 -0.10 Evergio. 16.50 +0.20 HXSBC. 62 +2 Hang Lung Dev. 9.45 Hang Seng Bank. 57.50 -0.50 Harbour Centre 7.35 Hand Seng Bank. 57.50 -0.50 Harbour Centre 7.35 HANG Seng Bank. 57.50 -0.50 HARD Seng Bank. 57.50 -0.50 HX Banghal Hotel. 15.90 HX 6.Chia Eas. 16.40 +0.20 HX 10.40 +0.30 HX Electric. 16.78 HX Electric. 16.78 HX Electric. 10.40 +0.30 HX Telecom. 10.30 HX Telecom. 10.30 HX Telecom. 10.30 HX Telecom. 10.30	TOKYO - Most Active Stocks Tuesday, 26 January, 1993 Stocks Closing Change Traded Prices on day Internation July Toketha 3. Tokyo Toketha 3. Tokyo Toketha 3. Tokyo Toketha 3. Tokyo Toketha 3. 1995 + 2 Missubisti Henry 1 9m 207 Melji Milk Prod 3.4m 812 + 12 Mitsul Min 8 Smi 1.7m 445 -3
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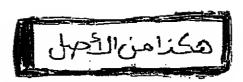
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IBM dividend news boosts US markets

US stock markets posted fresh gains yesterday, buoyed hy IBM's decision to cut its dividend, hopes of lower interest rates in Europe, and good news on domestic house sales, writes

Patrick Horverson in New York. At 1pm, the Dow Jones Industrial Average was up 18.65 at 3,310.85. The more broadly based Stan-dard & Poor's 500 was 2.08 firmer at 442.09, while the Amex composite was up 2.13 411.65, and the Nasdaq composite improved 3.19 at 710.14. Trading volume on the

NYSE was 187m shares by 1 pm, and rises outnumbered declines by almost two to one. Following Monday's big advance, analysts would not bave been surprised if the markets paused to consolidate its gains yesterday. Prices, how-

ever, firmed from the opening. helped by a number of positive Overnight news of a cut in UK interest rates was greeted warmly. Economists in the US said they hoped the cut might persuade the Bundesbank to lower German interest rates. which would be good for European economies as a whole and

boost demand for US exports to Domestically news of a 5 per cent rise in December existing ment, as did IBM's decision to

which has heen waiting for IBM to move on its dividend for weeks, was also pleased by the announcement that the group had begun a search for a new chief executive to replace the much-criticised Mr John

IBM shares added more than \$3 in early trading, before fall-ing back later. By early afternoon it was quoted at \$50%, up \$1% on the day, in volume of 4.5m shares.

Other leading stocks were boosted by news of strong earnings. Walt Disney rose \$1% to \$45% in busy trading after the entertainment group announced late on Monday fiscal first quarter profits of \$260m, or 48 cents a share, well up on the \$208m, or 39 cents a share, earned at the same stage

BankAmerica was also higher following quarterly results and its shares rose \$1% to \$83% after the banking group announced that fourth quarter net income totalled \$473m, about the same as in the previous quarter. Analysts said that while the earnings were in line with expectations, the market was pleasantly surprised by the small increase in intangible assets during the

American Express hucked the market-wide trend, falling \$1% to \$23% in volume of 4.7m shares as investors registered

Amex shares had risen in recent weeks on hopes that Mr Rohinson would soon be replaced

Merck fell \$11/4 to \$401/4 in heavy trading after the big drug group announced slightly disappointing fourth quarter

Canada

TORONTO showed sbarp gains at midday, led by Northern Telecom on better than expected fourth quarter earnings. Nortel jumped C\$31/2 to C\$571/2 in volume of some 1m shares while BCE, which has a 52.6 per cent stake, rose C\$1/4 to

The TSE-300 index rose 25.4 to 3,321.1 in volume of 26.5m shares valued at C\$331m. Advances led declines by 287 to 212 with 244 unchanged. Gold futures, which rose

\$2.40, bolstered American Barrick, which rose C\$% to C\$36% and Placer Dome, up C\$1/4 to C\$161/2. MacMillan Bloedel slipped C\$1/4 to C\$171/4.

SOUTH AFRICA

GOLD shares rallied sharply towards the close as the price of bullion rose above \$330 an ounce. The gold index put on 30, or 3.7 per cent, at 839, while industrials recovered some earlier losses to close a net 10 down at 4,508. The overall index gained 6 at 3,405. Vaal Reefs added R6 at R149

Cut in UK base rates lifts continent

FT-SE Eurotrack 200

THE cut in UK base rates lifted many continental markets.

writes Our Markets Staff.
FRANKFURT saw further bad news in the car sector depress prices hut overall the market was firmer and the DAX index closed 6.92 higher at 1,576.16. Turnover rose to DM5.4hm from DM4.3hm.

Porsche, down DM24 at DM440, announced a loss of nearly DM66m for 1991-92 and said that it would make substantial job cuts.

James Capel in London comments that the results "underline the parlous state of the luxury sports car segment and, in particular, the loss of competitiveness on the part of the company due to a weak model range, poor productivity and the adverse effect of the strength of the DM". Recom-mending a sell, the brokers welcome the appointment of Mr Heimut Sihler as head of the supervisory board but believe that it is too early to

buy for recovery. BMW added to Monday's declines with a fall of DM4.50 to DM497, but Daimler, helped by good sales figures for Mercedes models, gained a modest 30 pfg to DM573. Volkswagen slipped 70 pfg to DM272.30.

205.18 at 16.492.63, its first rise

of more than 200 points since

The index fluctuated

between 16,216.11 and 16,535.47,

jumping near the end of the

session hefore losing some

gains on profit-taking.

Volume Increased to 200m

shares from 175m, Advances

led falls by 672 to 364, with 187

issues unchanged. The Topis

index of all first section stocks

improved 5.85 to 1,255.91, but in

London the ISE/Nlkkei 50

Calls by Mr Yoshiro Mori,

the minister of international

trade and industry, for govern-

ment support for the weak

stock market hoosted senti-

Mr Kiichi Miyazawa, the prime

minister, who hinted at the

possibility of public support for

the land purchasing organisa-

tion set up today for the coun-

Some retail issues held by

Shuwa, the troubled stock and

land speculator, gained ground. The stocks recently

met heavy selling on reports

that Shuwa, which is squeezed

for cash, was looking for buy-

ers of the stocks. Isetan, the

department store, rehounded

Y110 to Y1.920. Nagasakiya

rose Y47 to Y805 and Matsuza-

Oil issues were in favour on

an overnight surge in the oil

sector on Wall Street, due to

growing expectations of output reductions by Opec members.

Nippon Housing Loan, bur-

dened with mounting had

losns, fell Y13 to Y266 on

reports of a Y60hn annual loss.

ate of Minebea, lost Y100,000 to

On the over-the-counter market, NMB Semiconductor, affili-

try's ailing banks.

kaya Y42 to Y992.

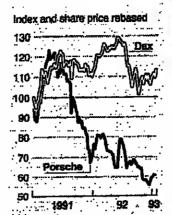
ment, along with comments by

index eased 2.17 to 1.016.24.

ASIA PACIFIC

Tokyo

December 18.



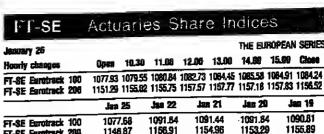
Elsewhere Siemens put on DM8.50 to DM607.70 after announcing new orders.

Street: FT Graphite

PARIS featured Euro Disney which rose FFr2.70 or 4.3 per cent to FFr67.20 on rumours that a US broker had upgraded the stock. The shares had earlier fallen to a day's low of FFr63.20 after the company reported a loss of FFr492m in the first quarter of fiscal

The CAC-40 index closed 12.60 higher at 1,792.55 in turnover of some FFr2.4bn. Eif came in with a 36 per

cent fall in 1992 net profit which was better-than-expec-



ted and the shares closed FFr6.40 higher at FFr330.70, while Total improved FFr5.50 to FFr223.50.

Matra-Hachette eased FFr7.40 or 7.4 per cent to FFr92.00 with some 3.2m shares traded on arhitrage related activity.

MILAN finished a mixed ses-

sion firmer after inflation indicators for January lifted hopes of a discount rate cut. Tha Comit index added 1.0 to 473.09. Firmer banks and insurers took their lead from a strong performance hy Generali which rose L60 to fix at L32,600 before spurting to L33,550 after hours amid domestic demand from regional retail banks.

Fiat, widely expected to post an operating loss for 1992 later this week, still managed a L9 advance to L4,295 at the fix

THE EUROPEAN SERIES 1154.96 1153,29 1155.89

Base value 1000 (25/10/90) High/day: 100 - 1096.43; 200 - 116/102 Lowelday: 100 - 1077.91 200 - 1150.40 hefore putting on a further L7 in late business.

Rinascente rose L270 to fix at L7,735 before moving on up to 17,750 amid renewed speculation that it may be sold by parent group Flat. Montedison dipped a further L35 to L1,181. It faces a demand for compensation hy state energy group ENI over a former joint ven-

ZURICH was mixed in fairly active trade. The SMI index eased 1.1 to 2,084.3. Insurers had a firm session on a view that the sector had recently heen neglected. Participation certificates in Winterthur Insurance, SFr18 higher at

SFr596, topped the active list. Nestlé lost SFr15 to SFr1.065 amid market rumours that it might he planning a capital increase soon. After the stock market closed, the company reported a rise in consolidated sales for 1992 that was in line with, or slightly below, most

analysts' expectations. SMH rose SFT40 to SFT1,525 when new huying set in after

recent declines. AMSTERDAM eased, while Daf's scheduled announcement of its restructuring package was postponed. The CBS Tendency index lost 0.3 to 97.7 with many issues affected by the weaker dollar.

ension in

Royal Dutch went against the trend with a Fl 1.20 rise to Fl 144.80. Hoogovens, flat at Fl 25.40, announced after the close that it would be increasing steel prices hy up to 15 per cent from April. MADRID improved in late

trading encouraged by a firmer bond market and the general index rose 3.13 to 233.23 in turnover of Pta17hn. Endesa rose Pta100 to Pta4,085.

STOCKHOLM came back from early lower levels hut the momentum faded in late trade. The Affaersvärlden rose 3.8 to 896.2 in heavy trading.

The forestry sector turned lower after Stora announced a preliminary 1992 loss of SKrl.4hn. Stora's B-shares closed SKr7 down at SKr263.

their disappointment at the news that Mr James Robinson cut its quarterly dividend hy was staying on as chairman of the troubled travel and finan-

by economic outlook Victor Mallet assesses the market's recent rally

Bangkok is encouraged

ince the start of the year hrokers in Bangkok have been asking themselves Exchange of Thailand Index would rise above the 1,000

The economy is huoyant and still growing at around 7 to 8 per cent a year, the government is stable; and last year's gloom among local investors as dissipated with each day of the police struggle to prepare a case against Mr Song Watcharasriroj, hetter known as Sia Song, who has been accused of share manipulation.

in the event the 1,000 level was breached on Monday. albeit briefly; the first time it has risen above this barrier since August 1990, the month Iraq invaded Kuwait. The SET index topped 1,001 that after noon, before receding slightly to close 18.74 ahead on the day at 998.44 - nearly 50 per cent above Its low in May last year when the Thai army shot prodemocracy demonstrators on the streets of the capital. Profit-taking yesterday saw the index fall 10.47 to 987.97.

Most brokers expect the market to continue rising in the weeks ahead and do not consider the recent rally as just a short-lived hout of euphoria prompted by last weekend's festivities for the Chinese

With interest rates falling. investors are being encouraged to put their money in stocks rather than on deposit at the

Iodustrial companies with

further expansion, thus restraining demand for credit (and rights issues), and the monetary authorities are also urging commercial hanks to reduce lending rates and cut the wide spreads between lend-

ing and deposit rates. ironically, bank shares, which represent 26 per cent of the index, have been in the vanguard of the market's



To say the profits of Thai banks are healthy would be an understatsment. Bangkok Bank, the country's largest, lifted net profits in 1992 by 45 per cent from the previous year's level to Bt10.54bn (\$415m). Thai Military Bank's profits were up 79 per cent, cent and Krung Thai Bank's an impressive 139 per cent.

Furthermore, the costs of some banks will fall when they can access funds via the new Bangkok International Banking Facility with its various

A foreign broker in Bangkok commented: "I think the margin environment for them this year is going to continus to be

risen from about eight times to current levels of 11 or 12 and are expected to further

ury brand names are also being tipped as good buys.

the recent rise of the market are the leveraged property groups, which are benefiting from lower interest rates, and finance and securities companies, which have quickly recovered from the gloom over the Sia Song scandal and restrictions imposed on their loans to clients for the purchase of shares.

Nikkei average recovers 1.2% to 16,492 Y658,000, falling hy its daily limit for the third consecutive

session. Minebea and Nippon COMMENTS BY leading politi-Steel are in oegotiations over cians advocating government the transfer of NMB, and the support for the market, and Japan Securities Dealers Association is investigating possible renewed hopes of an imminent cut in the official discount insider trading of NMB shares rate, prompted short-covering prior to the announcement. In Osaka, the OSE average and shares rose for the first

time in three trading days, firmed 45.72 to 17,805.77 in volwrites Emiko Terazono in ume of 44.3m shares. The Nikkei average gained

PACIFIC Rim markets were HONG KONG returned from the long holiday weekend, but after some early huying prices

gave up much of the advance to leave the Hang Seng index a net 9.34 np at 5.923.73, after touching 5,970. Turnover of HK\$2.09bu was down from

last Thursday's HK22.34bn. HSBC was the most active stock, rising HK\$2 to HK\$62 in line with sharp advances in London in recent days.

AWT World Transport said its public offer of 38.15m shares at HK\$1.02 each was more than 81 times oversubscribed.

AUSTRALIAN shares held on to early gains to close slightly higher in scattered trade which was hampered hy the Australia Day holiday. But the crossing of two large port-folios in London brought sharp movements in transport leader Brambles. The All Ordinaries

index added 5.8 at 1,529.2. Brambles rose 8 cents to A\$16.20 in early trade but fell back to close 12 cents down at A\$16 after hroker Ord Minnett sold 3.65m, shares at A\$15.80. Minnett also sold a portfolio

valued at A\$2.3m, while BZW sold two portfolios, each valued at A\$70m, in London overnight. The London portfollo trade boosted local turnover to 110.9m shares.

SINGAPORE's Straits Times Industrial Index rose 8.50 to 1,605.28, just below the record 1,607.12 set on March 27, 1990. Volume was 43.8m shares.

MANILA was lower after last week's rally and the composite index fell 22.83 to 1.317.31.

Brokers said the market had already discounted President Fidel Ramos's announcement of his determination to hreak up the monopoly of phone giant Philippine Long Distance Telephone, PLDT shares ended 25 pesos lower at 865 pesos

The state-run National Development Company is to auction 89.7 per cent of inter-

national Corporate Bank in April after acquiring 40 per cent of the equity from American Express Bank. The remaining 10 pct of the bank, known as Interhank, will he sold immediately after to small Filipino investors.

SEOUL was easier, with the widely expected announcement of interest rate cuts already discounted.

The composite index shed 5.11 to 702.50 in heavy trade. **KUALA LUMPUR** was mixed in thin trading with the market lacking a clear direction. The composite index edged up

0.41 to 626.34. TAIWAN is to offer stakes in state-owned enterprises to foreign investors during the next six months as the government pushes ahead with its faltering privatisation programme.

recent surge on the strength of profits made out of those same

Although hank margins could narrow in the current year, the Thai Bankers Association is a powerful lohhy group which will do Its best to resist the pressure from the central

tax advantages.

The strong position of the banks has led to a revaluation of the whole sector, Typical price/earnings ratios bave

increase to 14 or 15. Basic consumer stocks, such as Serm Suk and Haad Thip. which bottle Pepsi-Cola and Coca-Cola respectively, are also doing well as the wealth generated hy economic expansion spreads slowly to the provinces. Franchise holders of lux-

Among other contributors to

Which British aerospace company injects over 30% of all new diesel car engines in Europe?

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY JANUARY 25 1993							FRIDAY JANUARY 22 1993						DOLLAR INDEX		
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Indez	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	OM Index	Local Currency Index	1992/93 High	1992/93 Low	Year ago (approx)
Australia (68)	119.64	+0.0	113.74	93.25	97.81	118.39	-0.1	4.10	118.68	115.63	94.41	98.93	118.45	153.68	108.18	142.6
Austria (18)	137.41	+2.0	130.64	107.10	112.34	112.43	-0.2	2.06	134.72	130.15	106.28	111.36	112.63	186.70	131.16	
Belgium (42]	141.95	+2.1	134.95	110.63	116.05	113.42	-0.1	S.33	139.03	134.32	109.67	114.92	113.46	152,27	131.18	141.6
Canada (113)	112.89	+ 1.0	107.32	87.98	92.29	104.51	+0.7	3.18	111.75	107.87	88.18	92.37	103.78	142.12	111.36	139.1
Denmark (33)		+1.2	199.71	163.73	171.74	172.79	-0.2	1.58	207.86	200.63	163.82	171.66	173.13	273,94	181,70	262.7
Finland (23)	70.08	+60	68.61	54.81	57.28	78.15	+2.4	1.80	86.08	63.84	52.13	54.62	76.34	89.80	52.84	85.5
France (99)	148.64	-0.7	141.31	115.84	121.51	124.10	- 1.8	3.63	149.67	144.81	118.08	123.71	125.43	168.7S	136.93	149.8
Germany (62)	109.20	+0.0	103.81	85.12	89.27	68.27	- 1.1	2.58	109.21	105.52	86.17	80.28	80.28	129.69	101.59	117.9
Hong Kong (55)	237.18	+0.0	225.46	184.86	193.81	235.48	+0.0	3.82	237.1S	229.13	187.08	196.05	235.48	262.28	176.36	188.9
Ireland (18]	142.23	+1.\$	135.21	110.85	115.28	118.86	+0.1	4.46	140.14	135.40	110.55	115.64	118.74	173.71	122.98	167.8
Italy (78]	59.46	-1.S	58.53	48.34	46.81	64,42	-2.2	3.23	60.36	58.32	47.81	49.89	65.89	80.86	47.47	78.0
	101.64	+ 0.7	96.63	79.22	83.11	79.22	- O.S	1.05	100.97	97.56	79.65	83.46	79.65	140.95	87.27	124.0
Malaysia (69)	260.86	+ 0.1	247.60	203.14	213.09	259.80	+ 0.0	2.55	260.45	251.84	205.46	215.29	259.80	282.42	212.48	224.3
Mexico (18)	1682.58	+ 0.4	1599.60	1311.40	1375.58	5708.42	+ 0.4	1.05	1575.48	1518.80	1321.7S	1385.01	5687.07	1789.77	1185.64	1526.8
	156.65	+0.6	148.92	122,09	128.07	128.44	-0.s	4.50	155.71	150.44	122.83	128.72	127.07	169.70	147.88	152.2
New Zealand (13)	41.34	+ 0.9	39.30	32.22	33.80	42.41	+0.5	5.16	40.96	39.57	32.31	33.86	42.20	48.S2	37.39	45.9
Norway (22)	144.21	-0.4	137.10	112.40	117.90	130.65	-2.1	1.85	144.79	139.89	114.22	119.69	133.39	192,95	128.05	184,3
	213.04	+0.1	202.53	165.04	174.16	161.25	+0.0	2.04	212.78	205.58	167.86	17S.89	161.25	229.63	179.65	228,4
	156.55	+ 0.0	148.83	122.02	127.99	163.77	- 0.3	3.11	156.54	1\$1. 25	123.49	129.40	164.24	263.60	134.21	258,1
	129.84	+0.8	123.44	101.20	106.1S	108.63	-0.8	5.52	129.02	124.65	101.78	106.65	110.54	161.72	107.10	154.1
Swedan (36]	157.63	- 1.0	150.04	123.01	129.03	165.07	-2.S	2.60	159,43	154.04	125.78	131.80	169,29	200.28	146.69	185.5
Switzerland (58)	115.22	+ 0.5	109.53	89.80	94.20	103.04	-0.6	2.08	114.63	110.76	90.44	94.77	103 69	122.37	95.99	101.0
	173.93	+ 1.3	165.35	135.55	142.18	165.35	-0.3	4.50	171. 67	165.87	135.42	141.90	165.87	200.07	161.86	179,93
USA (522)	179.96	+ 0.8	171.08	140.27	147.13	179.98	+0.8	2.86	178.46	172.42	140.79	147.53	178.46	180.06	180.92	169.2
Europe (781)	139.44	+ 0.6	132.58	108.68	114.00	124.45	-0.8	3.80	138.65	133.96	109.38	114 62	125.49	156.88	131.31	146.08
Nordic (114)	148.92	+ 0.2	141.57	118.07	121.75	137.99	-1.5	2.22	148.69	143.66	117.30	122.91	140.07	188.52	141.24	185.19
Pacific 8asin (715)	106.79	+0.6	101.52	83.23	87.30	65.17	- 0.5	1.41	108,17	102.58	83.76	87.77	65.57	141.97	93.70	126.5
	120.01	+0.8	114.10	93.53	98.11	100.80	-0.8	2.54	119,33	115.29	94.13	98.63	101 44	145.21	113.80	134.6
	175.81	+0.8	167.14	137.04	143.76	174.65	+0.8	2.98	174.33	168.44	137.54	144.14	173.41	176.04	158.70	167.3
	118.61	+ 0.0	112.78	92.46	98.99	102.10	-1.2	3.30	118.55	114.54	93.54	98.02	103,32	132.98	111.33	125.46
	157.22	+ 0.0	148,47	122,58	128.55	146.48	+ 0.0	3.62	157.14	151.83	123.68	129 91	146.48	175 31	146.05	151.49
	121.18	+0.6	115.19	94.44	99.09	102.95	-0.6	2.55	120.47	116.39	95.04	99.59	103.55	146.91	115 99	137.0
	136.82	+ 0.8	130.07	105.64	111.87	122.80	+0.1	2.46	135.98	131.38	107.28	112.42	122.71	150.58	127,21	143.65
HOUR BUT ALL CLASSIC	140.03	+0.7	133.13	109.15	114.49	126.19	+0.0	2.67	139.06	134.36	109.72	114.97	126.15	153.05	130.04	146,11
	181.57	+0.7	153.60	125.94	132.11	154.27	+0.2	3.20	180.45	156.02	128.59	132.65	153.94	165.40		
Norld Ex. Japan (1737)	131.07	. 4.7													1\$1.93	180.30
10000	440.04	107	100 10	100 10	114 60	178 56	+00	2 KR	139 08	134 37	100 72	114 00	10c C1	450.70	400.4-	-

The World Index (2209)... 140.04 + 0.7 133.13 109.1S 114.50 126.55 + 0.0 2.68 139.08 134.37 109.72 114.98 126.51 153.70 130.66 146.85 Copyright, The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited. 1987 ituent change 26/1/93: Nama change: Hachette to Matra-Hachette (France). Markets closed January 25: Hong Kong, Malaysia & Sing alest prices were unavailable for this edition.



You know who.

